

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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State industry needs  
put squeeze  
on Lisbon, Page 2



## South African crackdown after strike

By Jim Jones in Johannesburg  
THE South African Government yesterday imposed restrictions on black trade unions and the multiracial United Democratic Front (UDF) coalition in the wake of a 48-hour general strike by black workers that paralysed large sections of industry around Johannesburg on Monday and Tuesday.

Police arrested several black trade union and student leaders who organised the strike (referred to as a stayaway in South Africa). Hundreds of thousands of workers are believed to have stayed away from work during the strike, making it the largest such action since a black workers' boycott in 1950.

More workers responded to the strike call than to national strikes organised by the black leader Mr Nelson Mandela in 1961, although responses were limited geographically to the townships.

More than 20 people died in rioting and clashes with police in black townships during the strike, called to protest against rent and bus fares, the protest was also aimed at the recent use of army troops to combat unrest in the townships, a policy that seems to have inflamed the already tense situation there.

Police yesterday raided the offices of the Federation of South African Trade Unions, the Congress of South African Students and the UDF, which has recently emerged as a focus for protest against the apartheid system by blacks, coloureds (those defined as being of mixed race) and Indians. Six UDF members took refuge in the British consulate in Durban several weeks ago to avoid detention orders issued against them by Pretoria. Three subsequently left the consulate and were immediately arrested.

Armed police also supervised the search for company lodgings of 1,000 black workers dismissed by Anglo American last year.

The dismissed men represented 90 per cent of the South African workforce. Mr F. W. de Klerk, South Africa's Minister of Home Affairs, said yesterday that black unions would not be allowed to turn the labour sphere into a "political battlefield".

He said: "No matter how unpopular it might make us in the outside world, strong action will be taken against instigators, arsonists and radicals. Order will be maintained."

More than 1,000 people were detained in the first 10 months of this year, according to the Detainees' Parents Support Committee. The group says in a report says 130 people have died in the past two months, "nearly all as a result of police action."

America	10	1200	Portugal	10	1200
Japan	10	1200	S. Africa	10	1200
Germany	10	1200	Spain	10	1200
France	10	1200	Italy	10	1200
UK	10	1200	Sweden	10	1200
Canada	10	1200	Switzerland	10	1200
India	10	1200	Taiwan	10	1200
China	10	1200	Thailand	10	1200
USSR	10	1200	USA	10	1200

## NEWS SUMMARY

GENERAL BUSINESS

### Managua fears U.S. air attack

### Shell suffers marketing setback

A supersonic military aircraft overflew Managua, causing alarm and raising fears of bombing raids. The Nicaraguan ministry of defence said the flight was by a U.S. Air Force SR-71 reconnaissance aircraft.

The Sandinista Government has also protested against the presence of two U.S. frigates in Nicaraguan waters off Corinto. The frigates have been shadowing a Soviet freighter, which the Reagan Administration said might be carrying MIG 21 jet aircraft to Nicaragua. One of the frigates came within five miles of Corinto, according to Foreign Minister Father Miguel d'Escoto.

The U.S. Administration strongly repeated its denial of Nicaraguan claims that it had violated the country's airspace and territorial waters.

**Chile bans priest**  
Chile's military government barred a Roman Catholic priest and human rights campaigner from the country as it severely restricted political dissent and guerrilla violence after imposing a state of siege. Editorial comment, Page 14

**Discovery lifts off**  
The space shuttle Discovery blasted off from the U.S. space centre to rescue two wayward satellites and place two more in orbit.

**Shorter week**  
Dutch civil servants will work a shorter week for less money under a new deal accepted by their trade unions. It will save the Government £1.9bn (\$575m).

**Lebanon talks**  
Israel and Lebanon started talks on a withdrawal of Israeli troops from south Lebanon, 20 months after Israel invaded Lebanon. Page 3

**Turkey sentences**  
Ten left-wing militants were sentenced to death by a military court in Istanbul for forming an armed organisation to overthrow the state, murder and robbery.

**China campaign**  
China is launching a campaign to try to wipe out illiteracy which affects a fifth of its population of 1bn.

**Harare 'spies'**  
Six Zimbabweans appeared in a Harare court on spying charges after Prime Minister Robert Mugabe disclosed that his government had broken a spy ring. Five were accused of spying for South Africa and the sixth charged with recruiting spies.

**Balloonists fined**  
Two environmental campaigners who flew a hot-air balloon over the Berlin Wall into East Berlin were fined DM 700 (\$235) for breaking Allied military laws.

**Austria protest**  
Austria protested to Czechoslovakia about the death of a Czech refugee who crossed the border into Austria and was then shot dead, apparently by Czechs.

**Naples arrests**  
Italian police detained about 70 people with a group demanding jobs smashed shop windows and wrecked cars outside Naples town hall.

**Archbishop barred**  
Portugal refused a residence permit to Archbishop Valerian Trifa of the Romanian Orthodox Church, who was deported from the U.S. for his alleged Nazi past.

## Egypt calls on U.S. to revive Mid-East peace bid

By Tony Walker in Chicago

EGYPT wants the U.S. immediately to resume the search for a Middle East peace settlement in the wake of President Reagan's sweeping election victory.

Dr Ezzat Abdel Meguid, the Foreign Minister, said yesterday in an interview with the Financial Times that he believed Mr Reagan's recent reaffirmation of his commitment to his 1982 peace proposals was "very encouraging".

Dr Meguid's comments are the first shot in what is certain to be a determined campaign by moderate Arab states to press Washington into a more forceful and balanced role in the Middle East.

President Mubarak of Egypt and King Hussein of Jordan are striving to bring Mr Yassir Arafat of the Palestine Liberation Organisation into a tripartite alliance that would provisionally indicate a willingness to negotiate a solution to the Palestinian issue with Israel.

They are also looking for backing from Iraq, which is expected shortly to become the second Arab country to restore diplomatic relations with Egypt. Iraq and the U.S. are also planning to restore the formal links between the two countries that were severed in 1967.

"I hope now that Mr Reagan has been reconfirmed and has won a very strong mandate from the American people that we will see his words translated into action for the sake of peace and stability," said Dr Meguid.

In a message of congratulation to Mr Reagan, President Mubarak emphasised that the deteriorating situation in the region demanded urgent action. It was essential for the U.S. to play an effective role.

Both Mr Mubarak and King Hussein fear that Israel's occupation of the West Bank and Gaza Strip may soon become irreversible if the U.S. does not encourage greater Israeli flexibility.

Egyptian officials believe that now is a critical psychological moment for a revival of peace efforts and is willing to accept President Reagan's September 1982 proposals as a possible starting point on the road to a Palestinian solution.

Dr Meguid said there had been several promising developments recently in the region. Those included the election of a government in Israel that had shown "some flexibility in its approach," the restoration of diplomatic relations between Jordan and Egypt, and indications that the Palestinians were emerging from a painful process of reassessment.

"The Arab world has been going through tremendous changes," the Foreign Minister said. "It is no longer a question of mere slogans or taking up positions that are impractical."

He believed that Egypt's attitude was much better appreciated and that a silent majority of Arab states supported Cairo.

Dr Meguid said Egypt favoured a Middle East peace conference that grouped all interested parties but accepted that this would not be practical "for so long as Israel refuses to participate."

In the meantime, Egyptian officials are urging other parties to the Middle East dispute to start informal discussions on the range of peace proposals that have emerged in the past few years.

Israel's general withdrawal talks, new session of Intersession in Beirut, PLO moderates seek to reassess authority, Page 3

## HINT OF EXTENSION INTO 1985

### Brussels may relax state aid to steel

By Paul Cheeseright in Brussels

THE DEADLINE for phasing out operating subsidies to support the EEC steel industry may be extended beyond the end of the year.

First official hints of further state assistance for the steel industry emerged yesterday when the European Commission said it would be prepared to put to industry ministers a proposal to relax the deadline.

However, the Commission remains firm that the political decision taken by the Ten to eliminate both operating and general subsidies by the end of 1985 should be respected.

The Commission supervises the crisis controls on the steel industry. It permits subsidies where they are linked to capacity reductions and aimed at returning individual companies to financial health by the end of next year as part of the overall strategy.

The Commission also administers a system of production quotas and price controls.

Proposals to extend the end-1984 deadline on operating subsidies are likely to be discussed by industry ministers later this month.

They will reflect continuing financial difficulties at companies such as Saar and Usinar in France, Arbed Saarstahl in West Germany, Finisider in Italy, Cockerill Sambre in Belgium and British Steel Corporation.

However, diplomats expect resistance from Germany and the Netherlands to any move to alter the deadline.

Germany and the Netherlands would also be expected to oppose a second, and related, move being considered by the Commission.

That would involve a readiness to accept proposals from national governments to grant additional subsidies within a time limit. In return for allowing further subsidies, the Commission would be seeking additional capacity cuts.

## AT&T presents \$2bn plan for fibre-optic links

By Paul Taylor in New York

AMERICAN Telephone and Telegraph (AT&T), the U.S. telecommunications group, yesterday announced a plan to spend a total of \$2bn by the end of the decade on a worldwide expansion of its advanced fibre-optic cable network.

AT&T said it would spend about \$1bn next year and in 1986 on the network, which it claimed, would be the largest of its type in the world.

The company said the investment would be financed internally. It would not seek telephone rate increases to fund the cost.

The digital network, capable of carrying voice, data and video transmissions, will connect 100 U.S. cities and span the Atlantic and Pacific oceans with the latest in light-wave communications technology.

Mr Robert Kliment, president, said the company will have completed most of the previously announced transatlantic fibre-optic cable, called TATL, which will connect Tucker, New Jersey, with Wexford, in the UK and Penzance, in Portugal.

AT&T and other domestic and international carriers have agreed to build a transatlantic fibre-optic cable between California and the Western Pacific, which will connect Los Angeles and Guam by late 1984 or early 1985.

All the new routes proposed yesterday are subject to approval by the U.S. Federal Communications Commission.

Just as the microchip altered the computer business, lightwave technology will change the telecommunications industry. We intend to harness its tremendous power to meet our business and residence customers' growing needs for high capacity, highly reliable, voice, data and video services."

The expanded fibre-optic cable network, together with a planned digital microwave system and 4,500 miles of upgraded coaxial cable which is being converted to digital transmission, will link 100 metropolitan centres in the U.S.

In addition, AT&T said that by 1986, the company will have completed most of the previously announced transatlantic fibre-optic cable, called TATL, which will connect Tucker, New Jersey, with Wexford, in the UK and Penzance, in Portugal.

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## Five directors quit Dunlop as Edwardes becomes chairman

By Ray Maughan in London

SIR Michael Edwardes will take over from Sir Maurice Hodgson today as chairman of Dunlop Holdings as the hugely indebted tyre manufacturing group undergoes one of the deepest boardroom bloodlettings in UK corporate history.

Almost the entire board is to be changed.

Sir Maurice, a former ICI chairman who joined Dunlop at the beginning of the year as non-executive chairman, had been asked by the banks that now determine Dunlop's continued existence to stay on while the group embarks on a massive financial reconstruction.

He has rejected that, he explained yesterday, because "it would prolong the uncertainty and run the risk that there would be two of us. Sir Michael and myself, whose views of the running of the company would not be coincidental."

Sir Maurice left last night and was followed out by four other non-executive directors. The executive team of Mr Alan Lord, chief executive, Mr Kenneth Gardener, finance director, Mr Roy Marsh, responsible for corporate affairs, and Mr Anthony Harvey, who had been running the diversified products division, has been dismantled. Those four directors have resigned at Sir

Michael's express request, although Mr Colin Hope and Mr Kenneth Johnson, the executive directors responsible respectively for the overseas and European tyre operations will stay on as members of a new management board.

It is now clear that it had been a salient condition of the 46 banks' continued wish to go through with the financial reconstruction that Sir Michael should take over as executive chairman of the group. Dunlop had earlier found its own man to replace Mr Lord, Sir Maurice said, who had been vetted carefully by the board during the summer and approved by representatives of the banks.

However, Sir Michael, then head of ICI, the mainframe computer manufacturer then agreeing a takeover by Standard Telephones and Cables, became free. "The banks," the outgoing Dunlop chairman said, "changed their minds about the envisaged recruit as a new option emerged."

Sir Michael had been connected with management moves at Dunlop for the past eight weeks, the group disclosed. At first the banks appeared to have been tentative, and it took some persuasion by Sir Maurice himself "to make up their

mind because the uncertainty was damaging the company."

Just as the banks stipulated Sir Michael as a condition of their continued support, Sir Michael made his own demands before agreeing to accept the offer, which will be made formally to him at a board meeting today.

Having asked for, and received, the wholesale board resignations, the former chairman of BL, the state motor group, is bringing ICI's former finance director, Mr Robin Buggan, to take Mr Gardener's role. Mr Roger Holmes has also left ICI to take charge of Dunlop's strategic planning and communications.

Sir Graham Wilkin, a former chairman of Beecham, has been appointed a non-executive director in place of Sir John Read, Sir Arthur Knight, Sir William Menzies-Wilson and Sir John Baring, who left last night with Sir Maurice.

Sir Campbell Fraser, Dunlop's chairman until the end of 1983, has recently relinquished his specially created post of honorary president of the group. The only survivors from the board of a year ago are Mr Ghatat Baba and Mr C. A. Eng, from Pagi, the Malaysian company that controls a 26 per cent stake in Dunlop.

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EUROPEAN NEWS

Pay rises less fast in France

By David Housego in Paris

The pace of wage increases in France slowed sharply in the third quarter, confirming the government's success in breaking the once automatic indexation of the level of industrial earnings to the inflation rate. According to provisional figures, hourly earnings in industry rose by only 0.8 per cent in the July-October period. This is a record for recent years, apart from the period of wage freezes in 1982.

It means that for the first nine months of the year hourly wages have risen by a cumulative 4.3 per cent or a percentage point below the cumulative inflation rate.

Over the 12-month period to the end of October, hourly wages have risen by 6.4 per cent against an inflation rate of 7.1 per cent.

The slowdown in wage increases explains in large part the improvement in company profits. It is also, for the government, one of the most important elements of its anti-inflationary strategy.

Though virtually all the main unions have protested against the loss of purchasing power, the impact of higher rates of unemployment has deterred widespread strike action to support wage claims.

Indicative of this was the only partial strike last month for the one-day strike by public employees against the Government's wages policy.

The slower pace of wage increases also coincides with a forecast by IRIE, one of the main private forecasting agencies, that inflationary pressures will continue to ease next year. It believes France will achieve a twelve-month inflation rate of 6 per cent by the end of 1985 after 7 per cent expected this year.

The institute forecasts that France's growth rate next year will still be lower than that of its major trading partners, with an expansion of real GDP of 1.2 per cent against a projected 1.3 per cent this year.

It also expects a small trade deficit next year of FF1.2bn (£105m) after a FF1.9bn deficit this year and FF4.3bn in 1985.

Diana Smith on constraints within Portugal's economy Demands of nationalised industry put Lisbon on a tight budget

THIS IS the season when Portuguese Cabinet Ministers fight the Finance Minister for budget allocations.

The contest is even fiercer this year for funds have shrunk under the austerity enforced by an 18-month agreement with the International Monetary Fund and after nearly a decade of public sector losses.

Politically-motivated nationalisations, misguided investment, piecemeal management, over-manning and heavy borrowing at home and abroad have reduced state finances to the point where merely to service the accumulated public debt will cost some Esc 350bn (£2.1bn) next year.

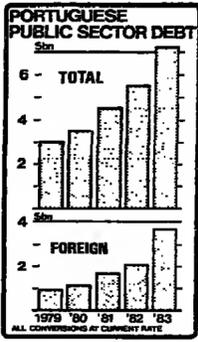
This represents almost a third of the total 1985 budget of \$6.6bn when outlays of \$1.7bn on the salaries of 400,000 people who work for the state are added, over half the budget is devoured by these two items. Little is left for health, education, welfare, transport or investment in industry.

Each year in industry and outside government cry for action on the public sector. They agree that new forms of management and inter-ministerial co-ordination are essential. But the distance between consensus and action seems to grow each year.

The deficits and debts also grow annually. The continuing inability of some public enterprises to pay their suppliers and the huge debt owed by public enterprises to domestic banks affects production and interest rates more negatively each year. Action, if it comes, will not be a moment too soon.

The latest proposals are due for cabinet debate shortly, following completion of research into the finances of the Ministry on Industry, Energy and Mining. This department controls the country's 13 largest manufacturing companies, three mining companies and an industrial estates company, nearly all nationalised haphazardly in the 1970s.

The 1983 figures for these enterprises, although distorted by the severe liabilities of five — the shipyard Setenave, the



PORTUGAL IS planning an Esc 312bn (£1.9bn) budget deficit next year, a serious departure from the Esc 250bn for which Sr Ernani Lopes, the Finance Minister, had hoped, writes Diana Smith.

Public accounts are again distorted by increasingly expensive servicing of the accumulated public debt, requiring Esc 275bn next year, and by the public sector's unresolved financial crisis.

chemicals and fertiliser complex Quimical, the petrochemical complex CNP, the national steel corporation Siderurgia Nacional and a small, crippled glass company bequeathed to the state by an elderly foreign couple — illustrate the size of the problem.

Against total 1983 sales of \$3.4bn the 16 companies had total liabilities of \$7.2bn, larger than the total Portuguese budget. Total cash flow was \$155m but the negative cash flow of the five worst-off companies was minus \$2.17bn. Total assets of \$8.2bn, total equity was only \$1.7bn.

Employing 72,000 people, the 17 companies had staff costs of \$360m, financial overheads of

\$826m and losses (mostly those of the five companies) of \$335m.

Their total foreign debt was \$3.9bn at the end of 1983, of which \$768m was carried by the five worst-off companies.

Two healthier companies, Petrol, the national oil monopoly, and EDP, the national electricity corporation, have hefty foreign debts — Petrol's mostly for financing oil purchases and EDP's for modernisation and diversification of energy supplies.

At the end of 1983 these were respectively \$1.4bn and \$1.63bn. They have a strong image on world money markets however. EDP has repeatedly attracted sizeable medium-term international loans to finance investment.

Other industrial companies of the group are ticking over and in some cases showing a profit. They include two breweries, Sociedade Central de Cerveja and Unicerveja, the largest state-run pulp mills in Portugal, the national cement corporation, Cimpor, and CEP, which makes town gas for Lisbon.

The solutions proposed for the companies include opening capital to minority private shareholders (assuming anyone is interested), conversion of part of debt to equity if possible, divestment, restructure of a few of the most overburdened enterprises and more flexible management.

The government has been forced to prune investment in public enterprises drastically — hardly any investment has been made in the year except in energy-saving processes or equipment in two years, jobs in the big companies under the Industry Ministry's jurisdiction were reduced by 2,300 and the companies are only allowed to replace one out of every two people who retire or leave for other reasons.

The restricted investment hampers some profitable enterprises which should be expanded. The Finance Minister said: "We need a big, strong industrial house, but we can only afford a tiny kitchen. It is not enough."

W. German coalition split over Law of Sea pact

By Peter Bruce in Bonn

A HEATED debate has erupted within the governing West German coalition over whether the country should sign the Law of the Sea Convention by the time the deadline to do so expires on December 9.

Apart from coming under strong pressure from the French to sign the United Nations-sponsored convention, and equally urgent calls not to from Washington, it has become clear in recent days that Chancellor Helmut Kohl's coalition of Christian Democrats (CDU), Christian Socialists (CSU) and Free Democrats (FDP) is deeply divided on the issue.

The CDU/CSU executive this week declared itself strongly opposed to signing. That was probably in reaction to signs that the Chancellor might be beginning to bend towards arguments put by the French leader, President Francois Mitterrand, during his visit to Bonn last week.

Herr Hans-Dietrich Genscher, the Foreign Minister and FDP leader, has, however, made clear that he wants Bonn to sign. Herr Genscher, however, faces opposition from within his own party and is having to lobby hard to get the FDP, including Herr Martin Bangemann, the Economics Minister, behind him.

Nearly 140 of the UN's 159 members have signed the convention, of which the most controversial articles deal with sharing out seabed mining rights among the industrialised and developing countries.

Most of the developing countries signed the convention, which was drawn up in December 1982 in Jamaica. So did the Eastern bloc, and a number of industrialised Western nations, including France, Australia and Canada.

West Germany, along with the U.S., Britain and Japan, signed only over those countries which already have the technological and financial muscle to develop the seabed.

The Foreign Ministry in Bonn, however, has long argued that only by signing will West Germany be in a position to influence the direction of international seabed mining policy.

The argument for signing now also holds that seabed mining, partly because of flat commodity price forecasts, is very much a creature of the future and that the industrialised countries should be able to reduce any inherent disadvantages in the convention before seabed mining becomes commonplace.

The employers' action is in line with their interpretation of the January 1983 agreement which first reduced the workings of the *scala mobile*. They hold that fractions of points on the index should be lost forever, and are not paying the last monthly pay packets. It is intended to put further pressure on the unions to begin serious talks on restructuring of the wage-earner's pay packet to reduce the effect of wage indexation.

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EEC settles on 40 tonne limit for truck weights

By PAUL CHEESBRIGHT IN BRUSSELS

THE EUROPEAN community's year of discussions about the package together again.

The package includes a doubling in the number of community road haulage licences over five years, the spending of Ecu 95m (£57m) on road and rail projects, a road safety programme, a review of drivers' working hours and recommendations to strengthen co-operation among railway companies.

The first directive on truck weights and dimensions will put a limit of 40 tonnes on the weight of laden trucks moving from one Community country to another.

But those entering Britain and Ireland will not be more than 38 tonnes. "I don't see any move from 38 tonnes for a very considerable time indeed," said Mrs Lynda Chalker, the UK Minister of State for Transport. Britain is assessing the strength of its bridges but would cost around £1bn to fit them to take heavier traffic.

Most of the discussion yesterday, however, centred on an Italian demand for a Community standard of 12 tonnes maximum for driven axle weights. Most other countries were prepared to accept 11 tonnes.

Afterwards, Mrs Chalker was confident that the package, without the axle weights, would be formally approved next month on the basis "of what was said today, and provided no country changes its position."

She used the meeting to push again the British policy of liberalising air transport. Although supported by the Netherlands, with which the UK already has an agreement, she failed, as other British ministers have done, to make much impression. But for the first time West Germany expressed interest in the policy.

Mr Alan Dukes, Irish Finance Minister representing the Irish presidency of the Council of Ministers, is expected to decide when and how the Parliament will be formally consulted on negotiations on any changes in the system.

Members of the European Parliament are furious that the Council's plan would in effect set a ceiling on spending at the beginning of each budget year, decided among the 10 member states without consulting the Parliament.

The plan has yet to be finalised although the last point of dispute between the 10 were last night virtually resolved. Officials have agreed on how to calculate a base figure for agricultural spending, which was previously in dispute allowing the overspending of 1984 and 1985 to be included in the amount, but thereafter imposing a rate of increase no higher than the rate of increase in Community revenues.

There is some urgency in approving the system because both Britain and West Germany have said they will not pay any extra money into the Community budget in the present year until that has been done: there is a shortfall of Ecu1bn (£650m) to be covered before December 31.

Now, however, it appears likely that the Council of Ministers will put off any final decision until they have met members of the Parliament to resolve their differences: if that is agreed by today's meeting.

Officials say there is room for a compromise, by writing into the budgetary discipline plan an agreement that Parliament will not exceed the ceiling if the Ministers agree on the budget framework—the spending ceiling—for the following year, if it is not clear, however, that will satisfy the MEPs.

Industrial growth tops East Europe targets

By LESLIE COLLITT IN BERLIN

THE ECONOMIC recovery began last year in Eastern Europe is continuing apace, with industrial growth in most countries exceeding their plan targets.

East Germany reports that its economy expanded by 5.3 per cent in the 10 months to the end of October as reflected in the growth of national income. Its target for the year is 4.4 per cent, the level that was achieved last year. In 1982, a low point for all the East European economies, East Germany had 2.6 per cent growth. Industrial production in the first 10 months rose by 4.3 per cent against the same period last year. The target for the year is 3.6 per cent. Labour productivity is said to have risen by 7.6 per cent and a

record harvest exceeding 11m tonnes of grain was brought in. In the Soviet Union, industrial production in the first nine months is reported to have increased by 4.1 per cent, against a target for the year of 3.5 per cent.

Normally, Comecon countries achieve their best output in the first quarter. Soviet labour productivity rose by 3.7 per cent, against a target of 3.5 per cent for the year.

The plan for oil production, however, was not achieved, and Western estimates of the grain harvest are 175m tonnes, 65m tonnes below the plan target and 190m tonnes. This may adversely affect national income growth, targeted for 3.5 to 4 per cent.

Poland says public sector industrial production to the end of September rose by 5.3 per cent, while the important extractive industries produced 3.6 per cent more. However, overall economic performance last year, which showed the first growth since 1979, was 20 per cent below 1978. The grain harvest this year was a record 25m tonnes.

The Czechoslovak economy expanded by 3.2 per cent in the first six months, slightly better than planned. Industrial output was up 3.4 per cent compared with a 1.9 per cent goal and 2.7 per cent achieved last year. This year's grain harvest was the largest ever at 12m tonnes.

Hungary reports industrial production up 3 per cent in the

first eight months compared with a 1 per cent growth last year and a target this year of 1.5-2 per cent. Grain production is expected to top last year's when 13.7m tonnes were harvested after a severe drought.

According to President Nicolae Ceausescu, Romania's industrial production rose more than 5 per cent to the end of August compared with a 7 per cent target, and an increase of 4.8 per cent in 1983. A record grain crop of 22.6m tonnes was brought in this year.

In Bulgaria, industrial production rose 4.6 per cent in the first nine months, the same as recorded last year. This year's goal is 5 per cent. The official news agency said there were "no" figures of wheat and barley but gave no figures.

Italian employers press unions over wage reform

By JAMES BUXTON IN ROME

ITALY'S PRIVATE sector employers fired the first shot of the season in their long-running campaign to reduce the cost of labour.

Confindustria, the employers' organisation, told its members to pay only half the wage increase due following the two-point rise in the *scala mobile* pay indexation system. The two-point increase, to take account of rising inflation over the past three months, was announced officially on Wednesday.

The decision, which would dock 1.650 (£2.90) from monthly pay packets, is intended to put further pressure on the unions to begin serious talks on restructuring of the wage-earner's pay packet to reduce the effect of wage indexation.

The employers' action is in line with their interpretation of the January 1983 agreement which first reduced the workings of the *scala mobile*. They hold that fractions of points on the index should be lost forever, and are not paying the last monthly pay packets. It is intended to put further pressure on the unions to begin serious talks on restructuring of the wage-earner's pay packet to reduce the effect of wage indexation.

decreed of last February which had the effect of cutting points in the index in the first half of this year.

The decree was opposed by the Communist-oriented CGIL union.

This time, Confindustria is seeking a much more comprehensive agreement in which all unions would participate voluntarily. Last month it presented proposals for cutting the extent of *scala mobile* indexation payments in the monthly pay packet, widening differentials between skilled and unskilled workers, reducing the frequency with which the *scala mobile* triggers wage increases and removing certain items from the basket on which the index is based.

It also made proposals on increasing employment, especially of young people.

The proposals were greeted with cautious approval by some unionists, being seen as a sign that Confindustria was taking a more moderate line. But the three main unions have failed to reach a common position on which to negotiate. The CGIL's position is cramped by the fact that the Communist Party has presented a petition calling for a referendum which would overthrow the legislation cutting the *scala mobile* earlier this year.

FT COMMERCIAL LAW REPORTS

Good faith and problems with bills of exchange

By A.H. HERMANN, LEGAL CORRESPONDENT

DISTINGUISHING between form and substance is often the essential part of judicial decisions. The relative weight given to one or the other differs between countries, between courts and between individual judges. Three recent decisions illustrate the approach of the West German Federal Supreme Court (BGH): two deal with bills of exchange and the third with a letter of credit.

An Italian company equipped three ice cream parlours in Berlin for an Italian owner of a cafe on Kurfurstendamm. The total cost was about DM 375,000. As part of the payment arrangements the supplier drew on the cafe owner three bills of exchange which were accepted in *banco*, one by signing his name only, and the other two by adding to his name "Ice Cafe".

The supplier later filled in the bills, and when these were not honoured, sued and obtained judgment for DM 83,214 plus interest and costs. This was confirmed by the appeal court of Berlin.

The debtor appealed to the Supreme Court, arguing that the bills were completed in a way contrary to the agreement between the creditor and himself. According to this the drawee should have been Ice Cafe G.P. & Co., a limited partnership established on June 18 1981. Mr P., the general partner with unlimited liability, should have accepted the bills, but the creditor insisted on the signature of the cafe owner who he knew from Italy and to whom he addressed the invoices.

The BGH said that, assuming the facts were as presented by the debtor, the holder of the bills could not gain any rights from them by filling them in a way deviating from the agreement. The case also had another aspect, however. Two of the bills were accepted after the formation of the partnership but before its appearance in the commercial register. As the defendant participated in the formation, he became fully liable for the debts of the yet unregistered company.

The third bill was accepted on June 17, one day before the formation of the company; but in view of the closeness of these two dates, it must be assumed that Mr P. approved, expressly or by implication, the acceptance of the bill in the name of the limited partnership, either before it was concluded or subsequently.

As the defendant would be liable as one of the partners, even if the bills were signed by the unregistered limited partnership, it would be contrary to good faith to free him from his liability only because the agreed form of signature was not observed.

In another case, where the BGH was asked to decide at what point a bank acquired the ownership of a bill of exchange handed over the counter for discounting, the decision was based primarily on the routine followed by banks in transactions of this sort.

Company C drew a bill for DM 30,000 on the defendant B, who accepted it. Company C then endorsed the bill to the order of the plaintiff, bank A, and handed it over the counter for discounting at its branch office on May 7 1982.

The counter clerk took the bill but made no statement as to its discounting, and the current account of Company C was not credited by the bank with the proceeds of a discounting transaction at the time. Instead, the bill was entered on a provisional internal account of the bank.

A month later Company C became insolvent. The bank credited the amount of the bill to the account of the failed company, showing a debit balance well in excess of DM 1m, and claimed payment from the defendant on the basis of his acceptance. This was refused.

The defendant argued that the bank decided to discount the bill much too late and only with a condition, namely, that it should be used exclusively for reducing the debt of the failed company. Because the bank did not accept the offer of the bill as and when it was made, it did not become its owner.

As the presumption of ownership was in favour of the bank, formally entitled by the endorsement, it was up to the defendant to prove that the transfer agreement had not been concluded. Reverting two lower courts, the BGH held that the absence of such an agreement was evident from the undisputed facts of the case.

It found that in the usual course of business a bank does not discount a bill before a special department checks its validity and the creditworthiness of those obliged under it. Such routine was also followed to the present case.

Even the approval of the discounting by the headquarters of the bank did not amount to an acceptance of the customer's offer and did not, therefore, establish a perfect agreement. Although the Civil Code provided in Section 151/1 that the acceptance of an offer need not be communicated to the offeror if this corresponded to business usage, or if the offer renounced such communication, neither was the case here.

In a third case, the BGH said that although banks must keep strictly within the formal and precise instructions from a customer in handling letters of credit, this principle, like any other, was subject to the overriding requirement of good faith. A bank might deviate from the instructions in a minor detail which would cause no loss to the client. In the case before the BGH, however, the lower courts concluded rightly that a deviation which increased the freight costs by about DM 4,000 could not be considered insignificant.

A confirming bank in Madrid advised that the documents were "in order" when, in fact, the invoice was *ex-factory* instead of *free alongside ship*. As the Madrid bank had consequently no right to the money remitted to it by the issuing bank, such a remittance could not be seen as a "necessary" disbursement on behalf of the instructing importer.

Swedish union supports 5% pay norm

By Kevin Done, Nordic Correspondent, in Stockholm

SWEDEN'S main central trades union organisation for blue-collar workers, LO, yesterday put its weight behind the Government's campaign for a voluntary 5 per cent limit on pay rises for 1985.

Its price for seeking moderate wage settlements is a guarantee of real wage increases next year, but in its autumn economic report, published yesterday, LO makes clear that it backs the main priority of government economic policy — namely the maintenance of Swedish industry's international competitive position.

LO has accepted the government argument that high nominal wage rises will only trigger higher inflation and in turn undermine the competitive advantages won by the October 1982 16 per cent devaluation.

Sweden's Social Democratic Government has several burdens still to overcome, however, if it is to reach its goal of holding labour cost increases down to 5 per cent next year.

Swedish employers have still to agree to back to some sort of centralised wage bargaining with LO. There is also a danger that wage drift in the private sector will take labour cost increases well above 5 per cent.

Public-sector workers have demanded a renegotiation of their 1984 pay settlement, and if the Government gives way on that front, it might persuade the more powerful private-sector unions to break ranks with LO and fight alone for higher increases in a repeat of this year's free-for-all.

LO economists argue the government case, however, and say higher wage rises next year might have drastic consequences for Swedish industry in 1986 and 1987.

Turkey jails UPI journalist

By David Barchard in Ankara

A BARRATTAL law court in Istanbul yesterday sentenced the Turkey correspondent of the United Press International, Mr Ismet Inset (25), to five years in jail.

Mr Inset was sentenced on a charge laid in November last year, alleging that he had complained of being beaten up by Istanbul police while applying for a passport to work abroad for UPI.

He had previously been charged with illegal ownership of a pistol in 1978. The charge was stepped up after repeated instances of harassment of Mr Inset, apparently by Istanbul police, witnessed by Western journalists.

Mr Inset's lawyer said yesterday there was no evidence to support the charge introduced in November last year. After a lengthy sentence, the court allowed Mr Inset, who was drafted into the navy as a conscript in September, to remain free, pending an appeal expected to be heard sometime in the next 12 months.

Polish workers criticised over mourning for priest

By CHRISTOPHER BOBINSKI IN WARSAW

THE POLISH Communist Party organisation at the Warsaw steelworks has attacked the local workers' self-management council for ordering three days of mourning at the works to mark the death of Father Jerzy Popieluszko, the pro-Solidarity priest murdered by three official security men.

The party attack comes after the managing director refused to permit flags at the plant to be hung at half mast as directed by the council.

The stance of the steel workers has been crucial to developments in the crisis surrounding the priest's kidnapping and murder as he was chaplain to Solidarity there and many of his closest associates are still employed at the plant.

Underground Solidarity groups have urged the 9,500 strong workforce to go on strike. Most recently, Solidarity's interfactory workers committee (MRKS), a radical underground group in Warsaw, again appealed to activists to "agree on forms of strike action to be proclaimed in protest."

"We appeal to the Warsaw steelworkers, the FSO car factory, the other plants in the city, the Lenin works in Nowa Mita, Gdansk and

OVERSEAS NEWS

As talks start for the withdrawal of Israeli troops from Lebanon, Nora Boustany examines a new mood of harmony in Beirut Negotiators under tight security Gemayel strengthens his grip on Christian community

By Lynne Richardson in Tel Aviv

LEBANON'S leader Mr Amin Gemayel, who has presided over two of his country's most turbulent years, is finally consolidating his hold on the Christian camp.

Despite predictions of a schism between doves and hawks in Christian ranks after the death of his father, Phalange Party leader Sheikh Pierre Gemayel, the 42-year-old President's co-religionists are falling into step behind him.

The unification process has been prompted by an instinct for survival within the Christian community, as its political power comes under threat from Lebanon's Moslem majority.

Mr Alfred Madi a member of the Phalange Party politburo and formerly one of the closest advisers of President Gemayel's assassinated younger brother, Baehir, says now that "nothing must be done to jeopardise the President."

The interest of the Christian community is to have a very strong President," he said in an interview.

Christians have been divided in the past year over whether Lebanon should ally itself with Israel or Syria. The hardline



Christian militias, the Lebanese Forces, last March defied the Phalange Party in its resolve to support President Gemayel's policy shift towards a practical alliance with Damascus.

alignment but a peace treaty with Israel, publicly opposed the Cabinet decision to cancel the May 17 Lebanon-Israel withdrawal accord, contradicting the mainstream Phalange Party's backing of the agreement.

With the death of Sheikh Pierre, an imposing and moderating force who always managed to rally political strength behind his only surviving son, observers feared the Christian front would crumble. But Lebanese Forces ideologues now concede that "Amin is the boss."

Mr Karim Pakradouni, a former member of the Phalange politburo and the adviser of the Lebanese Forces, says Amin has a "growing popular base" in Christian areas.

After his election in September, 1982, Amin's biggest obstacle to effective leadership was the cult of posthumous adulation, which had grown up around his more ebullient and extremist father Baehir, who died in a massive bomb

explosion at Phalange party headquarters that year. Outstanding portraits of Baehir are still visible in the streets of Christian East Beirut.

The death of Baehir was so shattering that Christian forces lost their sense of direction. Their Islam suffered miserably after their participation in the Sabra and Chatila massacres and their defeat by Druze militias in the 1983 mountain war.

When Moslem militias crushed the Christian-led army in Beirut and its suburbs last February, sweeping Amin's Moslem opponents into power as Ministers in his national unity Cabinet, it was clear that something had to change.

The Phalange and the National Liberal Party of former President Camille Chamoun are now hammering out a working paper on a Christian platform. The paper underlines coexistence with Moslems and favours a loose form of administrative decentralization that would not compromise Lebanese unity.

It is still not known how the Lebanese Forces' demands will be worked into this, but their

commander, Abu Nader, is considered closer to Amin than his predecessor Fady Frum, and has been a loyal and disciplined Phalange Party member since 1971.

Christians have made a rude awakening to the realisation that Israel is not their regional protector and that they must fend for themselves as a minority.

This realisation has led the various Christian political groups to believe that "harmony is imperative" if they are to face the challenges of the future. A determination to put the Christian house in order and quiet behind-the-scenes lobbying has produced three victories for Amin:

The election of Dr Elie Karrawi as chief of the Phalange Party.

The appointment of Phalange Radio director Joseph Al Hashem as Health and Telecommunications Minister.

The selection of his nephew, Fuad Abu Nader, as commander of the Lebanese forces.

Dr Karameh, a typical party man, is stressing reorganisation and purification of the party membership of 120,000 to 150,000. Two Phalange deputies, Mr Edmond Rizk and Mr Louis Abu Sharaf were expelled for

failing to abide by a pollituro resolution to vote for Mr Hussein Al Hussein, Amin's, and Syria's, choice for speaker of Lebanon's unicameral legislature.

None of the changes imply that all the resentment about Amin's moderate views has been totally eliminated. But there is clearly a strong will to stand behind the Christian community's highest ranking leader.

The Christians are still worrying about two things: a possible battle with Druze fighters in the southern tip of the Chouf mountains, which could bring the Druze down to the coastal road leading to South Lebanon; and that further attempts might be made to destabilise Lebanon in the wake of King Hussein's rapprochement with Egypt.

Christian leaders are apprehensive that Fatah guerrillas loyal to Mr Yasser Arafat, the Palestine Liberation Organisation leader, may filter back to Beirut and do battle with pro-Syrian forces.

At present, this seems a remote possibility, but Lebanon's fate, as usual, remains contingent on any regional developments that may unfold.

New Delhi reorganises intelligence services

By John Elliott in New Delhi

A MAJOR shake-up is taking place at the top of India's intelligence services following the assassination of Mrs Indira Gandhi, India's Prime Minister, last week.

Mr Ramnath Rao, security adviser to the Prime Minister, has resigned and other changes are taking place.

This was announced yesterday as strict security arrangements introduced by the government helped to ensure that the most important Sikh festival, the anniversary of the birth of Guru Nanak, founder of Sikhism, passed off without any major incidents.

Many Sikhs regarded the day as an occasion for mourning the hundreds killed in the riots which followed the assassination. They attended services in their temples but did not hold processions in the major trouble spots.

The army sent reinforcements to many parts of New Delhi and helicopters hovered overhead watching for any trouble.

There have been widespread criticisms of security arrangements and of the immediate reaction of Mrs Gandhi's personal staff. She was shot by two members of her own security staff.

One of the assassins was later killed by another security guard and the second is in hospital under intensive care.

In Amritsar, the Sikh holy city, Guru Nanak's birthday was celebrated in unusually low key, reports AP. Giani Sahib Singh, head priest at the Golden Temple, said 25,000 men and women came to worship during the morning "but few of them dared to stay because of the large armed force outside the temple."

PLO moderates launch drive to reassert authority

BY TONY WALKER, RECENTLY IN TUNIS

THE sometimes bloody struggle for control of the Palestine Liberation Organisation appears to be approaching a watershed with PLO moderates determined to reassert their authority over the organisation in defiance of Syrian pressure.

Members of Mr Yasser Arafat's mainstream Fatah faction seem agreed on a course of action which, if implemented, will affect the direction of Middle East peace efforts and the character of the PLO itself.

Apart from personal antipathies between leaders of the various PLO factions, at issue is

Fatah, moderates are confident they have the numbers to defy any attempted Syrian veto of a PNC session.

It would be understatement to say there is intense bitterness within Fatah at what is regarded as Syrian meddling in the councils of the PLO.

The next few weeks will determine whether Mr Arafat commands sufficient support for a credible 17th session of the 394-member Palestine National Council.

Several previous attempts this year to convene a PNC have been unsuccessful, largely because of Syrian intervention.

President Assad flew to Algiers to prevent a September PNC session. Algeria subsequently said it would not host a meeting that would deepen divisions in the PLO.

If Mr Arafat is intent on going ahead with the PNC, thereby formalising the split within the PLO, it is likely to mark an important new stage in the evolution of the Palestinian movement.

Mr Khalid Hassan, a member of Fatah's central committee and one of the most influential PLO moderates said, in an interview, that a meeting of the PNC would confirm Fatah's authority.

"We are the majority, not only as a movement," he said. "We have the unions with us and the big mainstream of the people with us... if Fatah disappears, there will be no PLO."

Mr Hassan described the PLO as no longer an umbrella organisation, but an "entity". From now on, he said, the majority will prevail.

This signals a new approach to the conduct of PLO affairs which has previously depended

on often messy attempts at rule by consensus.

In present circumstances, there is little choice. Reconciliation with Damascus-based factions appears out of the question.

Mr Arafat has, in a sense, been forced into this position by Syrian-backed attempts to bring him down. He has little choice but to press ahead with attempts to hold the PNC.

Further delay will seriously undermine Mr Arafat's position. It is not something he can afford after the setbacks of the past several years.

According to Mr Hassan, a firm decision was taken three weeks ago in Tunis to hold PNC by the end of this month, probably in Amman. Since it appeared unlikely Algeria or South Yemen would provide a venue in the light of Syrian opposition.

Mr Hassan said the Tunis meeting was attended by independents and Fatah representatives. A follow-up meeting of Fatah's central committee and independent members of the 14-man PLO executive took place early last week which resolved to press ahead with the PNC.

Mr Hassan said about 260 delegates would attend the forthcoming PNC. A quorum is about 250, or two-thirds of the 394 member parliament-in-exile.

He estimated Syria could physically prevent a little more than 100.

If Amman does become the venue for the PNC, it would be a provocative choice, but its appeal to some Fatah members is just that.

In the country which in part it would certainly dramatise a possible new direction for moderate elements of the PLO holds the key to a settlement of the Palestinian problem. As a prominent Fatah official said in Tunis: "We lost our house, we want to go back."

Israel municipal workers plan to widen pay strike

By Lynne Richardson

ISRAEL'S thousands of municipal workers are threatening to bring the country's services to a halt from Sunday, to protest against the non-payment of their salaries by local councils.

The councils, for their part, claim they do not have the means to pay their workers because the central government has not transferred the necessary funds. In previous months, the councils have resorted to taking loans from banks, but the cost proved prohibitive.

Haifa's city workers went on strike on Tuesday and municipal employees in Tel Aviv followed suit yesterday. In Nazareth and other Arab towns, council workers walked off the job on October 22 because of the city's failure to pay them.

The strike affects many hospital staff and kindergarten teachers as well as sanitation workers. Secondary school teachers are also considering joining the strike.

New Zealand budget aims to restructure economy

BY DAI HAYWARD IN WELLINGTON

NEW ZEALAND'S Labour Government last night introduced measures to cut government spending by NZ\$1,300m next year, to reduce the huge internal deficit, to restructure the economy and to reform extensively the taxation system.

In its first budget since taking office in July, the government announced a number of what Mr Roger Douglas, Finance Minister, described as "painful measures," which will substantially increase many consumer prices. To counter these, the government introduced a "family care" programme to help low-income and large families.

Increased taxes and the removal of subsidies affect both consumers and farmers. They will mean a 16 cents increase in the price of 20 cigarettes, 6 cents for a nip of brandy, 4 cents for a nip of whisky and other spirits, and 24 cents for a litre of petrol.

There will also be a 14 cents in the dollar increase in personal income-tax for those earning more than \$6,000 a year. To offset these, the Government has granted a tax-free \$10 a week allowance for every child on top of the existing child allowance. The Government also hopes this will soften trade union demands for a substantial wage increase.

Mr Douglas said for a family with three children, the child allowance grant is equivalent to a 35% wage increase. The budget was one of several steps including devaluation which the Labour Government planned to overcome the economic crisis facing New Zealand, Mr Douglas said. The key objectives were to reduce the internal deficit and inflation, and create a climate of greater business confidence.

The business community could now plan ahead with confidence into the next decade, the Minister added.

Japan detects improvement in Soviet links

JAPAN HAS detected "some signs of improvement" in its relations with the Soviet Union and is urging Mr Andrei Gromyko, the Soviet Foreign Minister, to visit Tokyo next year, writes Jurek Martin in Tokyo.

Mr Shintaro Abe, the Japanese Foreign Minister, said yesterday that, while talks with Soviet Premier Nikolai Tikhonov at the funeral of India's Prime Minister Indira Gandhi "did not produce progress" on territorial disputes, the tone of the exchange had been better.

Meanwhile, Prem Tinsulanonda, the Prime Minister, refused public comment on military demands that he reshuffle his Cabinet.

Jakarta move on satellite

Indonesia says it would be interested in buying back the Palapa B2 telecommunications satellite if the current mission by the U.S. space shuttle Discovery is successful, writes Kieran Cooke from Jakarta.

Discovery blasted off yesterday from Kennedy Space Centre to rescue two wayward satellites and place two others in orbit.

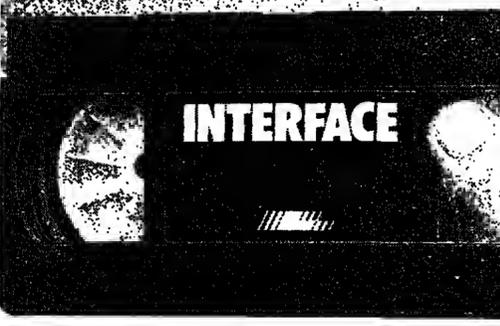
Palapa B2 is now the property of the insurance syndicate which is financing the recovery attempt in an effort to recover some of the \$180m (£150m) it has paid out to Indonesia and for Western Union's Westar-6 satellite.

In refurbishment 'possession' is nine points of Lovell's Law.

Increasingly, 'possession' is becoming a key factor in refurbishment. Working in occupied premises often involves phased construction, unsocial hours, special security and above all a sensitivity towards the building's users. It's a world where minimising noise and nuisance is as important as tight programmes and cost effectiveness.

Offices, banks, airports and hospitals are typical examples. Indeed, 'possession' is only one aspect that often makes refurbishment more of a challenge than new construction. It's a world where words like 'relationships', 'craftsmanship', 'experience' and 'track record' take on a special significance.

And talking of track record brings us to 'Interface', the new Lovell video on refurbishment. It looks at the technical, managerial and cultural questions that lie on the interface between the old and the new - and one single message emerges. What it is, should be of interest to occupier and developer alike. The video is helpful viewing for anyone in the difficult realm of refurbishment.



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# AMERICAN NEWS

## Reagan set for action on policies

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan plans to capitalise quickly on his sweeping re-election victory by pushing to achieve a number of domestic and foreign policy objectives in the six to nine months of his "second honeymoon," his advisers said yesterday.

Democratic leaders in the House of Representatives, however, warned Mr Reagan that Congress would continue to act as a check on what might be Mr Reagan's "wild idea."

An unimpressed Mr Tip O'Neill, the Democratic House speaker, said that the Republicans' capture of only 13 or 14 seats in the House showed that there was "no mandate out there."

Mr Reagan, yesterday taking a post-election break at his California ranch, said that the people made it very plain that they approved of what we're doing and approved of the fact that things are better and the

economy is expanding."

Mr Bob Michel of Illinois, the House Republican Leader, confessed to disappointment that his party had not won back the 26 House seats that it lost in 1982. Mr Reagan, he said, with surprising acerbity, never really "joined that issue of what it really means to have the numbers in the House."

Mr Michel added, however, House Democrats who opposed Mr Reagan's policies would have to think twice about the implications of his astonishing victory.

Mr Tony Coelho, chairman of the House Democratic campaign committee, nevertheless insisted that the Democratic forces would "provide the insurance that the people voted for." Mr Reagan had won a popularity contest, "but that all be won," Mr Coelho said.

Senior White House officials, however, said Mr Reagan would press ahead with plans to

resume nuclear arms control talks with the Soviet Union, simplify the U.S. tax system, and continue cutting federal spending programmes in the early months of his second term.

One idea under discussion in the White House is the appointment of a senior official to supervise arms control negotiations, popularly known as an "arms czar," whose job would be to try to unify conflicting proposals in Washington about how to deal with Moscow.

Mr Brent Scowcroft, national security adviser to President Gerold Ford and chairman of Mr Reagan's strategic policy commission, has been frequently tipped for the post. Officials yesterday, however, stressed that no final decision had been taken.

Otherwise, White House aides said Mr Reagan would probably not want to break up a winning team by making major Cabinet changes.

## Pinochet tightens restrictions on media

By Mary Helen Spooner in Santiago

GENERAL Augusto Pinochet's military regime in Chile yesterday imposed new restrictions on the media and ordered tight restrictions on all unauthorised public meetings.

The announcement was the first of a series of measures ordered under the two day old state of siege.

A decree published in the official government bulletin forbids coverage of terrorist attacks and political news without prior authorisation.

Five independent magazines and an opposition weekly newspaper have been ordered to halt publication and the independent weekly news magazine, *Hor*, has been instructed to submit its material for official review prior to publication.

A second decree provides that all public meetings must be previously approved by military authorities, in an apparent effort to hinder opposition groups' activities.

Chilean authorities notified Santiago's Catholic archdiocese that the head of the Church's human rights group would not be allowed to return to the country.

Monsieur Ignacio Gutierrez, who presides over the vicariate of solidarity, the human rights arm of the Catholic Church, was travelling in Europe when the order was issued. The vicariate, which runs soup kitchens in poor neighbourhoods and provides legal and medical aid to political detainees, has been a frequent target of government criticism.

The move has heightened tensions between the Church and the Pinochet regime. Sr Jaime del Valle, Foreign Minister, said the measure to prohibit Msgr Gutierrez's return came as a result of the cleric's "intervention" in Chile's internal affairs.

Meanwhile, military authorities in Santiago indicated that the midnight to 5 am curfew, in effect since the state of siege was imposed on Tuesday, will continue and will not be lifted at weekends.

Police arrested 267 people during the first two nights for curfew violations.

## Nicaragua alarmed by 'USAF flight'

BY TIM COONE IN MANAGUA AND REGINALD DALE

A SUPERSONIC military aircraft overflew Managua yesterday causing alarm and raising fears of bombing raids. The Nicaraguan Ministry of Defence said the flight was by a U.S. Air Force SR71 spy plane.

The incursion occurred at 8.30 am over the Nicaraguan capital and the aircraft was heard a few minutes later over the port of Corinto, 80 miles to the north-west.

The incident mirrored a similar flight last week by an aircraft which the Nicaraguan Government reported was also a USAF SR71.

The Nicaraguan Government has also protested against the presence of two U.S. frigates in Nicaraguan waters off Corinto. The frigates have been shadowing a Soviet freighter which the U.S. Administration earlier this week said could be carrying MIG 21 jet aircraft to Nicaragua.

One of the frigates came to within five miles of Corinto, according to the Foreign Min-



Father Miguel d'Escoto

ister, Father Miguel d'Escoto. A C-130 reconnaissance aircraft also flew within Nicaraguan airspace over the frigates, he said.

The Reagan Administration yesterday strongly repeated its denials of Nicaraguan claims that it had violated the coun-

try's airspace and territorial waters. U.S. officials seemed to want to talk down suggestions of a major new crisis between the two countries.

After conflicting reports on Wednesday, U.S. officials said they were still not sure if a Soviet freighter unloading at Corinto carried Soviet Mig-21 fighters.

Washington has frequently warned the country's left-wing Sandinista Government not to acquire such aircraft, which it says would constitute a threat to other countries in the region. It has also cautioned Moscow against shipping them, a warning that the State Department repeated on Wednesday.

Nicaragua has formally announced that it is negotiating the purchase of modern jet aircraft but that the pilots were still undergoing training. The government junta emphatically denied on Wednesday that there were any MIGs in Nicaragua or that any were on their way.

According to a high level

military official, the only aircraft to have arrived recently was a shipment of Soviet helicopters, delivered last week to augment the army's existing contingent of 12 Mi-8 helicopters and several Mi-2 helicopters. They have been used with considerable effect against U.S.-backed guerrillas in the mountains for transport of government troops and in ground attack operations.

While the Reagan Administration has deliberately never spelled out what retaliatory action it would take if the Nicaraguans received Soviet aircraft, some officials have said that a U.S. air strike would be justified to destroy any MIGs.

Critics of the Reagan Administration have constantly accused it of planning military action against Nicaragua in the aftermath of President Ronald Reagan's re-election this week—although few believe that the U.S. would launch a full-blooded invasion comparable to the Soviet Union's occupation of Afghanistan.

## Iranian accused of 'chip smuggling' by Grand Jury

BY PAUL TAYLOR IN NEW YORK

A U.S. GRAND JURY has charged the Iranian president of a West German company with conspiracy to smuggle millions of controlled electronic parts from the U.S. to North Korea.

The electronic parts, many bought from major U.S. suppliers, include components for night vision goggles and semiconductor "chips" designed to military specifications.

The indictment, filed last month by a grand jury in New York but only made public this week, names Mr Babek Seroush, the 38-year-old president of International Processing Systems (IPS) of Cologne, as a key individual in an alleged web of conspiracy to engineer the illegal export of U.S. high technology products to the Soviet bloc.

Mr Seroush was arrested 10 days ago by West German police on a provisional warrant issued by the West German courts at the request of U.S. attorneys and has been remanded without bail pending completion of his extradition.

The case is the latest in a series of charges to emerge from "operation Exodus"—a massive U.S. customs service-led in-

vestigation designed to crack down on the export of high technology goods to Soviet bloc countries.

The Grand Jury indictment alleges that almost 1.3m parts, including components bought from National Semiconductor and Texas Instruments, were shipped by Mr Seroush to North Korea via Cologne and other intermediary points in March.

According to court papers, Mr Seroush planned the scheme in conjunction with a New York-based company called Industrial and Scientific Parts Services (ISPS), and Mr Yuri Gelfman, a Soviet-born ISPS official who was arrested and indicted in New York in May on charges of purchasing controlled electronic parts from an individual working with the U.S. customs service.

The indictment alleges that Mr Seroush and Mr Gelfman planned to have ISPS purchase the parts in the U.S. under the pretence that they were for domestic use or for end-users in Western Europe. The parts would then be shipped to IPS in Cologne and other places and subsequently diverted for shipment to North Korea.

## Fabius visit gives Canada 'chance to strengthen links'

BY BERNARD SIMON IN TORONTO

THE ARRIVAL of M Laurent Fabius, French Prime Minister, on an official visit to Canada has given the new Progressive Conservative Government in Ottawa an early opportunity to bring an end to the long controversy on relations between France and the province of Quebec.

Welcoming Mr Fabius at a dinner on Wednesday evening, Mr Brian Mulroney, the Canadian Prime Minister, said that Canada's federal system, "far from being an obstacle to the legitimate Quebec-Paris dialogue, will enhance and strengthen it."

Mr Mulroney, a native Quebecer, told Mr Fabius that "we do not just admire France, we love her."

The relationship between Quebec and France has been a sensitive political issue since President Charles de Gaulle's famous cry of "Vive le Quebec libre" in Montreal 17 years ago.

Gen de Gaulle's statement, which appeared to lend support to Quebec separatists seeking independence from the rest of Canada, severely strained relations between Ottawa and Paris during the 1970s.

Mr Fabius ended his speech

on Wednesday evening with the words "Vive la Canada," reinforcing the policy of recent French governments not to become involved in the Quebec constitutional issue. Mr Fabius, who is accompanied by five other ministers and several industrialists, flew to Quebec City yesterday for a brief visit.

Leaders of France and Quebec have paid regular visits to one another in recent years, but the French Government has made it clear that Quebec cannot count on its support for separatism. M Pierre Mauroy, the former French Prime Minister, told Quebec Premier Rene Levesque in Paris last year that France's policy is to maintain favoured ties with Quebec without affecting "normal" relations with the federal government.

One issue which apparently has yet to be resolved is the status of the Quebec Premier at summit meetings of French-speaking countries. Ottawa has up to now strongly opposed Quebec's request for full government status, and signs have appeared that France has made its earlier support for the Quebec stand.

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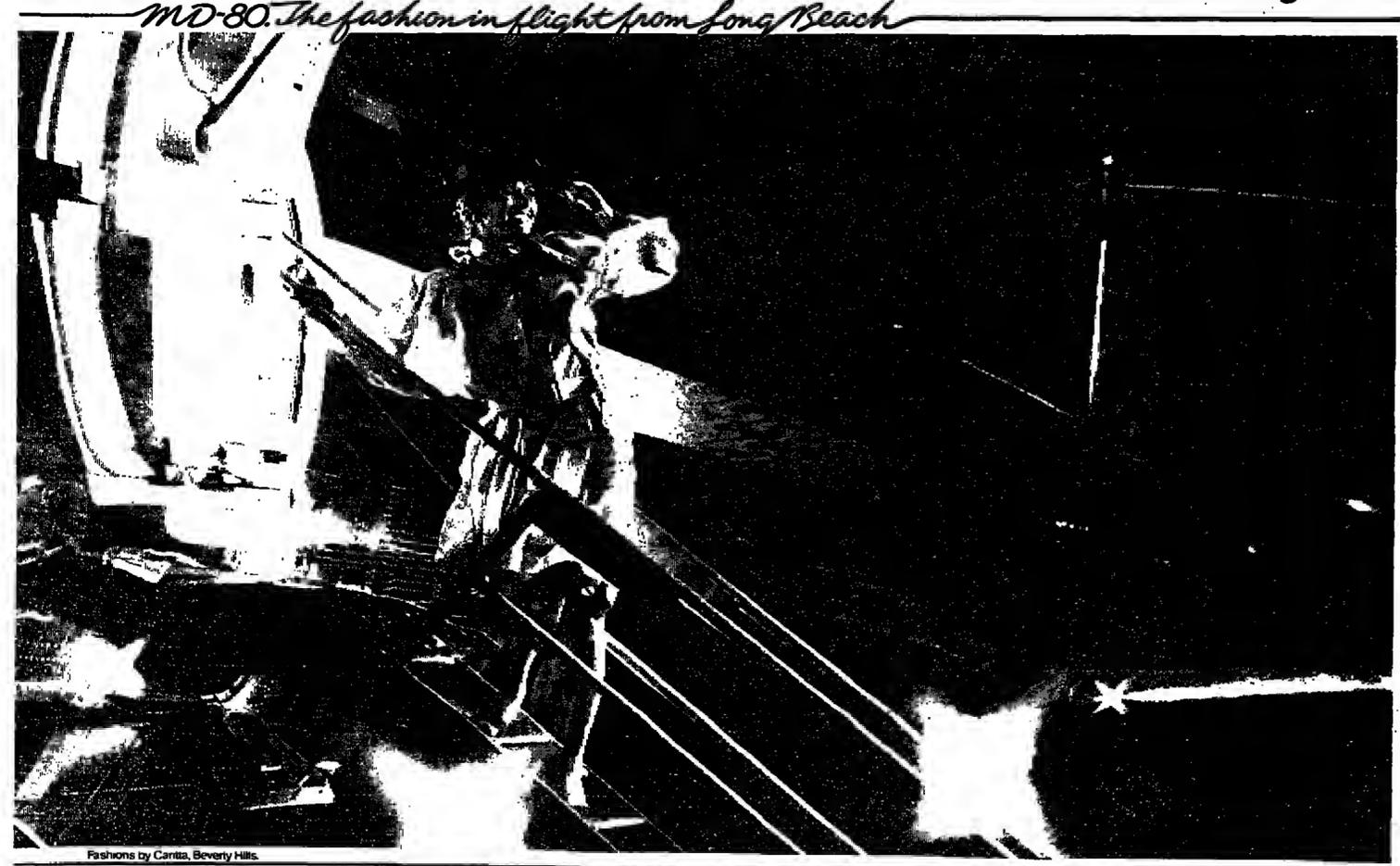
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# ...on the way home from work.

## WORLD TRADE NEWS

## UK company to build Malaysian dam after trade rift repaired

BY CHRISTIAN TYLER, TRADE EDITOR

ONE OF the first big contracts to be awarded by Malaysia to a British company since a diplomatic rift between the countries was repaired has been won by Balfour Beatty, the construction company.

With a local joint venture partner, Balfour Beatty has been commissioned to build a dam for water storage on the Sungai Ahing river near the Thai border, at a cost of some £18.5m.

The British Government is contributing several million pounds of aid money and a loan arranged and provided by J. Henry Schroder Wagg, the London merchant bank, is being backed by the Export Credits Guarantee Department.

The contract, which appears to have been secured without competition, is the first big Malaysian dam project to be awarded to a British company since the restoration of relations. Esso Production Malaysia has awarded four contracts valued at a total of ringgits 67m (£2.3m) to South Korea's Daewoo Group and two Malaysian companies, Promet and Malaysian Shipyard and Engineering, for work on a production platform. AP-DJ reports from Kuala Lumpur.

## Gatt asks for proposals to stem non-tariff curbs

BY OUR TRADE EDITOR

GOVERNMENTS OF the major trading nations will be asked to produce specific proposals by May 1 next year for abolishing all "illegal" quotas and non-tariff barriers to trade.

The request is contained in a report by a working party of the General Agreement on Tariffs and Trade, considered by the Gatt's council in Geneva yesterday.

This and any other moves towards trade liberalisation will be discussed by the annual meeting of the 90 Gatt member countries at the end of this month.

Study groups have been working for two years on a number of controversial trade issues, following a largely abortive and acrimonious Gatt ministerial meeting in late 1982.

With only a fortnight to go before the final review of the

work programme, the report on "quantitative restrictions" is seen in Geneva as the most positive to have emerged.

There are still hopes of building a platform for negotiations on trade in agriculture, despite EEC reservations. A better procedure for settling trade disputes in the Gatt may also be agreed upon.

The group studying quantitative restrictions has produced a 2,000-page inventory of trade barriers worldwide that flout Gatt principles.

A Gatt spokesman said yesterday the report was "surprisingly forthcoming" and could, if taken up, mean the first shift in a huge logjam of protectionist devices.

But it remains to be seen whether it will be enough to sweep up barriers to trade in politically-sensitive sectors such as agriculture.

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## Hong Kong hotels at bursting point

By David Dodwell in Hong Kong

ROTELIERs across Hong Kong were yesterday talking of three crisis days ahead as tourists and business visitors pour into the territory on a scale unmatched in five years, filling every one of its 18,000 hotel rooms. The congestion is caused partly because the tourist season is at its peak and partly because of a combination of several leading international conferences.

The tourist authority pointed to two reasons for the extraordinary congestion: "First, that no new hotels have been built since the collapse of the property market two years ago."

Second, that international publicity linked with the completion of Sino-British negotiations over the territory's future has drawn intense interest on the part of visitors who want to see it before it reverts to Communist Chinese control.

Some hotels have been forced to put guests into service apartments, into hotels on outlying islands, and have even sent guests to Marao, the Portuguese-administered territory 40 miles away across the Pearl River estuary.

Most leading hotels have been quoting 100 per cent occupancy rates since the middle of September, and are accepting no new bookings until the second week in December. They have been coping with the arrival of unannounced guests by offering them the rooms of visitors that failed to show up—but in recent weeks, even this unsatisfactory compromise has broken down, they say.

Hotel managers yesterday said that visitors without prior confirmed bookings would simply not find a room over the next three "crisis" days.

A total of more than 3m tourists are expected to visit Hong Kong this year, spending about HK\$13.5bn (£1.35bn). Hotel occupancy rates are expected to rise from an average of about 83 per cent last year to about 87 per cent in 1984.

Philips International, a subsidiary of Philips of the Netherlands, said it had signed an initial agreement with the Shenzhen Advanced Science and Technology Development Company to provide technical assistance in setting up factories to make 90,000 laser vision players and 3.5m discs per year, Renter reports.

## Britain backs £300m export loans for Iraq

BY RICHARD JOHNS

THE UK is underwriting another £300m-worth of loans for Iraq under an agreement signed this week by Mr Paul Channon, Minister for Trade, and Mr Hassan Ali, his Iraqi counterpart.

The Export Credits Guarantee Department is offering a £250m medium-term credit for British capital goods and machinery together with an additional £250m extended-term credit for pharmaceuticals. Contracts financed by the loans must be placed by the end of 1985.

Commenting on his visit to Baghdad, Mr Channon said yesterday: "The new credit agreement reflects the importance the UK attaches to its trade with Iraq, and the agreement will help generate

business worth over £660m for British companies and welcome employment for British workers."

The credit facilities are in addition to the £275m-£25m of them for pharmaceuticals agreed in October of last year.

Of the total extended under that deal and arranged by Morgan Guaranty, £210m has so far been signed up and another £13m nominated, according to the ECGD. An announcement giving details of new contracts utilising part of the cover of the finance is expected in the near future.

A general purpose line worth £85m was agreed in August, a similar amount of cover is being provided for power generators being supplied to Iraq by NEI Parsons.

The extra cover given by the ECGD reflects confidence that Iraq will be able to surmount the steep hump in its debt repayment schedule in 1985 when the amount

falling due is believed to be about \$3bn.

Over the past year, however, Iraq has reduced its imports and cut investment spending. From the end of next year, meanwhile, its oil exports—constrained over the past four years by the conflict with Iran—should be substantially boosted from the present level of about 1m barrels a day by completion of the pipeline, with a capacity of 500,000 b/d, connecting the country's southern fields with Saudi Arabia's trans-peninsula Pipeline with its outlet at Yanbu on the Red Sea.

In addition, Iraq is planning an increase of 500,000 b/d in the capacity of the pipeline to Ceyhan on



Mr Channon: welcome employment for British workers.

the Turkey south-eastern Mediterranean coast although it is not clear yet when this project will be implemented.

## UK, Japan at odds over computer research

BY JUREK MARTIN IN TOKYO

JAPAN AND Britain still appear to be some distance from agreement on co-operation in the field of artificial intelligence, generally known as the "fifth generation computer."

The Ministry of International Trade and Industry (MITI) is still seeking a British input into its research project known as Icot, but the two countries are having difficulty reconciling their respective approaches, especially in the relationships between government, industry and the academic world.

Additionally, Mr Brian Oakley, head of the Alvey Directorate, which was set up in the UK to encourage the development of information technology, expressed some scepticism yesterday about the progress made over the last three years by Japan. He is in Tokyo to attend an Icot fifth generation computer conference which

has attracted a large international audience.

He praised Japan's "single-mindedness" in being able to build on time "personal sequential inference" machines; computers which have the ability to learn facts and build up information which are a basic tool of the project. But he doubted that any real breakthrough in producing a "thinking" computer had been achieved, particularly in the critical area of creating a "natural" language.

The UK and the U.S., he said, preferred to try to develop the language—how the instructions are written for the computer—and the architecture—how the computer responds to the instructions—separately, even if it meant more false starts. As it was, he said, "nobody really believes that the targets in artificial intelligence are going to be reached in five years—and Japan knows that."

He questioned, above all, Icot's methodology in its determination that a fifth generation language would have to be based on Prolog, one of the fourth generation computer languages. He felt the Japanese had committed themselves to "too narrow a path," were "somewhat inflexible" by UK standards and, if their chosen route proved disappointing, "could get thrown off their horses."

Mr Oakley said he thought that research being done in the U.S. at the University of Texas at Massachusetts Institute of Technology and at Stanford University was "better in quality." He added that he suspected that Icot was subject to considerable pressure from MITI to "get results," which is why it had focused initially on the machinery.

These reservations on the research side have, perhaps,

compounded the more practical aspects of bilateral collaboration. Japan first contacted the UK when Icot was unveiled three years ago, and talks have continued regularly since then between MITI and the Department of Trade and Industry, though the British response was delayed because its Alvey project was still being put together.

The sticking point in the talks over the last six months however has been that whereas Icot is totally funded—and indeed owned—by MITI, Alvey involves both government and industry sponsorship.

About four-fifths of Icot's research is in fact conducted by eight Japanese companies, however, including some of the best known technological companies such as Fujitsu. Mr Oakley said the commercial spin-offs from Icot-related research, in, for example Prolog-written

"expert systems," where the knowledge of an expert such as a doctor or solicitor can be stored in a computer so that a non-expert can use it, would be "enormous."

MITI has now proposed that UK companies involved with Alvey, such as Plessey and ICL, should co-operate directly with their Japanese counterparts; but this, it is felt, could inject a commercial element into what is supposed to be high-level research; it might also run foul of existing technological exchange agreements, such as that between ICL and Fujitsu.

Japan has also proposed that British academics from Imperial College and Manchester University, in particular, be seconded to Icot. But this, Mr Oakley said, would be "a dead loss to the UK," especially in light of the manpower problems Alvey had encountered.

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## Semiconductor orders slowing for European producers

BY PAUL BETTS IN PARIS

EUROPEAN semiconductor manufacturers are beginning to brace themselves for a difficult year in 1985 after the boom in the business in recent months, Mr Dedy Seban, the European marketing director of Motorola's semiconductor division, warned in Paris yesterday.

New semiconductor orders were already slowing in the European market and the book-to-bill ratio (the key measure

of the semiconductor market showing the ratio of new bookings to billings) is expected to go below 1 in Europe in the fourth quarter of this year.

The book-to-bill ratio has so far been over the psychological 1 point mark this year in Europe, although it has already dropped below this level in the U.S. market. Mr Seban said in the third quarter the ratio in the U.S. stood at 0.84 and had dropped to 0.74 in the months

of September and October. Although billings are expected to show flattening results for semiconductor manufacturers next year in Europe, the fall in the rate of new orders is bound to put pressure on prices and on the marketing operations of major producers.

Mr Seban expects the European market for semiconductors to grow by about 20 per cent next year to around \$5.4bn

(\$4.2bn). The forecast of Motorola for this year is a European market totalling between \$4.6bn- \$4.7bn in sales representing a major rise from the \$3.2bn sales in 1983 in Europe.

The Italian and Swedish markets are both expected to show strong growth next year while the rate of growth is expected to ease in the major European markets.

The French market is expected to grow by 18 per cent next

year or by about two points lower than the European market as a whole.

In 1981, the French market was slightly larger than the UK market with sales of about \$520m compared with \$510m for Britain. However, the UK is expected to show sales of \$1.1bn this year compared with sales of \$870m for France. West Germany continues to be the largest market with sales this year expected to total about \$1.3bn.

year or by about two points lower than the European market as a whole.



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## Papandreou seeks to boost trading links

By Andreas Ierodiakonou in Athens

DR ANDREAS PAPANDEOU, the Greek Prime Minister, will seek to boost trade links with Syria and Jordan during visits to both countries this week.

The Prime Minister left for Damascus, his first stop yesterday, where discussions are expected to include the possibility of developing an existing ferry link between Greece and Syria into a boat train and truck service for the transport of goods between continental Europe and the Middle East.

Fully loaded vehicles would board at Volos on the north-eastern Greek coast and continue their journey by land from Latakia in Syria.

The Syrians are expected to press for an increase in exports to Greece in the form of fertilisers, phosphates, oil and agricultural goods. In 1983, the trade balance between the two countries was about Dr 1bn (\$8m) against Syria, mainly attributed to a halt in oil and cotton exports to Greece.

## Moscow orders gas pipes from Klöckner

BY LESLIE COLITT IN BERLIN

THE SOVIET Union signed a DM 300m (\$102.3m) contract with Klöckner Trading Company for large diameter pipes to be used in the Soviet natural gas pipeline network. Orders for pipes have buoyed West German-Soviet trade this year, which expanded 14 per cent in the first half of the year.

In May Moscow ordered 350,000 tonnes of large diameter pipe from Klöckner worth DM 375m. In both cases the pipes are made by Bergrohr GmbH which produces pipes of a special diameter Klöckner Trading arranged the financing and sale of the pipes.

Last October Mannesmann signed a contract with the Soviet Union to deliver 340,000 tons of large diameter pipe.

Delivery of pipes in the latest Klöckner order is to take place during the first nine months of 1985. The company said it did not know where the pipes were to be used but that a portion of those ordered earlier this year were believed to be destined for the Urengoi pipeline

from Western Siberia to the western border of the Soviet Union.

West German exports to the Soviet Union rose 19.7 per cent last year to DM 11.2bn, while imports were 4.5 per cent higher at DM 11.8bn.

Herr Otto Wolf von Amerongen, head of the German Chamber of Industry and Commerce, said after a recent visit to Moscow he was convinced the Soviet leadership did not want Soviet-West German trade relations to be affected by current East-West tensions. Herr Wolf, who heads the Eastern Trade Board of German industry, said Soviet economic officials told him of plans to expand economic, technical and scientific ties with West Germany.

Usinor, the French state-owned steel company signed an agreement to supply FFr 450m (\$50m) worth of steel products to a Korean contractor building a large water pipeline in Libya, Renter reports from Paris. Usinor will provide 40,800 tonnes of pre-stressed wire and 80,000 tonnes of hot-rolled coils to the Dong-Ah group.

## Upmarket lift for Swiss watch industry

By Anthony McDermott in Geneva

THE "upmarket watches" of Geneva—the valuable ones encrusted with jewels, with gold bracelets, and names such as Eterna, Omega, Patek Philippe and Piaget—are at the heart of the recovery of Switzerland's watch industry, according to M Jacques Duchene, vice-president of the Watches and Jewelry Association of Geneva, opening the organisation's 55th exhibition.

The Association, which was founded in 1942, has 24 exhibitors. M Duchene said: "The industry's economic and business indicators are by and large favourable. We have... to confirm that our members remain at the leading edge."

The industry has been crippled in the last decade by competition from abroad, and underwent radical reorganisation in 1983.

According to the Watchmaking Federation, exports should reach SwFr 3.8bn (\$2.2bn), just below the record year of 1981 when they were worth SwFr 3.9bn. Last year exports amounted to SwFr 3.4bn.

## Pheasant for lunch. Views over London, the Alps, the Mediterranean.

Believe it or not, Roast Pheasants fly out of London every day on board Saudia's flight to Jeddah.

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# Wine, women and song. As covered in The Economist.

On September 29th, The Economist ran to 118 pages.

The front cover was devoted to a picture of Mr Gromyko.

There were editorials on Lebanon, the dollar and President Pertini of Italy, who at 88 makes President Reagan seem positively coltish.

There was a long article on sleep that shed new light on jet lag and the problems of shift-workers.

In all, there were over eighty stories includ-

ing three on wine, women and song.

Such giddy subjects are not uncommon in The Economist but as you can see we treat them with intelligence.

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all get full and vigorous coverage but we have never assumed that a reader interested in computers will be bored by H. G. Wells in love.

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If you like to add to our success, we may well be able to add to yours.

## Sour grapes



Rare vintage, 1984

Much of this year's grape harvest is withering on the vine in Bordeaux, France's richest wine-producing region. Bordeaux usually produces 500m bottles of wine a year. In 1984 growers say the region will probably lose more wine than Burgundy will produce.

The grapes are blighted by disease, caused by odd weather. A few days of blazing sunshine at Easter, followed by a cold snap, left them vulnerable to two ailments: coulure (which causes the grapes to fall off the vine), and millerandage (which shrivels about half of each bunch of grapes).

The merlot variety of grape has been hardest hit by weather and diseases. It produces about a quarter of the region's red wines. The white wine crop, producing a quarter of the region's total output, will be unaffected. Using the surviving varieties, the top chateaux (those classed as

"grand cru" at the Paris World Exhibition of 1855) will be able to make a good, if eccentric, vintage.

The grand cru chateaux produce fewer than 3% of the bottles of Bordeaux but account for nearly half of the region's earnings from wine. This, though, is not much comfort to the worst-hit area around Saint-Emilion, where red wines - and the merlot grape - are dominant. So many grapes have been spoiled there that some chateaux may not bother to harvest.

Most of the vineyards can afford a lean year. The 1982 and 1983 vintages were exceptionally good, both in quality and volume. By the end of 1983, a record 60m bottles of wine were stored at the vineyards. These are now proving a useful reserve.

Bordeaux produced a third of all exports of France's appellation controlled (ie non-plonk) wines last year. These were worth nearly £1.2 billion (£260m), as much as French machine tools. Since the franc has fallen so steeply against the dollar, export sales have been good, and traders have good reason to think that even if prices now rise because of the bad harvest, Bordeaux wines will not lose market share abroad. But rising prices may hurt the home market.

One third of the appellation controlled wines drunk in France come from Bordeaux, and the region produces the standard house wine served in restaurants all over the country. For years, the price of ordinary Bordeaux wine has been stuck at FF16.50 a bottle - cheaper than comparable wines from rival areas like Beaujolais and the Cotes du Rhone. The price is now rising. Other wine-growing areas hope to benefit. So do brewers, who hope that the French will be tempted to switch from the red to the foamy

## Voyage to Venus

Standards are improving, especially at the Royal Opera, since the autumn that London and other big cities in the world to see the opera - especially Covent Garden - take it in English (see next story). The low water mark was reached last season with Covent Garden's credible Aida, panned a disastrous discourse. It was so bad that it forced the house to look for a replacement. The result was the magnificent new "Turandot" - now an imposing "Lindbergh" from Lilli Moshinsky with soloist Timothy O'Brien. Neither production might have been as good had other recent work not been so miserably tuned.

Played on an oval stage, with a cyclorama that is skillfully used, Nick Chilton's production of the frequent changes of mood has "Lindbergh" is growingly realised. Except in the central song contest there are few props. This is a minimalist production, but after the manner that reached its Bayreuth in Wieland Wagner's day.

It is a very good production, which is physically impressive, but expressed through the strobic movements of a ballet by Sir Kenneth MacMillan accompanying the overture.



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## Part-timers: the market at work

The number of full-time jobs in Britain has slumped since the late 1970s. But part-time jobs for women are increasing. Britain has a higher proportion of part-timers than in most large industrial countries (see page 79). Why? Best guess, as two articles in this week's Employment Gazette make plain: part-time women workers in Britain are not just cheerful but cheap.

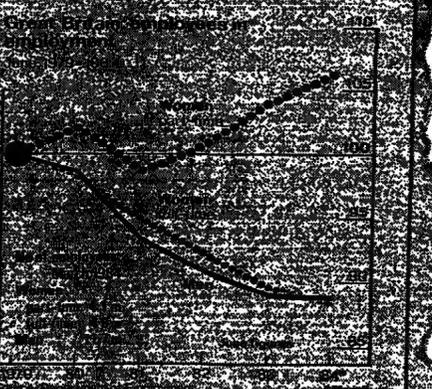
They work mainly because they enjoy it, and because it gives them the companionship of other adults. Money and job security are lower priorities. So they put up (more or less) with being erratically covered

by job protection legislation and cut out of pension schemes (nine out of ten women part-timers); training (seven out of ten) and sick pay (one out of three). Only a quarter of women part-timers belong to trade unions (compared with half of full-time women workers), and three quarters of those never go to union meetings.

Employers think they are more productive than full-timers. They are also usually in the lowest-paid jobs. Anyway, they are cheap. There are 1.4m part-time workers in Britain, most of them married women, who neither pay (nor cost their employ-

ers) a penny in national insurance contributions. They pay income tax either. These women are earning less than the national insurance threshold of £7.15 a week. They would not buy many large consumer's time, but it would pay for nearly 19 hours of their own time at the minimum rate by a national insurance council.

A survey of various service industry establishments found up to 70% of women part-timers earning less than £3. For employers, it is often cheaper to employ two married women part-time than one youngster full-time.



The Economist

Handwritten note: 10/11/84

## UK NEWS

## Treasury compromises over spending targets

BY PETER RIDDELL, POLITICAL EDITOR

THE TREASURY has had to compromise slightly over its public spending target for 1985-86 following last-minute concessions over electricity prices and housing investment, after the direct intervention of Mrs Margaret Thatcher, Prime Minister, ahead of yesterday's decisive Cabinet meeting.

Mr Nigel Lawson, Chancellor of the Exchequer will announce the results of the public spending review in a House of Commons statement on Monday afternoon, together with the latest Treasury economic forecasts. Full details of the spending plans up to 1988 will be published in a White Paper next February.

The official Whitehall line yesterday was that the Cabinet had reached a "satisfactory outcome" at its three-hour meeting, but there was little dispute in Westminster last night that the Treasury had had to give ground since the Prime Minister had sided with spending ministers over energy prices and housing.

This was indicated by the delighted response of the allies of these ministers. Nevertheless, the extent of the adjustment or fudge, in relation to total planned expenditure of £131.5bn is relatively small, and Mr Lawson is expected to be able to point to some scope for tax cuts in the spring Budget.

The key decisions were taken at late night meetings on Wednesday by the Prime Minister together with Mr Peter Walker, the Energy Secretary, and, separately, Mr Patrick Jenkin, the Environment Secretary, and Mr Ian Gow, the Housing Minister.

Electricity and gas prices will rise roughly in line with the expected inflation rate. This will mean an increase of roughly 4½ per cent in electricity prices from next April and a rise of about 5½ per cent on average in gas prices from January. The outcome is in line with what Mr Walker has been arguing since last June and compares with rises of 7 to 8 per cent being sought by the Treasury.

At yesterday's meeting the Treasury had to forgo most of the £750m of cuts which had originally been asked for from the Housing and Agriculture budgets, and it obtained only a small part of the additional £300m to £400m which it had wanted from increased electricity and gas prices.

Housing investment is to be cut by £65m next year, compared with the original Treasury call for a reduction of £800m and a more recent proposal by the so-called Star Chamber committee of the Cabinet for a cut of £572m. This will probably mean a cut of at least £100m in house improvement spending, offset by some rise in expenditure on housing renovation.

The outcome represents a victory for the strongly-expressed views of Mr Jenkin and Mr Gow that it would be wrong to cut such programmes given the existing problems of the construction industry.

Editorial Comment, Page 14

## £100m cut sought in nation's drug costs

BY IVOR OWEN AND CARLA RAPOPORT

THE GOVERNMENT intends to cut an estimated £100m from the drug bill for the National Health Service (NHS) by instructing doctors to substitute less expensive, non-branded drugs for branded products when treating common ailments like colds, indigestion and anxiety.

Mr Norman Fowler, the Social Services Secretary, told the House of Commons yesterday that tonics, cough remedies, pain relievers, tranquilisers and sedatives cost the NHS about £180m a year. Many of these products, he pointed out, could be bought from a retail chemist without the need to consult a doctor for a drug prescription.

Britain's drug industry was shocked by the news yesterday. The move comes less than a year after Mr Fowler lopped £100m off the annual NHS drug bill by cutting the industry's profitability.

Mr Richard Bailey, managing director of Lilly Industries, whose pain relievers Distalgesc is planned to be removed from NHS prescribing, said last night: "I am absolutely shocked that Mr Fowler

would do this without any consultation with the industry."

Mr Fowler said he intended to discuss the proposals with the industry, but wanted to have the new scheme working by April. The industry would be consulted, he said, to ensure that essential drugs for treating particular conditions were not accidentally excluded from NHS prescribing.

The British Medical Association, representing doctors, said last night that the move was one of the biggest changes yet in the NHS. The provisional list of drugs to be dropped, it said, appeared to include certain drugs for which there were essential medical uses.

Drugs which will be recommended to be dropped from NHS prescribing include Hoffman-La Roche's Vallum, Parke-Davis' Benlyl, Wellcome's Actived and a number of other products made by Lilly, Sterling-Winthrop and Glaxo.

The Government is understood to be looking at more ways to reduce the NHS drug bill.

Output falls, Page 10

## Miners claim public relations coup as pit vote backs strike

BY JOHN LLOYD, LABOUR EDITOR

THE NATIONAL Union of Mineworkers (NUM) had a rare - if qualified - public relations victory yesterday when a majority of miners voting at Bersham colliery in North Wales decided to continue support for the strike.

The vote, of 154 to 145, was immediately headed by Mr Arthur Scargill, the NUM president as confirming support for the militant line. "When the Bersham branch voted on this issue in March the result was 80 per cent against strike action. The change demonstrates the fierce determination of miners and their families to save our industry," he said.

At Bersham and elsewhere yesterday the drift back to work continued at its new high rate, however. The National Coal Board (NCB) claimed 245 miners returning to work yesterday, making the week's total up to 1,900. One of the returning miners went in to Cortonwood pit in South Wales, the threatened closure of which was one of

the flash points for the 35 week-old dispute.

Transport unions will meet today with Mr Peter Heathfield, the NUM general secretary and Mick McGahey the vice president to review ways of stepping up support for the miners.

The transport unions remain the NUM's most loyal allies, but they are paying the price - the train drivers' union Aslef is distributing £1,000 a day to maintain the pay of members sent home for not crossing picket lines, and has so far paid out £250,000.

Weekly coal deliveries by the NCB, which have been rising steadily since the end of the summer, may this week reach 1m tonnes for the first time during the miners' strike.

A progress report on the separation of the assets of the NUM will be made to the High Court today. Sequestration commissioners will also ask the court for directions about their next moves.

## Mercury granted operating licence

MERCURY Communications, the private telecommunications network operator, was granted its operating licence by the Government yesterday.

The licence gives Mercury similar rights in British Telecom (BT) to operate a telecommunications service in the UK and internationally. The licence was first published in July for public discussion. The main change since then has been that Mercury is now required to provide a service in Scotland and Wales within five years.

Mercury originally planned to concentrate on the main business locations in England and successfully resisted Government pressure to commit itself to provide a national service.

Sir Douglas Lowe, chairman of Mercury, said yesterday: "For nearly three years we have been operating in an increasingly competitive market without the benefits historically enjoyed by BT."

"The new licence puts us on a fairer footing and will allow us to react efficiently and swiftly to rapidly expanding and varied market demands to the direct benefit of our customers."

Substantial provisions are expected to be made for trading losses by the British National Oil Corporation (BNOC) in the year 1984-85.

Losses incurred in sales of state participation quota, which the corporation is obliged to market for North Sea producers, exceeded assets - estimated at about £20m - by mid-September, according to a Department of Energy minute submitted to parliament.

BNOC has had to cover the cost of the official selling rate for North Sea crude varieties and much lower prices on the spot market, where it has had to dispose of 200,000-300,000 barrels a day.

ICI has confirmed that it is to acquire Coe Laboratories of Chicago, one of the largest privately-owned dental companies in the US. The acquisition is part of ICI's new strategy of selective acquisitions in the higher technology sectors.

The EEC has agreed to pay half the cost of the £2.1m second Severn River crossing feasibility study recently commissioned by the Government in response to mounting concern about traffic pressures on the existing bridge in the west of England.

HAMBROS BANK has become the first UK bank to take a seat on the European Options Exchange in Amsterdam.

ULSTER voters will have to produce proof of their identity at election times under legislation aimed at eliminating illegal use of votes at polling stations.

VIRGIN Atlantic's latest £16 fare to Holland could force other European carriers to cut prices substantially, Mrs Lynda Chalker, Transport Minister, said. The new Virgin fare will be introduced next week.

## Commons statement demanded on JMB

BY DAVID LASCELLES, BANKING CORRESPONDENT

DR DAVID OWEN, leader of the Social Democratic Party, yesterday called on Mr Nigel Lawson, the Chancellor of the Exchequer, to make a statement in the House of Commons to explain the Bank of England's commitment of £75m of its own resources to cover potential losses at Johnson Matthey Bankers (JMB).

He said the £150m indemnity package agreed on Wednesday night by the Bank and a group of banks "only underlines what we have been challenging the Chancellor over, namely the exposure of public money through the Bank of England with no public accountability or explanation."

Dr Owen accused Mr Lawson of "shuffling off" his responsibilities to the Governor of the Bank of England. In a letter to Dr Owen last week Mr Lawson said the Bank did not need the Treasury's permission to arrange the rescue of JMB, which nearly collapsed a month ago, and referred him to the Governor.

The Governor is expected to respond personally to Dr Owen today in a letter which will be made public.

The indemnities are supposed to cover losses JMB suffers on its commercial loan book over and above its £170m capital. It was confirmed yesterday that the agreement allows the participating banks to share in whatever profits are made when JMB is sold back to the private sector, which is the Bank's intention.

Mr Mahmoud Sipra, the shipowner who is suing the Bank and JMB for \$300m over their attempts to wind up his companies, is alleging that they have ulterior motives in seeking to drive him out of business, in papers filed with the New York Supreme Court.

The financial troubles of Mr Sip-

ra's shipping empire are said to be one of the causes of JMB's difficulties.

Detailing his own financial position, the papers say Mr Sipra's companies had total credit facilities of \$50m from JMB when it was rescued last month, and \$23.5m in deposits. The loans were secured on Mr Sipra's family home, the proceeds of Jigsaw Mm, the film he has just released on the U.S. market, Mr Sipra's film studio in Ireland, and Mr Sipra's personal guarantee.

In the 12 months to last September Sipra companies paid interest totalling \$9m to JMB. Last June, when Mr Sipra was negotiating to buy the Irish studio, JMB gave a positive recommendation to the Dublin branch of the Ulster Bank saying, according to a quotation in the court papers: "Mr Sipra is a valued client of the bank and we hold him and his companies in good standing."

Peter Riddell adds: The Labour Party yesterday "officially" intervened for the first time in the controversy over the Bank of England's rescue of JMB. Mr Bryan Gould, Labour's trade spokesman, wrote to Mr Lawson to call for "an early and comprehensive statement" on the affair.

He asked whether Mr Lawson was satisfied with the Bank's handling of the case, about the consequences for the category of "recognised" banks, and about the circumstances in which public money should be used to rescue failed City of London institutions.

Mr Gould said there was disquiet about the Bank of England's apparent failure to exercise adequate supervision, and pointed to the scepticism about assurances that no call would have to be made on public money.

## Kinnock loses 'windbag' image and gains in political weight

BY MARGARET VAN HATTEM

MR NEIL KINNOCK'S second parliamentary session as leader of the Opposition Labour Party, appears to have got off to a flying start. Political reputations often fluctuate as erratically and inexplicably as share prices, and few in the Palace of Westminster could tell one precisely why Mr Kinnock's shares have suddenly soared. Yet suddenly even Tory backbenchers, who had nothing but scorn for the "Welsh windbag" last season, are remarking that he appears to have found his feet.

Newspapers more noted for their support for the Government are suggesting that he is in control of his party and there seems to be general approval - except among the Labour far left - for his refusal to get down into the trenches with Mr Arthur Scargill, the president of the National Union of Mineworkers (NUM).

Barely a month ago, his new-found admirers were pronouncing Labour's party conference a disaster and suggesting that Mr Kinnock was little more than Mr Scargill's pawn. So what has changed? Little of substance but - especially in the hot-house Westminster atmosphere - quite a lot in the way of mood. MPs are finely-tuned mood detectors and they have already picked up a new confidence in the recent performance of the Labour leader, who succeeded Mr Michael Foot just over a year ago.

Those on the left of the Labour Party who are watching Mr Kinnock closely for signs of "betrayal" and a further swing to the right will find little new to explain the tide in his favour. For there is no change in the content of his speeches. From the moment he was elected Labour leader, he began urging the party to look outward to reacquaint itself



Mr Neil Kinnock

with the electorate and think a little more realistically about how to win the support needed to put Labour back into government.

If his warning to the Labour conference that policy discussions were useless if Labour did not win elections sounded ominous to them, it is his suggestion at a rally in Cambridge last month that Labour must win the support of the "haves" if it is to help the "have nots" set off alarm bells, then at least they cannot complain of any inconsistency.

Nor has there been any basic change in Mr Kinnock's attitude to the coal dispute. From the start, he has supported the striking miners while making clear his disapproval of Mr Scargill's go-it-alone tactics. Consequently, the attacks and accusations of betrayal coming from the far left over his refusal to appear at a series of rallies organised this month by the NUM president sound disingenuous, as does the praise and approval his action drew from

the media and from members of the Tory Party.

Yet while there has been no change in content, there has been a change in style. Mr Kinnock's recent House of Commons performances - notably his speech last week's unemployment debate and his reply to the Queen's Speech - have had very good notices.

Among the more polished Commons performers, the view is that his timing is better, his sentences crisper and more incisive. There is more matter and less manner than before. His response to incidents such as the Brighton bombing and the assassination of Mrs Gandhi were widely felt to have struck precisely the right note.

Against the background of the coal dispute, which has hobbled Labour inside and outside parliament, some things have been going Mr Kinnock's way. Party conference presented him once again with a national executive committee on which he held the balance of power, so that most of the policy committees are now chaired by members on whose support he can count.

The newly elected Shadow Cabinet, while it may be more right-wing than he might have wished, is dominated by men more interested in winning elections than in reverting to the policies of the Callaghan years for the sake of it. The far left is slowly being isolated from those who supported Mr Tony Benn, the left-wing MP, in the 1981 deputy leadership contest, but have since forgiven Mr Kinnock for not doing so.

Whether all that owes more to good luck or good management is an open question. What it does mean is that, at last, Kinnock appears to be acquiring political weight.



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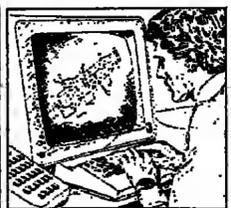
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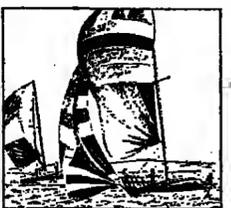
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UK NEWS

**Low-tar cigarette action lost by BAT**

By Lisa Wood  
BAT INDUSTRIES' controversial Barclay cigarette has run into further trouble over its low tar and nicotine claims after a Swiss court decision.

The decision prohibits BAT (Suisse) from selling and advertising Barclay cigarettes in Switzerland with the printed declaration: "One mg tar - 0.2 mg nicotine." A similar ruling was made last year in the U.S. after complaints by BAT's competitors, who dispute claims made by BAT over the levels of tar and nicotine in the cigarette. Preliminary injunctions are also being sought against the cigarette in West Germany.

The ruling in Switzerland this week from the highest federal court, upheld a local court decision on the cigarette earlier this year. BAT Industries said yesterday, however, that the ruling came from a preliminary hearing and the issue had to go to a further hearing - for a permanent injunction - where it believed its case would be vindicated.

The litigation concerns the new cigarette's filter and claims by BAT's competitors, including the Swiss subsidiary of R.J. Reynolds, the U.S. company, that the cigarette delivers a higher quantity of tar and nicotine than those indicated on the packaging when smoked by a human and not on a testing machine.

BAT launched Barclay in Switzerland in October 1982 and has an estimated 4.5 per cent of the Swiss cigarette market. The company declined to say yesterday whether it was attempting to produce cigarettes for the Swiss market minus the tar and nicotine claims.

**Cheap imports bring fall in pharmaceutical output**

BY CARLA RAPOPORT

UK pharmaceutical output has gone into an unexpected decline in 1984, largely because of competition from imports of cheap drugs from the continent.

According to government and industry statistics the output of pharmaceuticals fell 2.8 per cent in the first seven months of 1984, compared with 1983. This reversal, the first in four years, made pharmaceuticals the worst performing sector of the chemical industry during the period. Last year the industry's output grew 5.6 per cent.

Dr John Griffin, president of the Association of British Pharmaceutical Industry (ABPI), said the figures gave cause for concern.

"We have consistently warned the Government that continued inactivity in controlling parallel imports would have a deleterious effect on productivity and employment in this country."

The Government announced plans to license parallel importers earlier this year, but only one licence has been issued. The Department of Health said it had been "undated" with about 1,300 requests to import drugs from abroad.

The ABPI said there was no evidence of an overall decline in demand for medicine in 1984. At the same time exports have increased 10 per cent in the first seven months of 1984, compared with the same period in 1983.

The ABPI reckons that parallel importers account for sales of about £140m a year, or about 10 per cent of the wholesale drug market in the UK.

Dr Griffin said: "The main explanation for the recent decline in production is that parallel imports, mainly from France, Belgium and Italy, are leading to a decline in de-

mand for UK manufactured products."

He said the Government's recent curbs on drug industry profitability - which resulted in lower drug prices for the National Health Service - had contributed to the decline in sales growth in the period. He stressed, however, parallel imports were of greater importance. According to industry figures the growth in sales of pharmaceuticals slumped to 4.3 per cent in the first half of 1984 compared to 1983. In 1983 sales grew 9 per cent, compared with 1982.

Dr Griffin said the Government's inactivity on parallel imports was related to "their desire to use it as a means to reduce prices" charged by UK manufacturers to the NHS.

This approach "provides no financial benefits to taxpayers or the NHS, but does involve increased risks to patients."

**Package tour users may face credit bar**

By Arthur Sandles in Toronto

THE USE of credit cards for the purchase of package tours could be banned as a result of a long-drawn-out wrangle between the card companies and travel authorities over who pays out when a tour operator stops trading.

Arguments have been going on since the Laker collapse in 1982. The view on one side is that under consumer credit legislation people who pay for tours with credit cards should get their money back from the card company if they do not get a holiday. The view of the card companies is that this is not the case.

Mr Eric Sutherland, chairman, told the annual convention of the Association of British Travel Agents (Abta) in Toronto that it was possible that a "no credit cards rule" would be inserted in tour operating licences.

Attempts in the past two years to reach a compromise between the card companies, Access and Barclaycard, and the Air Travel Reserve Fund which is the last resort for the repayment of customer losses in the event of tour company collapse, have foundered he said.

"It is nothing less than a scandal that the anomaly which first came to light after the Laker crash, which discriminates against customers who pay by credit cards, should still be unresolved nearly three years after the event."

The obstacle seems to be the fund's insistence that credit card companies should not only meet their customers' losses but also contribute to the costs of tourists on holiday when a company fails.

**Short reduces losses to £2.4m**

BY OUR BELFAST CORRESPONDENT

SHORT BROTHERS, the state-owned Northern Ireland aerospace company, sharply reduced its losses to £2.4m (\$3.0m) in the year to March 31 1984.

The annual report, issued yesterday, confirmed the company's progress towards profitability. Losses were down from £19.1m in the preceding 19 months and a profit is expected in the current year.

The Government wants to return Shorts to the private sector but must wait until it is firmly back in profit and able to make healthy forecasts. The company produces

aircraft, missiles and aircraft components.

Sir Philip Foreman, chairman and managing director, said in his report that turnover, at £163m, was 28 per cent above the average level in the previous 19 months - the previous accounting period was extended to bring Shorts into line with state industry practice.

Sir Philip said although heavy interest payments, caused by the artificially high gearing of the company, had turned a trading profit into an overall loss, the results were a significant improvement. Aerospace markets were fiercely

competitive and the company would only survive if it continuously upgraded its technology. Progress in the past year gave a basis for confidence in the future, he said.

Shorts' biggest division is computer aircraft. Sales, at £80m, were more than double previous levels. The Shorts Type 360 sold very well although it now faces competition from new entrants to the market.

The biggest coup was the sale of Strepas transport aircraft to the U.S. Air Force in Europe, a deal worth £115m which could rise to £480m if options are taken up.

**Rapid growth predicted in desk-top computers**

BY ALAN CANE

PERSONAL computers that modify the way they operate to suit the behaviour of their users will be on the market within two years, a leading computer expert predicted in London yesterday.

At the Financial Times second personal computer conference, Mr William H. Gates, chairman of Microsoft Corporation, said that prototypes of what he called "softer software" were already working in Microsoft's laboratories. The new software would mean that personal computers would take on some of the attributes of a personal assistant they would behave as if they had common sense.

Mr Gates said that although only 8 per cent of office workers had a personal computer on their desk at present, in two years the figure would be over 40 per cent and 100 per cent in five years or so.

The key issues, he thought, in bringing that about were the development of common industry standards, effective ways to link personal computers in networks and better ways of operating them using graphics and techniques such as softer software.

The conference themes - the need for standardisation, the risks involved in competing with IBM, the importance of effective advertising and secure distribution channels - reflected the growing maturity of the personal computer industry.

Ms Louise Kelso, the Financial Times U.S. West Coast correspondent, compared it to a Wild West showdown with a fast-shooting IBM forcing its competitors to take cover. IBM is making the personal computer market a very unpleasant place for its competitors," she said, pointing to the launch of its new high powered PC-AT model and its moves in personal computer software. "For the first time, IBM has leapt ahead in personal computer technology."

Some U.S. companies, notably Osborne, Victor and Gavilan, had already hit the dust, she said. Others were sure to follow, especially in the period after the pre-



Christmas buying spree. (Most personal computers are bought in the U.S. in the fourth quarter of the year to take advantage of the tax laws.)

Mr Ben Rosen, venture capitalist and chairman of Compcon Computer, argued that it was possible to compete with IBM if a company developed a product that was superior to IBM's and that established its own sales channels. "You have got to be first and you have got to be better."

Compag, established two years ago and with \$111m sales in its first year, is the fastest growing start-up company in U.S. history. It makes a portable computer that is compatible with IBM's in an exactly similar manner to IBM's Personal Computer, the market leader worldwide.

Mr Rosen said prerequisites for success were exceptional people, excellent product and marketing strategies, substantial financial resources, a unique presence and the determination to meet targets. "But there has never been a moment to relax," he warned.

Mr Richard Madack, president of Infocorp, a U.S. market consultancy specialising in personal computers, told the conference that although there had been some softening during the summer of 1984, there was still substantial room for growth in the personal computer market. The annual growth rate seemed likely to stay at about 30 per cent compounded.

In total numbers of units sold, Commodore and Apple were the market leaders but in medium-sized and "Fortune 500" companies, IBM clearly dominated the market with Apple in second place. He was concerned that Apple,

with its innovative Macintosh and Lisa machines, had established product families that were not compatible with each other - "a difficult obstacle to overcome in the mind of the user."

Apple and Commodore were candidates for takeover, he thought, while IBM might protect itself by concentrating on proprietary hardware and software at the expense of industry standards.

The days of the "stand-alone" personal computer without the means to communicate with other computers were numbered, said Mr Robert Hughes, vice-president for business and office systems marketing for Digital Equipment.

"There would be 'explosive' growth in truly portable computers, Mr Dan Terasaki, general manager of Hewlett-Packard's portable computer division, told the conference.

Surveys had shown that two thirds of all professionals were sufficiently mobile in the course of their duties to make use of a portable machine. The kinds of executive who would use such a device were marketing managers, salesmen and estate managers.

"We are scared that people will roll over and play dead when faced with conventional computing," Mr Mike Murray, director of marketing for the Apple Macintosh, said.

"We have a different view of the computer business," he said. His company was selling to people anxious to improve the quality of their work but who did not want to learn about computers. "To date, personal computers have been made for people who do not mind working, like a computer, in 1980s technology."

Mr Susumu Akawa, senior managing director of the Japanese Epson Corporation, which developed the world's most popular microcomputer printers, also addressed the conference. He pointed to the importance of synergy between the needs of the microcomputer business and other business and consumer areas in driving down the price and raising the quality of personal computer peripherals, such as printers and memories.

**Marks and Spencer to sell software**

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

MARKS AND SPENCER, Britain's highest retailer, is entering the fast-growing personal computer market. It will start selling a range of computer software from next week.

The move is part of the company's policy of moving into new markets and away from its traditional reliance on clothing sales. Last month the company's interim financial results revealed that, for the first time, Marks and Spencer had a greater proportion of its sales from trading areas other than clothing.

The computer software to be offered is designed for use with the Sinclair ZX and Spectrum 48K com-

puters. Marks is offering three main software programmes: a beginners programme, a pack containing two games, and a games maker enabling the computer operator to create new games.

The company will soon select the site for its first out-of-town store. Speculation in the retail trade suggests that the Gateshead area in the north east of England may be chosen.

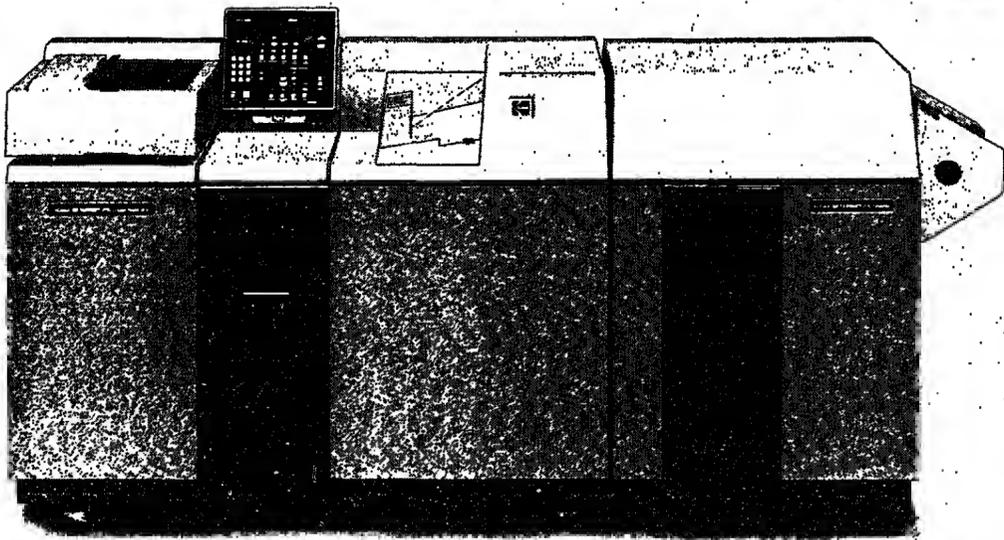
Marks' decision to seek out-of-town store sites, announced earlier this year, is part of a growing reluctance by major retailers to put new stores in traditional town centre locations. Retailers are con-

cerned that poor car parking and access facilities in towns may deter some shoppers, while local authorities have also imposed restraints on retailers seeking large store sites within town centres.

Mr John Richards, a senior retail analyst with stockbrokers Capel Cure Myers, points out that the Marks and Spencer move to out-of-town sites is not likely to mean a dramatic change for the company.

"Our guess is that in the early 1990s, Marks might be operating around 275 stores in the UK, of which five or six might be larger, out-of-town developments," he said.

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## MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

## Videocassette production

## Why 3M opted for a 'lifetime guarantee'

Robin Reeves on standards being set at the U.S. group's Welsh plant

YOU HAVE to dress up like a spaceman or woman and take an air shower before entering the manufacturing area at 3M's European video cassette plant at Gorseinon, near Swansea, these days. It is just one sign of the commitment to quality which 3M is now pursuing as it drives for a larger share of an internationally video-cassette market suddenly plagued by overcapacity.

A more public sign has been a television advertising campaign promising a "lifetime guarantee" for its videocassettes—a claim which 3M maintains has helped push its share of the UK videocassette market up from 8 per cent to 20 per cent in just over a year.

The concept of a lifetime guarantee resulted from corporate soul searching to establish—in the face of intensifying competition—just what 3M would need as its quality standard.

Videocassette capacity has altered radically. Whereas last year world production was calculated to be only sufficient to meet 70 per cent of demand, this year's potential supply is reckoned to have jumped, as a result of worldwide investment in new plant, to some 200 per cent of demand.

3M began to re-appraise its competitive position three years ago when it first launched its Quality Emphasis Programme. This is not to say that, until then, it had never regarded quality as important. Far from it. Quality had always been second priority after safety.

But the Welsh plant decided to seize the problem by the scruff of the neck and embrace the quality philosophy and practice advocated by Philip B. Crosby in his seminal book, *Quality is Free*. A former ITT director, Crosby enunciated a series of steps necessary for a business to perfect its quality, the last of which is "Do it all over again."

The basic Crosby approach is that quality must be achieved by error prevention—not by sieving out defects—and that the goal is "zero defects." That is, the company's products and services will conform every time to customers' requirements and



## specification.

Denis Sheehan, 3M's plant manager, is the first to emphasise that commitment to quality has to start at the top and involves a complete change in management style and practice. "It is not easy. It requires a lot of money being spent on capital equipment, training and human resources. It also requires hard decisions, such as being prepared to shut down the plant completely in order to remove an imperfection from the system."

## Expensive

"On the other hand, quality is a key measure of performance. In British industry, we have to get away from the idea of tolerating failure, not least because it is expensive," he stresses. It means waste, quality control inspectors and extra maintenance which can account for as much as 30 per cent of total costs.

In management accounting terms, the cost of maintaining quality can be broken down into three elements—prevention cost, appraisal cost and failure cost. Traditionally, expenditure on appraisal is the highest figure and prevention the lowest.

The thrust of 3M's Quality Emphasis Programme has been to shift substantial resources into prevention, in order to reduce the amount spent on appraisal, by substantial investment in three directions—on raw material specification and control, on creating the conditions to allow quality control to be placed in the hands of the plant operators and on design experiments to get the process under full control.

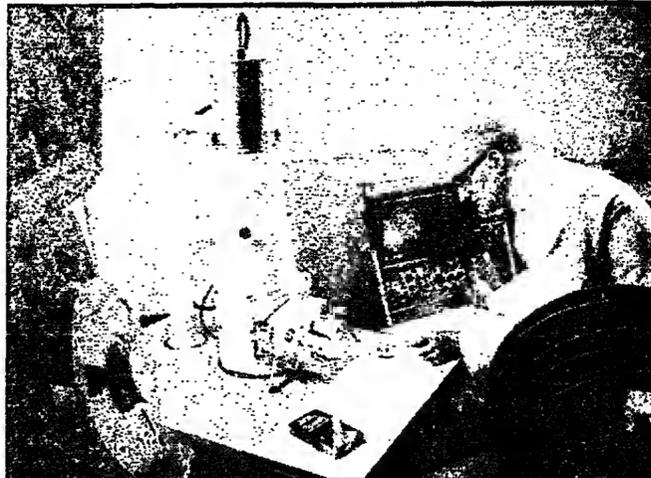
When 3M established its "lifetime guarantee" quality standard, it meant a fundamental change in the manufacturing technology. Video cassette manufacture consists essentially of coating a plastic film with magnetic material, slitting it into tape which is then wound into plastic cassettes.

3M's management was confronted with the need to make a decisive move away from a "eyeball judgment" of quality, albeit by skilled personnel, to a precise scientific measurement of the materials and processes being used. Only then could specifications be established which raw material suppliers would understand and which they and the plant's operators could employ as parameters guaranteeing the required quality.

Hence, a key ingredient in the quality programme has been substantial investment in the development of instrumentation and analytical equipment to pin down the physical and chemical parameters of the oxides, film, chemicals and solvents being used in the manufacturing process. The dispersion of material on the plastic film is now monitored by specially-designed laser scanners. Special X-ray units have been acquired to measure all the ingredients on the film.

But it has not stopped there. The need for a scientific understanding of what the company is doing has led to the creation of a lavishly equipped Video Technical Service Centre. The Welsh plant is now able to undertake fundamental and applied research into its processes and products (and those of its rivals), and into equipment using videotape to carry out pilot production of potential new products.

The centre has added a whole new dimension to the plant's activities, making a PhD graduate the principal recruitment target, triggering active links with University College, Swansea, other academic institutions, and promoting an important dialogue with video-recorder manufacturers. In the meantime, however,



3M's electron microscope magnifies 180,000 times the interaction between video tape and heads

having defined more exactly what it wanted, 3M's management was in a position to establish a vendor management group to work with suppliers on tighter specifications for their materials. Sheehan feels that manufacturing companies often have only themselves to blame for raw material difficulties. Many suppliers are not told precisely how their material is being used.

The pay-off of 3M's new approach has been excellent. One supplier whose deliveries were once 30 per cent defective has maintained zero defect deliveries for six months since working with the vendor management group.

For the shopfloor, the Quality Emphasis Programme began with a plant shutdown and a day out in Swansea to hear a detailed explanation of what was planned. This was followed by a series of two-day "Quality Colleges" for all departments, on-site, designed to hammer home two basic principles. One was that from then on every employee was his own quality inspector. The other was that the customer must be viewed as the next person down the line, not just the final user.

Implementing the new philosophy has meant that employees now spend as much as 30 per cent of their time being trained, routine testing has been transferred from a quality assurance group to the shopfloor, while particular problems, as they

have been identified, are now assigned to "corrective action teams."

Every encouragement has also been given to the formation of quality circles, and some 30 per cent of employees have agreed to participate. But Sheehan stresses that they differ in being entirely voluntary and something which employees pursue in their own time.

As such, they are not a substitute for corrective action teams though both have produced a big spin-off in terms of employee involvement and commitment, and better industrial relations.

## Experiments

The third main ingredient in the Quality Programme has been to make all proposed changes subject to design experiments, to establish the parameters under which they will work. This practice now applies to everything, even packaging.

The impact of the programme overall is already substantial. A year ago, the percentage of videotape of satisfactory quality coming off the sliiter was between 60 per cent and 70 per cent. This proportion has now been pushed up to 85 per cent in a series of steps, during a period, moreover, when the plant's output has increased by 50 per cent.

## An unnecessarily gloomy picture

Michael Dixon questions an economic indicator

BRITAIN'S economic recovery "is in real danger of fizzling out before it kindles," says Gary Long, deputy chairman of the Hay-MSL management consultancy. He bases his warning on changes in the UK recruitment market for managers and key specialist staff which is often taken to be an indicator of economic trends.

For the past 22 years his consultancy has kept a three-monthly check on advertised demand for executives and other senior people. What worries Long is that, having reached its highest level for 12 years in the first quarter of 1984 from January to March, the demand then fell in the two quarters April to June and July to September.

An independent study of the demand figures, however, suggests that Hay-MSL's deputy chairman is being unnecessarily gloomy.

In 1983, too, a high level in the first quarter gave way to a fall in the second and in July-September, which were steeper than those that occurred this year. But the market sprang back in

October-December and went on to its 18-year high in the first three months of 1984. Moreover, when the two middle quarters from April to September this year are taken together, demand over that six-month period was at its highest since the market's low point early in 1981. It was at its highest not only in overall terms as shown by the table but in every category of job except general management where the April-September demand fell slightly both this year and last from its recent high in 1982.

## EXECUTIVE JOBS ADVERTISED IN UK

Year	Jan-March	Apr-June	July-Sept	Oct-Dec
1981	4,438	4,738	4,411	4,986
1982	4,617	5,590	4,622	4,463
1983	9,100	8,340	8,086	8,549
1984	10,437	10,374	10,374	10,374

Source: Hay-MSL

## Business courses

Is lack of leadership a major cause of Britain's industrial decline? London, November 29-30. Fee: Corporate members £165.25; Individual members and associates £166.75; Non-members £184. Details from Christa Langan, Society for Strategic and Long Range Planning, 15 Belgrave Square, London SW1. Tel: 01-225 0246.

International cash management, London, December 3-6. Fee: £390 (residential). Details from Gaye Gresham, Registrar, Field Service Management, London Business School, Sussex Place, Regent's Park, London NW1 4SA. Tel: 020 5850. Telex: 27461 (anabolic LBSKXK G).

Venture capital financial forum, London, December 3-4. Fee: £375. Details from The Financial Times Conference Organisa-

tion, VENTURE CAPITAL FINANCIAL FORUM, Minister House, Arthur Street, London EC4A 3AF. Tel: 01-621 1355. Telex: 27347 FTCONF G.

Franchising, London, December 4-5. Fee: £291. Details from J K Van Wyck, Seminar Division, Crown Eagle Communications Ltd, Vernon House, Sardinia Avenue, London WC1A 3QT. Tel: 01-404 4756. Telex: 896827 TACS G/Ref 1202.

Zero-base budgeting, London, December 5-7. Fee: BFR 53,000; Members (AMA/I) BFR 48,000. Details from Management Centre Europe, rue Caroly 15, B-1049 Brussels. Tel: 32/2/516.19.11. Telex: 21.917.

## TECHNOLOGY

EDITED BY ALAN CANE

## PLANS FOR A NOVEL RESTAURANT CHAIN USING INTERACTIVE VIDEO DISCS

## Video answer to the dumb waiter

BY TONY GLOVER

IF RESTAURANT staff behave as though you were the invisible man and wine waiters sneer as you order milk bottle house white, the latest in convenience eating from the U.S. may be just the thing for you.

The New England Technology Group, a Massachusetts computer company, is planning to develop a restaurant chain where the customer places his or her order through a touch-sensitive screen at the table and does not see a living soul until the staff actually bring on the food.

The American company hope customers will be tempted into taking part in this bizarre ritual because the computer at the table operates an interactive video disc system. This allows the computer to communicate with the customer presenting and describing different dishes, plus perhaps a film tour around the kitchen according to the information relayed to it from a touch-sensitive sheet of mylar on the screen.

New England Technology has started to develop the idea as a result of a demonstration touch-sensitive interactive video system using a jokey video based around a titillating establishment in the video appears to be run by a generously proportioned and loud-mouthed waitress who yells at "customers" who pause too long before touching the screen. "Come on will ya? I gotta million customers waiting."

The waitress reappears to describe the dishes selected through touching pictures of them on the screen, still making the occasional wisecrack.

The demonstration model using this video so popular that its maker was astonished to see people queuing to have a go on it at exhibitions. Being Americans they have decided



that anything new which makes people want to stand in line is worth doing in a big way and undertook market research.

This came up with the answer that a restaurant chain using the idea, albeit in a slightly more upmarket fashion, could be a winner. Worried that others might use their idea first company president Steven K.

Gregory, believes the best way of protecting their idea is "to open such a restaurant on every street corner."

Although the system was first developed with educational and training uses in mind, and is still marketed in this way, it is estimated that it could be used in a chain of novelty restaurants at a cost of \$3,000 to \$4,000 per

table. New England Technology Group wants to run the scheme in conjunction "with partners who know the other end of the business." Steven K. Gregory said his company is currently having talks with companies in Japan but did not rule out starting a chain in the UK if the right partner could be found.

## SMALL MACHINES GROW IN POPULARITY FOR CAD SYSTEMS

## Personal computers reduce cost of automated design

BY GEOFFREY CHARLISH

COMPUTER AIDED design, engineering and manufacturing (CAD/CAE/CAM) is moving down market, with at least 20 companies in the U.S. offering systems based on the personal computer (PC).

CAD, which allows engineers to design their products with a screen and keyboard instead of pencil and paper, has previously needed larger processors. But the latest personal computers have sufficient power and memory to allow sophisticated CAD to be carried out.

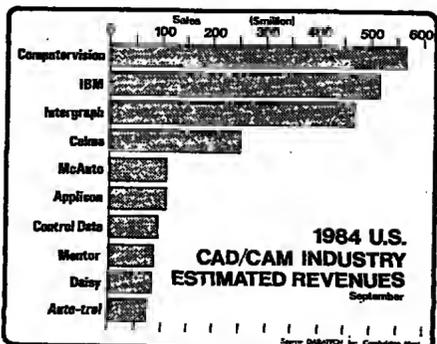
Revenues of this fast-growing segment of the industry are estimated by the Cambridge, Massachusetts market research company Daratech to reach \$40m during 1984. The segment cover PC-based systems for mechanical and architectural design, standards modelling and electronic circuit analysis/layout.

Autodesk Incorporated, the California company that developed Autocad, the fastest-selling PC-based CAD software package for mechanical and architectural draughting, is selling software licences at the rate of 1,500 a month. The company has already installed 10,000 systems, so Autocad may soon outstrip IBM's CADAM as the world's most widely used CAD software.

According to Daratech, Autocad should capture 25 per cent of the PC-based CAD market in 1984 with revenues of about \$10m. The research company thinks that once major vendors like Computerisation and IBM enter this market segment and establish effective low cost distribution channels, PC-based systems should boost industry growth and put CAD/CAE/CAM tools within reach of all engineers and architects.

The main reason for the trend is the increasing power and decreasing cost of small computers. Progressively, CAD has shifted down the computing scale from mainframe through mini computers and now to microcomputers, some of which have powers commensurate with the minis of the mid-1970s.

Even without any general PC-based surge, the industry is set for another bumper year. Daratech, in a report dealing



with U.S.-based companies and outlets only, total revenues for 1984 at \$2.5bn — a growth over 1983 of 52 per cent. The growth figure in 1983 was 40 per cent, and for 1982 it was 28 per cent. One segment — electronic printed board and semiconductor design — will nearly triple its turnover in 1984.

A great fillip to sales was the general introduction of 32-bit computers into new systems that became faster and more cost effective.

In terms of market leadership, the Daratech survey differs from another published in July by Frost and Sullivan in which it was predicted that Computerisation would "have difficulty in keeping up with IBM and U.S. General Electric (Calma)." At the time, CV directors in Bedford Massachusetts denied their company was being overtaken by IBM and the figures from Daratech seem to hear this out.

According to the research company, CV increased its revenues by 55.3 per cent in the first six months of 1984 compared with the same period last year, "beating back a strong challenge by IBM for industry leadership." Daratech says that CV revenues should reach \$356m in 1984, giving the company an overall 20 per cent market share — "two points

ahead of IBM."

CV's growth revived following the release of the 32-bit CDS product just over a year ago. Since then the company has made a number of moves. In June it founded Metheus-CV with Metheus Corporation of Oregon, to develop workstation products for electronic circuit design applications. In September it released an IBM PC-based CAD system on a limited trial basis, provisionally called Personal Designer. It already has agreements with Sun Microsystems of California for low-end workstations.

But IBM has hardly been idle, with estimated sales growth of 55 per cent in 1984. Its high performance CADAM draughting systems and CATIA solids modelling continue to gain acceptance.

The Daratech report reviews several other companies in the field. Intergraph, which it puts at number three in the sales league table, will have a 17 per cent share in 1984. It has a new \$20,000 engineering workstation based on the 32-bit National Semiconductor microprocessor, the 32032. The speed is 1.1 operations per second, and the machine can run on Unix or MS-DOS operating systems as a general purpose computer, as well as acting as a workstation on existing Intergraph CAD systems.

## REPORT WARNS OF POSSIBLE GENERATION GAP IN APPLICATION

## Computer aids to decision making

IF YOU USE a computer to help in making a business decision, inevitably you will be using a "decision support system (DSS)," a buzz-word which covers a multitude of different kinds of techniques.

W. A. Freydenfeld, in a new study from the National Com-

puting Centre\*, has distinguished six distinct types of DSS.

They are: chief executive information systems, commercial operational analysis and planning systems, industrial operational analysis and planning systems, preference deter-

mination systems, cognitive mapping systems and expert advisory systems.

The study warns there could be a serious generation gap in British industry starting perhaps in 10 years' time if new recruits who have a working knowledge of computer-based

techniques through their use at home, at school and at university do not afford the facilities to use them to the fullest possible extent at work and as an aid to decision making.

\* Decision Support Systems, NCC Publications. ALAN CANE

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## Measurement Testing heat by laser

DEVELOPMENTS in applying lasers for measurement industry at Harwell Research Laboratory has resulted in a new company to exploit the laboratory's techniques.

Epsilon Research will market Harwell's CARS system for measuring temperatures, pressures and gas concentrations inside operating engines, furnaces and chemical reactors. The company sees the main users of CARS in the electronics and nuclear industries, developers of engines, high energy physics and aerospace laboratories and industrial chemical research organisations.

CARS is already used by motor vehicle engine manufacturers in the research to produce engines with better fuel economy.

## Safety Detecting toxic gases

GAS monitoring in hazardous conditions can be achieved by equipment on offer from Central Telecom at St Leonards on Sea, East Sussex. The company has launched a solid state sensor which can detect combustible and many toxic gases. Totally automatic in operation, Central Telecom says that the RDA 111 is applicable in manholes, underground services, water treatment plants, chemical and petrochemical factories and general industry.

Standard calibration of the RDA 111 is 2 per cent methane/air concentrations but other calibrations are possible. The sensor will react to methane, benzene, carbon monoxide, propane, ammonia, industrial solvents and thinners, for example. The system has both visual and audio alarms. If the connecting cable between the instrument and remote master unit is severed, the alarm will again be triggered. More details from the company on 0424 52777.

THE ARTS

Arts Week
F S Sa Su M Tu W Th
9 10 11 12 13 14 15

WEST GERMANY
Hannover, Forum des Landesmuseums, 8 Am Markt: A big retrospective, comprising 185 paintings, watercolours and drawings, highlights the career of Ludwig Richter (1803 to 1884), the German landscape and genre painter. Ends Nov 24.

Paris
Le Dessous des Femmes: Extraordinary tropical vegetation with exotic flowers, gently postle images of Paris and its surroundings, dignified portraits of himself and his friends fill Dessous's canvases. Self-taught, appreciated by Apollinaire yet cruelly mocked by others, he found an escape from the daily humdrum existence in the dream world of his paintings. Ends Nov 20.

WASHINGTON
National Gallery: Old Master Drawing from the Albertina, celebrating two centuries of Austro-American relations, includes Dürer's Praying Hands among the 75 works by Fraagonari, Rembrandt, Pieter Bruegel the Elder, Lucas Cranach the Younger, and others. Ends Jan 13.

VIENNA
Medieval Art from Serbian Monasteries: This exhibition from Yugoslavia of religious art from Serbian Medieval Monasteries covers the period from the 10th to 17th centuries and includes some intricately worked silver book covers, chalices and icons. Ends Dec 15.



The invaders in "Red Dawn"
Cinema/Nigel Andrews

The Russians are coming again

Red Dawn: directed by John Milus. Full Moon in Paris: directed by Eric Rohmer. London Film Festival: Festival director Derek Malcolm.

John Milus's Red Dawn is a slice of gung-bo anti-Communism cut fresh and quivering from the American body paranoiac. Milus has long been Hollywood's miles gloriosus. Give him a frontier of freedom and he'll defend it. Give him a bone of East-West or Left-Right contention and he'll chew it with you to the marrow. Milus wrote the original script for Apocalypse Now (before Coppola came in and lent it a leftward liberalism) and he wrote and directed The Wind and the Lion, Big Wednesday and Conan The Barbarian. All sky-writing notions of bigger-than-life heroism and machismo together with a mythic line in human emotion.

Eric Rohmer's Full Moon in Paris is the French director's umpteenth comedy of youthful manners and as brittle and brilliant as the best. Here he loops the louche in Paris et environs with a set of characters who keep the comedy bubbling merrily for 102 minutes. There are the flirty dandy heroine (Pascale Ogier who tragically died, recently), the suburban lover she cold-shoulders by getting a Paris pied-à-terre, the Platonic boyfriend of manic chatter and piffle, the handsome hippy she beds for omelette-swifted night (played by Christian Vadim, son of Roger).

clean up the cinema's silly season. 24 weeks of high-profile and rapid-fire international movie projection unfolded at the National Film Theatre and ancillary venues. Film critic Derek Malcolm is the one-year appointee as Festival director, attempting to unfold the policy of safety—or richness—in numbers, and this year's LFF bursts at the seams with a frightening 100-plus movies from every known corner of the world, and some scarcely known at all. (When did you last see a film from Burkina Faso? This year we have Christian Richard's hotly tipped Le Courage Des Autres).

Imperialism than the dodgier do's and don'ts of remote police actions in South-East Asia, raise its head in the movie. What's the difference between them and us? queries one young guerrilla in a moment of discord—Milus clothes it with the certainties of home, heart and patriotism.

Scripted with brusque vitality by Milus and Kevin Reynolds and shot in a no-fuss purr of action like a living newsreel, the film is far better than its critical and commercial battering in the States suggest. Perhaps its unpopularity lay in its letting fear, grief and hatred fly in full view among the wartime flags of youthful feelings. The teenage warriors burst into tears with unabashed frequency early on, and they aren't even allowed a comfortable passage through to the "manly" sublimation of feeling into military aggression. "All that hate will hurt you up," growls Powers Boothe as a shot-down U.S. pilot who's rescued and briefly adopted by the group. "It keeps me warm," replies the boy addressed, and they hug their feelings like a badge of humanity right into the thick of battle.

For all its moments of Boy's Own barnstorming and "War Is Hell" sentimentality, Red Dawn takes a "preposterous" premise and develops it with skill, vigour and impeccable logic. Like all the best naive

The British section alone boasts 20-odd films, with new work from Mike Leigh, James Scott, Ken McMullen and Sirkimonski. In prospect, plus a pair of gamey-sounding Welsh eccentricities (Stephen Bayly's ...And Pigs Might Fly and Karl Francis's The Happy Alcoholic).

Red Dawn is the ultimate Milus challenge to U.S. macho takes place. The Communists—shock horror—invade America. Tanks roll into the Colorado small town where our story unfolds, planes buzz overhead and paratroopers flutter down from the clear blue sky. (The history teacher, in the middle of a lesson on Genghis Khan, gazes shocked out of the window.) In no time the mixed Russian, Cuban and Nicaraguan forces have turned Calumet, Col. into a chip off the Soviet Bloc, where Alexander Nevsky plays at the local cinema, dissident townfolk are rounded up and shot, and all contact with the outside world is cut off.

It would all be game, set and match but for the brave youngsters—Patrick Swayze, C. Thomas Howell, Charlie Sheen and others—who grab a truckful of arms, ammunition and food early on and charge off into the mountains, whence they commence a guerrilla resistance campaign whose fortunes comprise the rest of the movie.

Red Dawn is not so much Vietnam redux as Afghanistan transplanted. The craggy terrain, the youthful fighters scooped up from the local populace, the edgy mid-Eastern wardrobe (flowing white combat tunics, Arab headcloths) point to the film siding with the surer virtues of an invaded country's fight against Russian

Elsewhere the selection is so vast that I won't broat your brain-cells by attempting to summarise the whole programme. Suffice it to say that no filmgoer will feel complete without seeing all or several of the following: Tony Gatlif's The Frycoes; a crackling and prize-winning French comedy melodrama about gypsies; Sean O'Mahada's Samuel Beckett Silence to Silence, a docu-portrait as rich and runic as Sam's own work; Joel Coen's Blood Simple from America; murder and ingenious mayhem amid a Mardi Gras of shadows; Giorgio Moroder's rock-scored and colour-tinted version of Fritz Lang's Metropolis (vandalised or revived, according to taste); Bertrand Tavernier and Robert Parrish's fascinating Mississippi Blues, pursuing the music of the soul through the Deep South; Allen Fong's Ah Ying, a fancy and tender Hong Kong human comedy; Otar Ioseliani's exhilarating Footprints of the Moon, a paper-chase fable of love and crime in Paris; Raul Ruiz's La Ville Des Pirates, which is like Treasure Island re-dreamed and re-designed by Jean Cocteau; and Lars Von Trier's The Element of Crime, a Danish-directed murder thriller of darkly delicious visuals and ingenious plotting. For more information about any or all of these films, go and see them.

Opera and Ballet

WASHINGTON
Washington Opera (Opera House): The season continues with Gian Carlo Menotti's 1982 production of La Boheme conducted by John Mancusi with Sheri Greenwald as Mimì and Jerry Hadley as Rodolfo along with a new production of The Merry Widow with Mary Jane Johnson in the title role and the D'Oyly Carte's Donald Adams as Baron Zeta, conducted by Carl Stewart Kellogg. Kennedy Center (2543777).

Music

PARIS
Orchestre Colonne conducted by Dennis Russell Davies, with Moustisraï Cabelli (Violin), Solfe Pleyel (Cello), 1981.16.30.
Edith Mueser soprano, with the Ensemble Orchestral de Paris conducted by Jean-François Walker. Mozart (Mon), T.M.P.-Chatelet (223.44.44).

THEATRE

WASHINGTON
Carnegie Hall: Alexis Weissenberg piano recital. Scarlatti, Schumann, Rachmaninov (Wed); Gewandhaus Orchestra of Leipzig Kurt Masur conducting. All-Beethoven programme (Thur). (247 7459).

WASHINGTON

National Symphony (Concert Hall): Charles Dutoit conducting, Daniel Barenboim, piano. Beethoven, Prokofiev (Tue); Guntar Berbig conducting, Daniel Barenboim, piano. Brahms, Schubert (Thur), Kennedy Center (2543778).

WASHINGTON

London Choral Society and English Chamber Orchestra conducted by Jane Glover with Felicity Lott, soprano, Carolyn Watkinson, contralto, Anthony Rolfe Johnson, tenor, and William White, bass. Bach's Mass. Royal Festival Hall (Mon), (252 8191).

WASHINGTON

Phillips Jones Ensemble: Handel, Arnold, Saint-Saens, Barbiere Hall (Tue), (252 8191).

WASHINGTON

Philharmonia Orchestra conducted by Michael Tilson Thomas with Yefim Bronfman, piano, Stravinsky and Rachmaninov. Royal Festival Hall (Tue), (252 8191).

WASHINGTON

Royal Philharmonic Orchestra conducted by Paavo Berglund with Yehudi Menuhin, violin, and Paul Tietjens, cello. Holst, Brahms and Elgar. Royal Festival Hall (Wed), (252 8191).

WASHINGTON

Der Rosenkavalier conducted by Adam Fischer. Edo Fritzsche, soprano, Elisabeth Soderstrom, Genter Missenhardt/Helmut Berger-Tuna, Marie Christine Schmidt, Eva Souvova, Trude Liesner. Paris, Palais Garnier (742.5737).

WASHINGTON

Metropolitan Opera (Opera House): The week includes Il Barbiere di Siviglia conducted by Silvio Varviso with mezzo Julia Hamari and baritone Leo Nucci. Manon Lescaut conducted by Nello Sant'Anna. La Boheme in the final conducting premiere of the production, as well as Jean-François Ferron's new production of La Clemenza di Tito, conducted by James Levine. Lincoln Center (3622000).

WASHINGTON

Royal Opera House, Covent Garden: Andrey Tarkovsky's Imaginative, intriguing production of Boris Godunov returns with a new conductor (James Lockhart) and a new title role bass (Nicolai Ghislevich), but otherwise a cast much as before. Last performance of the current Carmen, with Teresa Berganza, Jose Carreras, and Valerie Maesterson the much-admired principals. (240 1065).

WASHINGTON

English National Opera, Coliseum: Dmitri Shostakovich's David Pountney production first shown last season, is one of ENO's biggest successes of recent seasons, a witty, beautiful, disturbing digression of the Russian subject from the woodland fantasy. Further performance of Patience, the ENO's finest Gilbert and Sullivan, of Arabella, with Josephine Baranov, and of the new, harshly revealing Madam Butterfly. (252 3161).

WASHINGTON

Lyrle Opera (Civic Opera): Luciano Pavarotti sings the title role in Ernani, with Grace Brumby as Silvia, and Carmen stars Alicia Alcala in the title role and Massimo Pisani as Don Jose. (332 2344).

WASHINGTON

Shostakovich: The Marriage of Figaro conducted by Leopold Hager with Janowitz, Poppy Rippleto conducted by Barzani: The Woman Without Stars conducted by Lennox-Gatehouse, Jones (3324/2855).

WASHINGTON

Amsterdam, Stedelijktheater: The National Ballet with Slow, Heavy and Blue choreographed by Carolyn Carlson, Gesang der Ringlinge by Rudi van Dantzig (music: Stockhausen and Chopin). (242 311).

WASHINGTON

Italiana di Milano presents Bignoletto, with soloists Bruno Delabrotte, Roberto Agazzi, Miriam Gionci, and Angelo Bertasi, and the Budapest Symphony Orchestra and Musica choir conducted by Lajos Vaszily-Balogh (548 000).

WASHINGTON

Schweigen! A Circus Theatre. The Netherlands Opera production of Don Giovanni, with John Brockelcher in the title role and Roberto Alexander and Ashley Putnam in other leading parts, the Netherlands Chamber Orchestra and the Opera Choir under Ed de Waart and Ed Coor under (25 88 00). Reopened Thur in Amsterdam, Stedelijktheater (242311).

WASHINGTON

Tokyo
Takemitsu All-Girl Beves (Teikoku Theatre): An original opera. My Love For Beyond the Mountains. This troupe, a specialty of Japan, is the counterpart of Kabuki where the girls play the men's roles. Spectacularly technically good, simple plots, good English synopsis in programme. The theatre is near the Imperial and Palace hotels. (58) 7711).

WASHINGTON

Little Shop of Horrors (Comedy): Campy off-Broadway import which is less good than The Rocky Horror Picture Show but which has a curious charm and an excitingly expanding man-eating prickly plant. (930 2576).

WASHINGTON

The Real Thing (Strand): Jenny Quaye and Paul Shelly now take the leads in Tom Stoppard's fascinating, complex, slightly flawed new play. Peter Wood's production strikes a happy note of serious levity. (252 2658/4143).

WASHINGTON

Black Lizard, a suspense drama starring Kinya Kitajoh and Kabuki actor renowned for female roles, Tammasaburo Bando. Shimabashi Embudo in an episodic area where the geisha girls can still be seen in rickshaws en route to the few remaining geisha houses. (541 2211).

WASHINGTON

Kabuki (Kabukiza) Kuroku Kurawa Nikki (The Two Butcherers). First staged as a puppet play in 1749, and others (matinee). The evening programme includes a very popular play, Tsuchigumo (The Ground Spider). Innovative Enzanaku appears in three roles. Excellent, earphone commentary and programme notes. (541 3131).

WASHINGTON

Stalight Express (Apollo Victoria): Andrew Lloyd Webber's roller-skating musical is a splendid first half and a dwindling reliance on indiscriminate rustling around. Disneyland, Star Wars and Cats are all influences. Pastiche score nods towards rock, country and hot gospel. No child is known to have asked for his money back. (254 8184).

WASHINGTON

West Side Story (Her Majesty): Classic musical returns to its original London home with a fresh young cast of good singers and dancers. The thrills and spills of Bernstein's score and the Robbins choreography remain breathtakingly intact. (930 8606).

WASHINGTON

On Your Toes (Virginia): Gaiety Fano-va with presumably a genuine Russian accent leads an exuberant cast in the 1946 musical comedy. Her 1938 rendition of Russian ballet tour, complete with Slaughter on Tenth Avenue choreographed by George Balanchine and directed, like the original, by George Abbott. (977 8370).

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Teheky Karyo and Pascale Ogier in Rohmer's "Full Moon in Paris"

Mother Courage/Barbican Michael Coveney

It is 20 years since Midge Ryan pushed Brecht's own fugitive status and the Berlin milestone with Weigel in 1969, Brecht was always tampering to stress Courage's sacrifice of maternal instincts to commercial ones. All that happened was that she emerged richer and more engaging as a character. Brecht wanted us to observe detachedly, not become involved. Fate chance of that with any good actress, let alone Miss Dench, an indisputably great one.

Courage first loses her too bonest Swiss Cheese (beautiful performance by Bruce Alexander). "I think I haggled for too long" is his dry epitaph as Dench fixes the house with an extended, dejected still end stilled. When the body is brought in she slumps to inspect it, but preserves her liveliness by refusing to identify it. The colouration of this kind of emotional limbo is a forte of the actress, and time and again she breaks through the Brechtian carapace to score a direct hit.

It begins on a swaggering, gum-chewing Little Titch level, this performance. In a starved red wig and floor-length great-coat, Dench rolls around, wisecracking even where there are no jokes, quick off the mark, strutting a shoulder. The effect is mere limb simian. From here Dench deepens and refines, as the other son Ellif, played as a cackling Samurai with a hair-knot by Miles Andersen, enlists against her wishes and finishes an example to his fellow soldiers. The Barbican stage and its revolve is the centre of the world for Courage, the wars and strife evoked by the continual billowing smoke on the periphery. It will stunning ingenuity by David Hershey and interspersed with musicians and brutalist totems (?) or are they music stands?) of conflict.

John Napier, must take full credit. In a way, this is a similar job to what they did with Cats. The staging is environmental, dominated by an extraordinary cart which revolves at the end of a long axle governed by a central fulcrum and compass. It is belatedly a machine of war which the foundation for scenic additions. Whereas the National in 1965 was still impressed with the stamp of the Berliner Ensemble's 1956 visit and Royal Court austerity, the BSC at last breaks the mould by drip-feeding Brecht with its own solution of bars but lavish sensuality. The battles are a light show, the songs by Sue Davies to George Fenton's superb music fine in themselves and mercifully un-

# FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
 Telegrams: Finantimo, London PS4. Telex: 8954871  
 Telephone: 01-248 8000

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## State of siege in Chile

DURING the past year there have been times of hope, but at times of despair. In Chile, attempts to establish a political dialogue aimed at an eventual return to civilian rule. The imposition of a state of siege this week by General Pinochet marks a sharp and unwelcome change of course.

By resorting to such a drastic step, Gen Pinochet has fallen back on his traditional hardline methods. This time they could unite his domestic opponents and will certainly provide further ammunition for the regime's critics abroad.

Gen Pinochet blamed the introduction of the state of siege, the first since 1978, on the opposition terrorism. There have been some 300 bomb incidents this year and six policemen were recently killed in one such attack. However, since March, a state of emergency has been in force which has provided ample powers to deal with such terrorism.

Gen Pinochet's new move seems to be at least partly psychological in its motivation — to impress upon his fellow Chileans the serious risk of destabilisation by groups on the left determined to get rid of him.

dialogue to prepare the way for limited elections was a cautious approach to change and largely a direct response to mounting social pressures.

These pressures were a direct result of the sudden bursting of the Chilean economic boom in 1982. Living standards dropped sharply and there was a brutal increase in unemployment. The middle classes felt let down by the regime. In the shanty towns ill-organised protest movements emerged, whose scale took both the opposition and the Government by surprise.

### Unstruck

One suspects that Gen Pinochet never intended to liberalise too far. He was banking on an economic recovery to head off any discontent. But he has now come unstruck. On the one hand, the growing unity of the opposition and their more vociferous demands risk putting the pace of political change beyond his control. On the other, there is no corresponding economic carrot.

Hope of a recovery in the Chilean economy this year has dimmed as a result of falling copper prices, continued reluctance of the private sector to reinvest, and the huge burden of Chile's foreign debt. The Government has been unable to wring from the International Monetary Fund agreement to spend the kind of money it would like to ease unemployment hardship and improve housing.

### Normality

Presumably Gen Pinochet still believes that he can return Chile to an atmosphere of normality. But it is worth stressing that his "years in power" only seven months have passed free of either a state of emergency or siege. Chile today is firmly out of step with the rest of Latin America. The trend on the continent is away from military regimes, which have proved unpopular and incompetent economic managers, towards social democratic governments.

### Astute

The timing is perhaps more significant. It comes in the wake of the first successful general strike against the regime and a day of protest which saw an unprecedented show of unity between the parties of the centre and the left. Throughout the 11 years of Gen Pinochet's rule, the opposition has been secretive and divided, always playing into the General's hands. The recent unifying force has been a sense of growing frustration that the promises of liberalisation were not materialising.

The opening process began in August last year with the appointment of Sr Jara to the Interior Ministry — an astute right wing politician who enjoyed the trust, if not the respect, of many political figures in the centre and left. His brief of establishing a

## British energy price haggling

THIS YEAR'S price-setting session for British electricity and gas industries has been conducted in softer tones than last year's discordant duet between Mr Peter Walker, Energy Secretary, and Mr Nigel Lawson, the Chancellor, but the tune has not changed.

The Chancellor has again argued for "economic pricing" and Mr Walker for a safe political course — which is to make sure prices rise more or less in line with inflation.

It appears that for the second year running Mr Walker, his political position now strengthened by his role in the coal dispute, has won his point.

The Treasury's problem in pressing for higher increases than those acceptable either to Mr Walker or to the gas and electricity industries is that its ability to define economic pricing has faded with time.

which determine public expenditure plans, the Chancellor's mind was fixed upon the sum rather than the intellectual niceties of economic pricing.

It is, of course, easier to enjoy these annual rites than to prescribe alternatives, but an alternative is needed, both on the grounds of setting a rational economic framework for the industries and a market responsive price for consumers, with all that the latter entails for sensible use of energy resources.

Conceptually, two things are needed: a means of determining the true cost base of each industry and a more intelligent third largest revenue raiser, yielding about £18bn this year compared to £34bn from income tax and £24bn from National Insurance contributions.

However, more than 40 per cent of consumer expenditure is not subject to VAT, most commonly because it is zero-rated.

The main reason for the zero-rating of certain goods (see table) is to lessen the burden of VAT on the poor. Zero-rating not only exempts retailers from charging VAT when selling those products, they can

### Regulation

One way to improve the situation would be to inject more competition, through privatisation and the break-up of the existing monopolistic structures. Any such operation would be complex — elements of natural monopoly would continue in the national grid and in local distribution but once the British Telecom sale is out of the way it is time for this subject to be re-opened.

In the shorter term, there is a case for considering a regulatory body for the power utilities, along the lines of Ofel for telecommunications. Such a body could perform a useful role in exposing political arguments about power prices to more rigorous examination even when those industries are still in the public sector.

### Confusion

Haggling behind closed doors, with the outcome depending at least in part on the political weight of the participants, does nothing to enhance public understanding of the issues involved. Taxpayers and consumers are confused about the rationale of price increases in the face of apparently very large profits and about claims from the industries concerned that "their" money is being siphoned off by a rapacious Treasury. No doubt the present government would recoil from the thought of setting up another "quango," but Ofel is a step in the direction of utility regulation which could be extended.

### Profits target

Mr Walker has conceded the general case that it is desirable to adjust slightly the balance of cost pricing — setting the price of electricity and gas according to the theoretical all-in cost over time of producing an additional, marginal unit of output. This year, the Treasury has put more stress on the argument that the industries should set prices according to their ability to make a fixed return on the current cost value of their assets. The problem then arises of valuing those assets.

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British Gas will no doubt complain that its price increase means it will exceed the four-year target set only this year by government. The electricity supply industry will be pleased — but alive to the lesson that the three-year financial target agreed this week, but not yet published, is likely to prove as flexible as the now to be violated target of British Gas.

The Treasury has the consolation that it still managed to extract a very large sum — probably around £1.2bn — from the two industries. No doubt as he sat through the Star Chamber meetings of Ministers

# The 1985 Budget battle heats up

## UK TAX CHANGE OPTIONS

By Clive Wolman

THE 1985 Budget is still four and a half months away but already the leaking of reports about its contents and the campaigns of the lobbyists are in full swing. For the insurance companies, which were caught off guard by the abolition of life assurance premium relief in the 1984 Budget, the 1985 battle began in May. Then reports circulated about the possible removal of the tax privileges of pensions, which led to a bonanza in commissions for the salesmen of private pension plans. In recent weeks, financial advisers have been telling those clients who are beyond the minimum retirement age to leave their jobs and take their tax-free lump sums, sometimes over £100,000, before the tax rules change.



### Lump sum conundrum

THE TAX privileges of pensions are granted at three stages: when the contribution is paid in and is offsettable against the beneficiary's top rate of income tax; when the funds are invested to yield tax-free returns; and when the money is paid out to the pensioner. Although the pension is taxable, the lump sum payable on retirement is tax-free.

The imposition of tax on the lump sum as if it were regular income would be the simplest and most logical step to take, particularly in view of the tax avoidance schemes for the self-employed that it has spawned. A similar reform was undertaken four months ago in Australia.

So as not to upset the expectations of those close to retirement, the change would have to be phased in over several years. And civil ser-

vants, among the main beneficiaries of the tax-free lump sum, would have to be allowed to convert their payment on retirement into higher pensions.

Such a change would contain an element of retrospective legislation, which the Government opposes on principle, in that some earlier pension contributions will have been made in expectation of their producing tax-free lump sums. But there is no alternative — it would be almost impossible to disentangle the actuarial value of each individual's contributions before the change from those coming after it.

Taxation of the lump-sum payments on retirement would, after a transitional period, raise about £500m extra in tax.

The move would also highlight the anomalous tax exemptions accorded to "golden handshakes" and lump-sum redundancy payments.

The removal of the other tax privileges of pensions would be more difficult. The most extreme reform would subject all contributions to income tax and pension fund investment to corporation and capital gains tax — and exempt the pay-outs from tax.

But if employees' contributions to pension funds were taxed as part of their incomes, companies could make funding provisions on their behalf. Any

attempt to deem such provisions to be part of the income of each employee would baffle even the most sophisticated actuaries armed with a full set of computers.

A more likely possibility is that the Government will leave contributions alone and impose a tax on the internal investment income and capital gains of the pension funds. As well as boosting revenue, this might remove some of the distortions in financial markets, for example dividend stripping. This involves passing shares or bonds to a non-taxpayer like a pension fund just before the dividend is payable so that it can be received tax-free.

But if the taxation of life assurance policy funds is anything to go by, other distortions and tax avoidance devices would become even more widespread. In particular, pension funds like life offices would be deterred from selling their assets for fear of realising a capital gains tax liability.

In view of these complexities, the Chancellor must be tempted to postpone any major reforms, except perhaps taxing the lump sums, until the Government's portable pension legislation has been approved. And that means no action until 1986, if ever.



### Six options for reform

IN THE last Budget, the Chancellor said he "hoped to return next year" to the subject of capital gains tax.

The simplest approach to CGT would be to abolish it. In terms of yield, the sacrifice would not be great. The present yield from companies and individuals of about £7bn a year still reflects the large nominal gains made during a decade of high inflation. But since 1982, only gains above the inflation rate are taxable, which is expected to cut the yield eventually by over 50 per cent.

But the abolition of CGT would create an even greater incentive for tax avoiders to convert highly taxed income into capital gains. The offshore "roll-up" funds and gilt trading to avoid dividend payments have been just two recent variations of an ancient theme.

The Treasury is now considering six options for the reform

Chancellor's tough tax-reforming measures in the Budget and his talk of a longer-term reform programme remove special privileges and exemptions.

The early indications from the Treasury are that the publishers have more to worry about than the pensions lobby.

In a speech last week on the Government's tax reform policy, Mr John Moore, the Financial Secretary to the Treasury, made no mention of pensions and referred only briefly to capital gains tax but he emphasised that the Government's twin objectives were to achieve a more broadly-based tax system and to shift the burden of tax from income to spending.

of CGT presented by the Inland Revenue. These include proposals to simplify and extend the rules for adjusting taxable capital gains to take account of inflation. The Treasury is not willing to allow short-term gains realised by selling an asset after less than a year to be index-linked. This, it fears, would lead to the index-linking of interest, so that only the real interest element would effectively be subject to tax.

The CGT accounting problems would be drastically simplified, if full indexation beyond one year was permitted. This would allow a nominal capital gain, if less than the rise in the price level, to be treated as a real capital loss which could be offset against other real gains.

One other possible change may be the phasing out of CGT on life assurance policy funds. The tax loss to the Revenue from such a change would be small as the life offices have been skilful in creating capital losses and minimising realised gains. But it would create greater parity with unit trusts as an investment vehicle and would allow the life offices to sell off and deal more actively in their shares and other assets without being taxed on large realised capital gains.

A more consistent strategy for a Government committed to weeding out the economic distortions caused by tax would be to move in the opposite direction and tax capital gains on the same basis as income. The £5,000 personal annual capital gains tax exemption from CGT would be removed and rates of 20 to 60 per cent would apply.

But the Chancellor would then be faced with insuperable difficulties over the taxation of unrealised capital gains and inflationary gains.

The only non-distortionary method for side-stepping these problems would be to adopt the present pension fund model to all forms of savings and investment. All savings would be offsettable against income tax and all withdrawals from savings would be taxable as income. But such a radical reform, although suggested by the Meade Committee six years ago, was ruled out by the Chancellor in the last Budget. The other measure which would boost stock market turnover is the proposal, likely to be approved by the Treasury, to cut the rate of stamp duty further from 1 to 1/2 per cent. In this year's Budget, it was cut from 2 to 1 per cent and now rises only £500m. The Inland Revenue's consultative document of March 1983, which envisaged no major cuts in the duty, appears to have been abandoned.

A further cut in the yield from stamp duty would, however, strengthen the case that it could, and should, be abolished as an anachronism

## HOW THE RICH GET MORE BENEFIT FROM ZERO RATING...



IN THE 12 years since its introduction, Value Added Tax has become the Government's third largest revenue raiser, yielding about £18bn this year compared to £34bn from income tax and £24bn from National Insurance contributions.

However, more than 40 per cent of consumer expenditure is not subject to VAT, most commonly because it is zero-rated.

The main reason for the zero-rating of certain goods (see table) is to lessen the burden of VAT on the poor. Zero-rating not only exempts retailers from charging VAT when selling those products, they can

also reclaim any VAT they have paid when buying the products or services.

Those retailers selling zero-rated products, for example supermarkets, already have to deal with the VAT system to reclaim the tax on some of their inputs. Therefore, extending VAT to food should not greatly increase their administrative and compliance costs.

Professor Cedric Sandford, of the Centre for Fiscal Studies at the University of Bath, who recently conducted a study on VAT to food, should not greatly increase their administrative and compliance costs.

The poor spend a higher proportion of their income on food," he says. "But in absolute terms, the rich spend much more and get a much greater benefit from zero-rating. For children's clothing, the difference is much greater."

He suggests that VAT be imposed at the full rate on children's clothing and footwear and that child benefits be

increased to compensate only the poorest families.

It would be more difficult to avoid so neatly the adverse effects on the poor by imposing VAT on other zero-rated products. But if a wider VAT base were introduced at the same time as a substantial rise in the basic rate income tax threshold, so that many low wage earners would be liable to pay tax, a crude form of compensation would be provided. This would diffuse some of the political protest against imposing VAT on certain foods and electricity.

One category of VAT zero-rating which favours the rich more than the poor, even in relative terms, is that of books, newspapers and periodicals. The reason for zero-rating is that they are deemed to have a cultural or educational value. But as newspapers and books are taxed in five other EEC countries, albeit at different rates, and as theatre tickets and objects

"LOST" REVENUE

Revenue forgone per year through VAT zero-rating (excl. minority categories)

Category	£m
Food	3,500
Transport	450
Books	25
Papers, magazines	25
Fuel and power	1,250
Construction	800
Children's clothing and footwear	250
<b>Total</b>	<b>6,725</b>

Source: 1984 Government estimates

dart are taxed in this country, this argument has limited force.

Zero-rating would have to be removed from newspaper advertising as well, so that free newspapers would gain no competitive advantage.

It is in any case difficult to assess on precisely whom the burden of VAT falls. When VAT was imposed on hot take-

away foods in May, only about half the 15 per cent increase was passed onto the customers in higher prices.

There was a similar experience when VAT was raised to 15 per cent in 1979. Mr David Freud of stockbrokers Rowe & Pitman says: "It seemed to be split half-half between retailers and customers at first. But after about six months, it started feeding back to the manufacturers who had to cut their margins. And many of them remained depressed until after the recession."

The precise effects of such a change will vary from industry to industry. In the newspaper industry, for example, characterised by intense competition, low profits and often high wages, the main effect may be to force down future wage claims.

Instead of imposing a flat 15 per cent VAT on all products currently zero-rated, the Chancellor may choose a more political

### Testing times in Sydney

Australia finally blew its top yesterday about French nuclear tests in the south Pacific.

More than 100 tests have been carried out at Mururoa Atoll since 1966 — including six this year. And the French have indicated they will go on testing for another 15 years in Australia's "backyard."

Australia has already suspended sales of uranium to France in protest.

But in its steepest censure yet, Australia's Foreign Affairs Minister, Bill Hayden, revealed that he had commissioned a secret geological survey of France to prove that the tests could just as well be made there.

The assessment had been made by "appropriate public service authorities," said Hayden, raising visions of Australian secret servicemen turning over countless French rocks.

"There are lightly populated areas (of France) where there are large and hydrologically favourable granite formations suitable for testing," he reported, revealing hitherto unsuspected scientific talents.

"Two especially favourable sites are in the Massif Centrale. Again, almost all the eastern, central and southern areas of Corsica could be suitable.

"The Government's advice is that the significant problems for nuclear testing in these areas could be political, not technical. In other words, it suits the French to export their political problems to the area where we live."

### Men and Matters

threatened with a similar fate. Ironically it is the Bank of Bermuda, already established in Guernsey, which wants to knock down the Caumont and put up a four-storey office block.

In Bermuda the campaign to save the Rosebank was led by a Bank of Bermuda employee. Guernsey cinema-lovers are wondering whether a petition to have him posted to their island would help save the Gaumont.

### On track

Birmingham may at last get what its town planners seemed to have in mind when they redeveloped the city centre — an international motor racing track.

The city council voted by a large majority this week in favour of holding an international motor race on a circuit running through the central area of the city.

The support of MPs is now being sought for a private Bill in the Commons that would sanction the event.

Labour leader of the council, Dick Knowles, says: "The race would be big, tough, noisy and popular — like your average Brimble. It would be an event that put us on the map internationally."

Britain's motor industry city, it is estimated, could pull in around £10m a year from a race of the kind that has proved successful in such U.S. cities as Dallas and Detroit.

A local company, International Festival Services, has been appointed consultant to the council on staging the event, which is tentatively planned for 1986.

Managing director Martin Hone, a former racing driver, says the Birmingham race could prove a major international attraction. Of course, we are not talking about Formula One, but we believe we can attract some top championship events

### Coal stocks

Of all Britain's coal boards, the most surprising I have uncovered is the 120 tonnes that lies less than a mile from the vaults of the Bank of England. It is in the basement of Triton Court, the massive pile in Finsbury Square which is seeking tenants after a £60m refurbishment.

John Berry, of consulting

### Gilt complex

There must be some fast readers in the City. On Wednesday the Bank of England published a discussion paper on the future structure of the gilt-edged market, laying down the rules of the game for primary dealers. The rules are of quite bewildering complexity, as anyone who has pored over the tables which accompanied the document will attest.

The Bank has sensibly allowed prospective applicants several months to work them out and decide whether the game is worth the candle.

But one City firm apparently needed less than a day to form an advertisement in the FT for a managing director to head up a new primary dealing business in gilt-edged. The advertiser describes itself as "one of Britain's most dynamic financial services groups" and promises very substantial compensation to the successful candidate.

Anyone who can understand the rules would deserve it.

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THE FAMOUS GROUSE  
 FINEST SCOTCH WHISKY  
 Produced in Scotland

It's more than just the price that sets it apart.

Quality in an age of change.

Observer

POLITICS TODAY

For Mondale, read Foot

By Malcolm Rutherford



Second term leaders Ronald Reagan and Margaret Thatcher. But what about the opposition?

Question: "If you get a large mandate from the voters, what are you going to do with it?" Answer: "I would want very much to... continue with what we have been doing... reducing the share that government is taking from the gross national product... making government more efficient... We are still whittling at the useless regulations and all... On the international scene, to continue really the drive for peace, bringing the Soviet Union to the table."

Who said that? It wasn't Mrs Thatcher. It was President Reagan. But the very fact that it could easily have been the former is enough to indicate the similarities as Mr Reagan follows the Prime Minister into his second term.

It can shape a generation—for good or ill

Republican succession is already more advanced than it is in the Tory Party and which strand of Republican thinking will come out on top is of considerable interest.

There are, after all, elements in the Republican Party which have not yet been spelt even by the Tory Right. Congressman Newt Gingrich of Georgia, for instance, who is said to be a coming man, combines advocacy of a strong space policy with care for the disabled and calls it "compassionate high tech."

He wrote in a recent book "In a zero gravity environment, a paraplegic can float as easily as anyone else... Wheelchair-bound adults begin

asking questions in an enthusiastic tone when exposed to the possibility of floating free, released from their wheelchair. Several have volunteered to be the first pioneers of the space shuttle."

Will it be as and his like who seek to take the Republicans into the 1990s, or more conventional politicians like Vice-President Bush? Personally I find the suggestion that Mr Reagan will step down voluntarily in about two years, allowing Mr Bush to take over rather plausible. In that way he could try to ensure Republican control without the Party passing to its extremists. It would be entirely constitutional for him to do so, although there are no precedents.

Nevertheless, it is still the similarities with Britain that are striking. The first point is that a two-term government, when the full course is run, is a very long time in politics and indeed in human life. Like Gaullism in France, it can shape a generation—for good or ill. Children are growing up who have never known a world without President Reagan or Prime Minister Thatcher.

Rather than dwell on the heavy responsibilities which that obviously places on the leaders, it may be worth thinking what happens to the opposition in the meantime, for all good things come to an end, and perhaps all bad things as well.

Two preliminary points: the Wilson years shaped a generation, but at least in party terms they were an era of disillusion. It is arguable that we would not have the wild left today if Lord Wilson's dream of the technological revolution, classlessness, meritocracy and the natural state of government had come true. Present governments shape future oppositions.

Secondly, de Gaulle failed in one important respect. He did not in the end create a Gaullist, or a centre-right, or a centre-left, or a full of factionalism: quarrels between Barre, Chirac, Giscard d'Estaing and so on. The succession passed to the left, in the fairly unlikely form of the coalition between the Communists and the Socialists and their common programme.

To return to Britain and America: Walter Mondale is Michael Foot. True, he is a younger man, but a great deal else is the same. He had been Vice-President as Mr Foot had been Deputy Prime Minister. He fought a thoroughly honourable and decent campaign, keeping up to the last the pretence that the result would be a surprise, in spite of the opinion polls.

Yet as with Mr Foot, we now know that he had privately conceded defeat beforehand. The only surprise on the night was that he lost as heavily as he did. And, like Mr Foot, he is withdrawing from the party leadership—in Mr Mondale's case, from politics altogether.

The question is where opposition parties go from there, particularly knowing (or do they?) that they are condemned to be in opposition for several years and will be at the next election on new ground.

Eastbourne this week was sadly overshadowed by other events, like the American elections and the Queen's Speech. (You would have thought that the CBI, of all people, would have been capable of planning a better time-table if it wanted publicity.)

But there has to be an opposition in reserve for the future of the country: in America or in Britain. So how do you put something together again? In Britain something striking had happened in the last few weeks. Mr Neil Kinnock, the leader of the Labour Party, has taken off. His decision not to attend the miners' rallies organised by Mr Arthur Scargill, the NUM president, was, if not the crossing of the Rubicon, at least the crossing of one of its tributaries. Mr Kinnock has publicly disassociated himself from the far left.

There have been other factors, not least the election of a pragmatic, hard-working and intelligent shadow cabinet. One was sorry to see the departure of Mr Eric Heffer, who represents a great deal that is good in the British tradition of conservatism with a small "c," but the most telling point heard against him from former supporters is that he did not work hard enough at his brief: namely, housing. It might have been rather an effective subject on which to attack the Government.

Mr Kinnock himself has learned to discipline his speaking. He did well in the debate on unemployment last week and again in the debate on the Queen's Speech, where his contribution was notably shorter than that of the Prime Minister. He was outstanding at a rather more private meeting of the Fabian Society on Wednesday where he told a story—too long to print here—about the RGS and a lost parrot in Moscow which one hopes that he will repeat when he visits the Soviet Union later this month. He is behaving, in short, rather like an American Presidential candidate for 1988.

Is that enough? The answer is probably no, if only because the Tories have such a large majority that they can afford to make mistakes and the Labour Party is still in disarray. Something might be done, and

quite likely will be, about improving relations between the Parliamentary Party and the Party organisation in Transport House when Mr Jim Mortimer, the Labour general secretary, leaves in the next few months. But the diversions within the Party are still very wide. Therefore it has to face the possibility of defeat yet again.

The trouble is that that is precisely what most of the left declines to face. One of the reasons why Mrs Thatcher and Mr Reagan go on winning is that they dislike each other so much. The opposition forces are so split. It might at least cross some minds that there is a case for a broad left seeking to bring all the constitutional opposition forces together.

The subject was discussed—more or less with sugar tonics—at a conference organised by the Labour Party, still the theoretical magazine of the British Communist Party, at the City University last weekend.

What came out most was how people from different parties dislike each other so much. True, there is now a marked convergence between sections of the Liberal Party and the left wing of the Labour Party. But,

If not the Rubicon, Mr Kinnock crossed its tributary

For the rest, it is all animosity. Particularly striking is the distrust among some members of the Labour establishment of anything to do with Marxism Today.

Yet if the left cannot unite, it may be condemned to go on losing. I have one suggestion. The broad left should team up behind the attempt to take control of the Morning Star, the Communist Party daily newspaper, away from the Stalinists. You might then have a genuine left-wing paper with editorial flair, possibly run on low cost modern technology. It would be vastly preferable to Mr Robert Maxwell and the Daily Mirror.

A Window of Opportunity: a Blueprint for the Future. Tor Books.

Lombard Apple's message for Europe

By Nicholas Colchester

THE AMERICAN electorate has given the world four more years of the Californian ethic, so it seems appropriate to talk of Apple Computer, the silicon valley company which established the personal computer as an industry for the 1980s. In early 1977 the company was based in a garage and worth \$5,000. By the end of 1980 it had a stock market valuation of \$1,800m, greater than the Ford Motor Company or Chase Manhattan Bank. The story of this incomprehensible phenomenon is well told by Michael Moritz of Time Magazine in his recently published book, The Little Kingdom.

The book jolts the European reader because it makes a mockery of our tendency to seek institutional paths to new technologies, new products, new enterprises and restored economic growth. We think that EEC money should be pumped into research. We think that venture capital funds should be established to invest in small businesses and that such tender plants must be cosseted by government. We wonder whether the secret lies in education and job training. We are not necessarily wrong, given our circumstances. But it is bumbling to discover that Apple might more aptly have been called Truffe. It was not the result of cultivation. It had weird underground roots that thrived in a medium impossible to define or produce.

If this sounds fanciful, consider the following: Apple was founded by two strange university drop-outs, Steven Jobs and Stephen Wozniak. They were "Phone Freaks"—members of a furtive clique that unscrambled the computer codes of the Bell telephone system. Their first business was making "blue boxes" of electronic components which enabled students to make free long distance telephone calls. They refined their skills, not in Bell Labs, but in degrading the system which had set Bell Labs up.

The development of the first Apple Personal Computer cost a pittance. The two men were members of the Homebrew Computer Club, founded in the Whole Earth Truck Store in Menlo Park in 1975. The club brought together hobbyists to explore the possibilities of the micro-processors that could be

begged or bought as rejects from established electronics companies like Intel or Motorola. Wozniak and Jobs built the first Apple in a spare bedroom at home. It was a cult, not finance, that brought forth the personal computer.

The couple were not well trained electronic engineers in the conventional sense of the word. While they could coax extraordinary computing power out of a given chip, they were flummoxed when it came to designing the transformer that would power the thing. They had grown up thinking in digital rather than analogue terms, and the book offers some nice insights into the difference between the two cultures.

But in turning their hobby product into a spectacular fortune Jobs and Wozniak benefited from three familiar advantages on the American scene. First there was the U.S. venture capital network. Second, they did not need institutional funds but on the individual wealth and contacts of men like Don Valentine who would explain: "If a man comes to my office and says he wants to be a millionaire, I'm bored to death. If he says he wants to make a billion dollars I say 'tell me about it,' because if he comes close we are all going to clean up."

Then there was the size of the American market. From the start the two men went to U.S. trade fairs that would display their fledgling product to a national audience. Imagine what an extra impulse Clive Sinclair would have received had he been able to present his products to the entire European market simultaneously, and then had been forced to meet the resulting demand.

Finally there was American hired help. Apple Computer's extraordinary growth involved such a rate of hiring that the management to vet the intake properly. Later on, this led to hiring when the management found the company had over-reached itself. But it is striking how the young management positively revelled in hiring, quite unfettered by the prospect of obligations and liabilities that restrains the European entrepreneur.

The Little Kingdom is published by William Morrow and Co., New York.

Support for industry

From the Director General, Federation of British Electro-technical and Allied Manufacturers' Associations

Sir,—At the Confederation of British Industry conference last Monday there was lively debate about the belief that Britain's future is dependent upon the restoration of a sound manufacturing base, to which end financial, economic and industrial policies should be firmly directed. My federation welcomes the conference endorsement of the resolution.

For 300 years manufacturing has made a vital contribution to our well-being—fostering enterprise, creating jobs, paying for imports and providing capital goods.

In the 1950s British industry led the world, yet now it is said that we are close to the bottom of the league. Although our industry has grown, that of many of our competitors has grown faster.

In this context BEAMA represents the electro-technical capital goods industry which is part of the engineering sector. In 1984 this engineering sector produces nearly 11 per cent of gross domestic product, and employs some 2.6m people. Nevertheless, in the last 10 years this sector has lost many jobs, and indeed its sales by 14 per cent, and moved from a healthy balance of payments surplus to a deficit.

While the electro-technical capital goods industry is in much better shape than most other engineering industries, we strongly endorse the mood at the CBI conference. We contend that Government must recognise the vital role of engineering in the adaptation and well-being of Britain. Some key policy initiatives would help those who are lifting industry off its knees.

We want help from the Government in a number of areas, connected with resources and markets.

The key resource is labour. Throughout the length and breadth of Britain, our industry is short of production, electronics and quality assurance engineers, of metrologists and technicians, of programmers and welders. We must have increased Government action to rectify these shocking shortages of skilled labour.

Profits are a basis for the investment resource. The public sector, as monopoly purchasers in a recession, is squeezing margins, reducing thereby our ability to develop products and markets. Indeed of late, because of the abolition of the 100 per cent capital allowance for plant and machinery, there has been effectively a tax on investment.

Letters to the Editor

On the subject of markets, British public sector purchasing and the third world are vital to our industry's survival. An iron-nosed approach to capital expenditure, based only on direct rates of return and write-off over a short period, ignores a whole range of indirect financial benefits. BEAMA has pressed consistently for an overall net national benefit approach to public sector investment decisions, and now does so again. Infrastructure investment increases efficiency, saves jobs and businesses, and provides the essential base for export success.

In the third world, where we see desperate need for what the west can provide, there is almost equally desperate competition to sell. Yet Britain, out of 17 countries in the Organisation for Economic Co-operation and Development from 1981-83 was, with Austria, alone in reducing the proportion of gross national product going in aid. Indeed in 1983 we were thirteenth out of 17 countries in the proportion of GNP allocated to aid. Foreign Governments do regard aid as enlightened self-interest. Thus we are able to read in the Financial Times of October 28 this year, concerning a 294m Japanese success in Malaysia: "Observers say the Japanese companies were strongly favoured to win the contracts over their foreign competitors as the Japanese government and financial institutions have agreed to finance as much as 70 per cent of the cost through concessional loans."

Critics might suggest that all of this represents arguments for subsidy, and is the antithesis of open competition and free trade. The world out there is not perfect, and in the meantime industry has to get on with it. We are poised for growth, but we need supporting policies Gordon Gaddes, 6, Leicester Street, WC2

Industrial assurance

From the Secretary, Industrial Life Offices Association

Sir,—The article on life companies (November 5) fell below Eric Short's usual excellent standard in that it gave a misleading impression of the new business results achieved so far this year by life offices writing industrial assurance business.

The graph showing the trend of industrial branch new business premiums over the past 10 years was based on figures for

the first nine months of 1984 alongside annual figures for the preceding nine years, thereby showing an apparent steep fall. A 12-month projection of the nine-month figures would have shown only a very slight reduction.

The fact is that, despite the withdrawal of the 15 per cent tax relief on premiums in this year's Budget, the annual premium value of new industrial assurance business was only 2.4 per cent lower than in the first nine months of last year, a much better result than that recorded for regular premium life assurances generally. Industrial assurance continues to show great resilience.

Brian Sharp, Aldermey House, Queen Street, EC4

Lloyd's and the Revenue

From Mr K. Lous.

Sir,—The insurance article by Mr Moore (October 29) calls for some comment.

The arguments put forward by Lloyd's seem to me to be largely defensive. It is not time to go over to an attack on the Revenue for trying to enforce an archaic system of taxation? The present underwriting problems at Lloyd's arise not so much from current business but from the past. Nowadays the nature of the business is such that inadequacies in current underwriting will only be apparent in the 1990s. For example, the current asbestos losses relate to business written many years ago.

Many of the years to which the asbestos losses relate—the late 1950s to the early 1970s—were reported at the time as being some of Lloyd's best post-war years. Now that these losses have become apparent how do those years appear in perspective? In addition, those apparent underwriting profits were taxed at rates up to 83 per cent for outside names. It is small consolation to current names who have to bear the cost of this deterioration that the tax relief granted is at lower rates.

One simply cannot apply to the insurance industry a taxation system designed for widget-makers and manufacturers of cotton goods. They turn their stock over a few times a year and at the end need merely to count the quantities.

It is just not possible to get accurate insurance results on this basis even with a 36 month accounting system as currently used by Lloyd's, and it should

not be possible for the Revenue to calculate taxation due on these "results." It is, therefore, even more ridiculous for the Revenue at the present time to issue purely arbitrary assessments.

Prudent underwriters need to make provision for losses which they cannot prove have arisen but which they know will eventually come out of the woodwork. But under current rules they cannot make provision for something they cannot prove.

Perhaps the Revenue can give assistance in this. In a number of countries the profits of insurance companies are largely untaxed until distributed to shareholders. Designated as "catastrophe reserves," "equalisation reserves," etc these surpluses accumulate as an additional protection for policyholders. The absence of such a regime is a major cause of the erosion of the strength of the British insurance industry and its ability as a major source of foreign earnings.

K. V. Louw, 61, Queen Street, E.C.4.

Uphill work for electric vans

From the Director, Electric Vehicle Association.

Sir,—Writing (November 7) as he does from Church Farmhouse, Woodridge, I suspect that Mr McCarthy lives among dairy farmers. I am therefore surprised at his intolerance of milkfloats. This humble vehicle has risen the coffers of enough rising dairymen to strengthen the British to the Woolwich Building Society. It is from savings gleaned from electric vans that such astute men buy their Jaguars.

The fact is that electric vans save a lot of money, but milkfloats in particular, are also slow. So perhaps on behalf of all the remaining manufacturers of electric milk floats, I can say a big sorry that you have been kept waiting. As to how fast the new electric Post Office vans go uphill with normal load, I can categorically answer "40 mph." Even if Mr McCarthy chooses to raise the gradient, the answer is still "30 mph." Don't let's get technical, but just say that the new 50 horsepower motors put lots of power in your right foot.

The electric vehicle industry is proud of its new technology. Our product range now stretches from tractors big enough to pull jumbo jets weighing 300 tons to electric vehicles for the disabled. The Post Office vans represent a tremendous leap forward in speed and range capability.

I like Mr McCarthy's picture of being followed by 25 oil-burning and polluting cars. It really is time we put an end to them isn't it? D. C. Gribble, 13, Golden Square, W1

BRITISH-BORNEO PETROLEUM SYNDICATE, P.L.C.

INTERIM REPORT FOR THE HALF YEAR TO 30th SEPTEMBER 1984

At a meeting of the Board of British-Borneo Petroleum Syndicate, P.L.C., held today it was resolved to pay an interim dividend of 5.0p (1983-84 5.0p) per stock unit. In the hands of a United Kingdom stockholder this interim dividend is equivalent, with the applicable tax credit, to 7.1423p (1983-84 7.1423p).

The dividend will be paid on 21st December 1984 to stockholders registered at the close of business on 23rd November 1984.

The unaudited results, based on historic costs, for the half year to 30th September 1984 are as follows:

Table with 3 columns: Item, Half-year to 30th September 1984, Year to 31st March 1984. Rows include Profit on dealing activities, Short Term Interest receivable and other income, Income from Investments, etc.

Table with 3 columns: Item, Half-year to 30th September 1984, Year to 31st March 1984. Rows include Amortisation of U.S. Oil and Gas Producing Properties, Administration Expenses, etc.

Table with 3 columns: Item, Half-year to 30th September 1984, Year to 31st March 1984. Rows include Profit on Ordinary Activities before Taxation, Taxation, etc.

Table with 3 columns: Item, Half-year to 30th September 1984, Year to 31st March 1984. Rows include Distributable Profits, Dividends, etc.

Table with 3 columns: Item, Half-year to 30th September 1984, Year to 31st March 1984. Rows include Earnings per Stock Unit, etc.

Profit on dealing activities for the half year to 30th September 1984 is after deducting £100,000 for unrealised losses for the half year, whereas for the half year to 30th September 1983 there was a recovery of past unrealised losses of £43,072 which was added to profit on dealing activities.

Net Assets of the Company and its Subsidiaries at 31st March and 30th September 1984, were as follows:

Table with 3 columns: Item, 30th September 1984 (Unaudited), 31st March 1984 (Audited). Rows include Fixed Assets, Oil and Gas Interests, etc.

Table with 3 columns: Item, 30th September 1984, 31st March 1984. Rows include Net Current Assets, Listed Investments (at lower of cost or Market Value), etc.

Table with 3 columns: Item, 30th September 1984, 31st March 1984. Rows include Net Current Assets, Total Assets less Current Liabilities, etc.

Table with 3 columns: Item, 30th September 1984, 31st March 1984. Rows include Total Assets less Current Liabilities, Less: Long Term Bank Loans, etc.

The above financial information does not amount to full accounts within the meaning of Section 1 of the Companies Act 1981. The results for the year to 31st March 1984 have been extracted from the full accounts which received an unqualified auditors' report and have been filed with the Registrar of Companies.

The total market value of the listed investments, shown under Fixed and Current Assets, was £20,068,198 at 30th September 1984 and £20,347,935 at 31st March 1984 showing an unrealised appreciation of £16,521,048 and £16,320,852 respectively.

By Order of the Board RUSSELL LIMBEER Secretaries 8th November 1984 Pembroke House, 40 City Road, London EC1Y 2AD.





INTL. COMPANIES & FINANCE

**NOTICE OF PREPAYMENT**  
**THE MITSUBISHI BANK LIMITED**  
 (Incorporated in Japan)  
 US\$10,000,000  
 Callable Negotiable Floating Rate Dollar Certificates of Deposit  
 No. FRGBK1 00001 to FRGBK1 00010  
 Issued on 9th December, 1982  
 Maturity Date 11th December, 1985  
 Optionally Callable in December, 1984

Notice is hereby given that in accordance with the Clause of the Certificates of Deposit (the "Certificates") The Mitsubishi Bank, Limited (the "Bank") will prepay all outstanding Certificates on 11th December, 1984 (the "Prepayment Date"), at their principal amount.

Payment of the principal amount, together with accrued interest to the Prepayment Date, will be made on the Prepayment Date against presentation and surrender of the Certificates at the London Branch of the Bank.

Interest will cease to accrue on the Certificates on the Prepayment Date.

The Mitsubishi Bank, Limited  
 London Branch  
 1 King Street, London EC2V 8LQ  
 9th November, 1984

**CAVENDES**  
 U.S. \$20,000,000  
 Bearer Depository Receipts  
 representing undivided interests in a Floating Rate Deposit finally due 1986

with  
**C. A. Cavendes Sociedad Financiera**  
 (Incorporated with limited liability in the Republic of Venezuela)  
 evidenced by consecutive three month Certificates of Deposit

Notice is hereby given pursuant to the Terms and Conditions of the Bearer Depository Receipts (the "BDRs") that for the three months from 9th November, 1984 to 11th February, 1985 the BDRs will carry an interest rate of 10 1/4% per annum. On 11th February, 1985 interest of U.S.\$26.44 will be due per U.S.\$1,000 BDR and U.S.\$264.38 due per U.S.\$10,000 BDR for Coupon No. 22.

European Banking Company Limited  
 (Agent Bank)  
 9th November, 1984

**Pharmacia profit strongly ahead after nine months**

**BY DAVID BROWN IN STOCKHOLM**

PHARMACIA, the Swedish pharmaceuticals and biotechnology group, reports continued strong growth in profits for the first nine months of 1984. Earnings after net financial costs climbed by 33 per cent to SKr 439m (\$32m).

Sales and licensing income advanced 21 per cent to SKr 2,082m. Production costs fell by 9 per cent, but marketing and research expenses rose at a faster pace than sales. Operating results after depreciation were 26 per cent higher at SKr 397m.

On a rolling 12-month basis, pre-tax results were ahead by 40 per cent to SKr 616.7m. Mr Erik Danielsson, the new managing director, reiterated an earlier forecast that earnings after financial items would climb by between 20 and 25 per cent for 1984 from the SKr 514m achieved in 1983.

Pharmaceuticals and diagnostics, the largest division in terms of sales, saw turnover climb 24 per cent to SKr 1.5bn. The biotechnology unit reports a 21 per cent rise to SKr 467m, helped by the success of its Healon eye surgery aid and new infusion products.

Capital spending on plant and equipment climbed from SKr 199m to SKr 273m. Liquid assets rose from SKr 868m to SKr 1bn. A near doubling of net financial items to SKr 42m in the nine months has been a major spur to profits so far this year.

Pharmacia has formed a development company in the U.S. to increase its engagement in small high technology ventures in pharmaceuticals, diagnostics and biotechnology.

**FT 500 Finnish groups among top performers**

**By Stefan Wagstyl**

FINNISH COMPANIES are among the top performers in the 1984 Financial Times survey of the leading 500 European companies.

For the third year running, the FT is publishing lists of the top 500 companies in Europe and in the UK, ranked by market capitalisation taken as an average for June. The survey appears in the international edition today and the UK edition tomorrow.

There are 12 Finnish companies in the European list this year, against seven in 1983. Boosted by a bounce which rose 47 per cent and a currency which appreciated against most European rivals, companies from Finland moved rapidly up the rankings.

The highest placed were the two leading Finnish banks—Kansallis-Osake-Pankki, up 100 to 161, and the Union Bank of Finland, up 106 to 181.

Among larger houses, taking L'Oréal, the health care and cosmetics group, the BSN food group and Permed Record into the FT 500.

Large recoveries in company profits both in Continental Europe and in the UK boosted the performance of the stock markets. The survey shows that the biggest pre-tax profit increases in Europe were recorded by Boliden, the Swedish industrial and natural resources group, up 1,712 per cent to U.S.\$50.3m, and in the UK by printer and maker of the board game Monopoly, John Waddington, up 980 per cent to \$2.4m.

The lists shed light on the relative performance of different industries. In the UK big electrical stocks, like Plessey and Racal have slipped down the list, while smaller high-technology companies have moved up strongly, notably Computer Systems and Engineering.

Building and construction companies have generally slipped down the UK rankings as exaggerated hopes of a boom in the industry evaporated.

In the European lists there is evidence of the recovery in heavy industry, for example the upward move of Hoogovens, the Dutch steelmaker.

Insurance companies have gained from the falled bid of the German group, Allianz Versicherung for the British company Eagle Star.

**BMW forecasts higher sales**

**BY JOHN DAVIES IN FRANKFURT**

BMW, the West German car and motorcycle maker, expects to lift production, deliveries and sales to record levels this year, despite the metalworkers' strike in May and June.

The group's sales reached DM 11.8bn (\$4.06bn) in the first nine months of this year, up 13 per cent on the same period last year.

Although assembly operations were crippled for seven weeks by the metalworkers' strike, BMW increased car production by 5.6 per cent to 312,000 in the nine months. Deliveries to customers from production and stocks was up 5.8 per cent to 318,000.

The company lost production of more than 60,000 cars when its assembly lines were halted, along with those of virtually all the West German motor vehicle industry. But by working through the normal holiday period in August, it managed to make good about half of the lost output.

BMW said it would not be able to attain the targets it had set before the strike disrupted production. But even so the result should be satisfactory.

Last year BMW boosted sales by 20.7 per cent to DM 14bn and paid an increased dividend of DM 11 a share plus a DM 1 bonus from profits of DM 238m.

BMW said car exports to the U.S. had been strong and were up as much as 16 per cent to 50,000 in the nine months. Altogether, BMW sold 159,400 cars abroad, an increase of 5.9 per cent.

**Krupp and Klöckner talks on closures**

**BY PETER BRUCE IN BONN**

KRUPP and Klöckner Werke have begun talks with union representatives on plant closures the two companies intend to carry out when their steel business merge next year.

The restructuring plans are understood to include the closure of a hot strip mill at Krupp Stahl's subsidiary, Theodore Wuppermann, in Leverkusen, and a cold strip mill at Klöckner's subsidiary, Stahlwerke Krupp-Klöckner (SKK), as the new group will cut. A further 1,800 jobs are likely to go at Georgsmarienhütte, another Klöckner subsidiary, although 300 people there would be relocated.

With the losses at Georgsmarienhütte and some 700 at Marquette, Klöckner appears to be taking the brunt of the proposed job and capacity cuts. There have already been angry demonstrations by anxious workers at the two Klöckner works since the merger was announced last month.

Stahlwerke Krupp-Klöckner (SKK), as the new group will be known, is a planned joint venture (largely an effort by

the two groups to distance themselves from their troublesome steel operations) which includes CRA, the Australian mining house, and which will create the second largest private sector steel producer in Europe.

It is understood the measures put to union representatives on the supervisory boards of both groups yesterday will cost around DM 700m (\$235m).

Arbed Saarstahl, Germany's chronically troubled steel producer, reports a 12 per cent rise in turnover for the first six months of 1983.

**Siemens plant for Berlin**

**BY LESLIE COLTIN IN BERLIN**

WEST BERLIN'S dream to become a high-technology centre received a shot in the arm from Siemens, the big German electrical group, which said it will build a DM 370m (\$78.5m) plant in the city to produce components for optical fibre technology.

Although Siemens was founded in Berlin and is Germany's largest single employer, it has lowered its profile in the city in recent years. The announcement of the new plant came a day after Nixdorf, the computer group, unveiled plans for a new DM 300m computer components plant in West Berlin.

In addition, to the direct plant investment, Siemens said it would spend a further DM 200m for research and development of optical fibre technology.

**Swiss Re plans expansion**

**BY JOHN WICKS IN ZURICH**

SWISS REINSURANCE, which accounts for 6 per cent of total world reinsurance premiums, plans to expand its operations in direct insurance.

The company is looking at a number of new markets, particularly in the U.S. Any future acquisition is likely to be medium-sized, probably a regional insurer engaged in special business segments.

Last year, more than one-third of the group's SwFr 10.15bn (\$4.1bn) gross premiums were accounted for by direct-insurance business.

The group is also taking steps to reduce its substantial underwriting losses on non-life reinsurance. These rose from SwFr 368m to SwFr 380m last year and were only partially offset by underwriting profits in life reinsurance and from direct non-life and life insurance.

The rise in earnings from SwFr 97m to SwFr 105m in 1983 was again due largely to increased investment income, which went up from SwFr 788m to SwFr 859m. The dividend is going up from SwFr 105 to SwFr 110 a share.

**Australian unit for BBL**

**By Our Financial Staff**

BANQUE Bruxelles Lambert, the Belgian financial group, plans to form an affiliate in Australia in association with Yulla, an Australian industrial company. The affiliate, BBL Australia, will start business in the spring of 1985. It will have a capital of \$20m (U.S.\$17.4m).

BBL Australia's main activities will be in corporate banking and transactions in Australian dollars.

**Mr Abdulaziz Abdulrazzak Al Jassar**

On July 27 1982, it was reported in The Financial Times that Mr Abdul Aziz Al Jassar, general manager of the Financial Bank in Kuwait, owned a company in Kuwait jointly with Mr Abdullah Saleh Al-Rajhi. That information was wrong and was corrected on August 4 1982, in a report of statements made by the Al Jassar family, Mr Abdul Aziz Al Jassar and the Burgan Bank.

Bank, Mr Abdul Aziz Al Jassar had never had any dealings with Mr Al-Rajhi.

The Financial Times takes this opportunity of offering Mr Abdulaziz Abdulrazzak Al Jassar sincere apologies for the embarrassment caused by the erroneous report both personally and in his capacity as the Al Jassar family, Mr Abdul Aziz Al Jassar and the Burgan Bank.

**NOTICE TO THE HOLDERS OF TRANS-WESTERN EXPLORATION FINANCE N.V. 8 1/4% Convertible Subordinated Guaranteed Notes due April 1, 1986**

**NOTICE TO THE HOLDERS OF TRANS-WESTERN EXPLORATION FINANCE N.V. 9% Convertible Subordinated Guaranteed Debentures due March 1, 1997**

Ladies and Gentlemen:

The purpose of this letter is to advise you that Trans-Western Exploration Finance N.V. (the "Company") has decided to pay an installment of interest due on the Debentures on September 1 1984, and that such payment is being made by depositing the amount of such interest in a bank account for the benefit of the Debenture holders. If you are either a holder of or a trustee under the indenture with the Company and Trans-Western Exploration, Inc. (the "Indenture"), dated April 2, 1983, for the Debentures, and under the indenture with the Company and the Guarantor, dated March 1, 1982, for the Debentures, collectively the "Indentures", (Interfirst Bank Dallas, N.A. (the "Trustee") is obligated to give you notice of such details.

According to Section 302 of each of the indentures, the holders of 25% or more in principal amount of the Debentures or the Notes, as the case may be, are entitled to demand payment of the outstanding principal on the Notes or the Debentures, if you, either as holder of or as Debentureholder, as the case may be, elect to prepay the principal payment on the Debentures or the Notes, you must send written notice thereof to the Company, the Guarantor and the Trustee at their respective addresses listed below. The address of the Company has changed and is different from the address contained in the Notice published on October 17, 1984 in the Financial Times:

Trans-Western Exploration Finance N.V.  
 De Rovervade 62  
 Curaçao, Netherlands Antilles  
 Trans-Western Exploration, Inc.  
 1819 Simmons Freeway  
 Suite 300  
 Dallas, Texas 75247  
 Interfirst Bank Dallas, N.A.  
 Corporate Trust Department  
 617 Interfirst Tower  
 Dallas, Texas 75276  
 Attention: Mr. W. A. Allan  
 INTERFIRST BANK DALLAS, N.A.,  
 as Trustee

Dated: November 9, 1984.

**The Republic of Italy**  
 U.S. \$ 1,000,000,000  
 Floating Rate Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that for the initial interest period from 9th November, 1984 to 9 May, 1985 the Notes will carry an interest rate of 9 1/4% per annum. The interest payable on the relevant interest payment date, 9 May, 1985 will be US\$499.64 per US\$1,000 coupon and US\$10,000.00 nominal amount in registered form. US\$2498.18 per US\$50,000 coupon, and US\$12490.89 per US\$250,000 coupon.

9 November, 1984.  
 THE CHASE MANHATTAN BANK, N.A.  
 LONDON, AGENT BANK.

**U.S. \$40,000,000**

**Christiania Bank og Kreditkasse**  
 (Incorporated in the Kingdom of Norway with limited liability)

Floating Rate Subordinated Capital Notes Due 1991

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from 9th November, 1984 to 11th February, 1985 the Notes will carry an interest rate of 9 1/4% per annum. The interest amount payable on the relevant interest payment date which will be 11th February, 1985 is U.S. \$25.78 for each Note of U.S. \$1,000.

Credit Suisse First Boston Limited  
 Agent Bank

**U.S. \$40,000,000**

**Genossenschaftliche Zentralbank Aktiengesellschaft**  
 Vienna

Floating Rate Notes Due 1989

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from 9th November, 1984 to 11th February, 1985 the Notes will carry an interest rate of 9 1/4% per annum. The interest amount payable on the relevant interest payment date which will be 11th February, 1985 is U.S. \$25.62 for each Note of U.S. \$1,000.

Credit Suisse First Boston Limited  
 Agent Bank

**U.S. \$450,000,000**

**Queensland Coal Finance Limited**  
 (Incorporated under the Laws of the State of Victoria)

Guaranteed Floating Rate Notes Due 1996

Unconditionally guaranteed as to payment of principal and interest by

**The Bank of Tokyo, Ltd.**  
 of which U.S. \$355,000,000 is being issued as the Initial Tranche

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from 9th November, 1984 to 9th May, 1985 the Notes will carry an interest rate of 10 1/4% per annum. The interest amount payable on the relevant interest payment date which will be 9th May, 1985 is U.S. \$305.92 for each Note of U.S. \$10,000.

Credit Suisse First Boston Limited  
 Agent Bank

**U.S. \$20,000,000**

**DnC**  
 Den norske Creditbank

Floating Rate Subordinated Capital Notes Due 1990

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from 9th November, 1984 to 11th February, 1985 the Notes will carry an interest rate of 9 1/4% per annum. The interest amount payable on the relevant interest payment date which will be 11th February 1985 is U.S. \$25.78 for each Note of U.S. \$1,000.

Credit Suisse First Boston Limited  
 Agent Bank

**CNT**  
 Caisse Nationale des Télécommunications

**U.S. \$250,000,000**  
 Floating Rate Notes due 1991

For the six months  
 8th November, 1984 to 8th May, 1985  
 the Notes will carry an interest rate of 10 1/4% per annum, with a coupon amount of US\$521.63.  
 Interest payable 8th May, 1985.

Bankers Trust Company, London

**NORDIC INTERNATIONAL FINANCE B.V.**  
 U.S. \$40,000,000  
 Guaranteed Floating Rate Notes 1991  
 Guaranteed on a subordinated basis as to payment of principal and interest by

**NORDIC BANK PLC**  
 For the six months  
 9th November, 1984 to 9th May, 1985  
 the Notes will carry an interest rate of 10 1/4% per annum with a Coupon Amount of U.S.\$522.96 per U.S.\$5,000 Note, payable on 9th May, 1985

Bankers Trust Company, London  
 Principal Paying Agent

Notice to all Bondholders and all Warrantholders of  
**THE NOMURA SECURITIES CO., LTD.**  
 US\$100,000,000 6% per cent Bonds due 1988 with Warrants

The Toyo Trust and Banking Company, Limited, London Branch, as Principal Paying Agent in respect of above Bonds, hereby give notice that effective 6 August 1984 the name and address of Fuji International Finance (Luxembourg) S.A., Luxembourg (Paying and Warrant Agent) changed to Fuji Bank (Luxembourg) S.A., 18 Boulevard Royal, L-2449, Luxembourg.

**THE TOYO TRUST AND BANKING COMPANY, LIMITED**  
 London Branch  
 Dated 9 November, 1984

**PAN-HOLDING**  
 SOCIETE ANONYME  
 LUXEMBOURG

As of October 31, 1984, the unconsolidated net asset value was U.S. Dirs. 120,756,143.70, i.e. U.S. Dirs. 219.03 per share of U.S. Dirs. 50 par value. The consolidated net asset value per share amounted as of October 31, 1984, to U.S. Dirs. 223.41.

**Brasilvest S.A.**  
 Net asset value as of 31st October, 1984  
 per Cr\$ Share: 2,886.493  
 per Depository Share: U.S.\$7,343.69  
 per Depository Share: (Second Series) U.S.\$6,896.17  
 per Depository Share: (Third Series) U.S.\$5,868.73  
 per Depository Share: (Fourth Series) U.S.\$5,482.64

**NOTICE OF PREPAYMENT**  
**THE MITSUBISHI BANK LIMITED**  
 (Incorporated in Japan)  
 US\$10,000,000  
 Callable Negotiable Floating Rate Dollar Certificates of Deposit  
 No. FRML2 00001 to FRML2 00010  
 Issued on 8th December, 1982  
 Maturity Date 11th December, 1985  
 Optionally Callable in December, 1984

Notice is hereby given that in accordance with the Clause of the Certificates of Deposit (the "Certificates") The Mitsubishi Bank, Limited (the "Bank") will prepay all outstanding Certificates on 10th December, 1984 (the "Prepayment Date"), at their principal amount.

Payment of the principal amount, together with accrued interest to the Prepayment Date, will be made on the Prepayment Date against presentation and surrender of the Certificates at the London Branch of the Bank.

Interest will cease to accrue on the Certificates on the Prepayment Date.

The Mitsubishi Bank, Limited  
 London Branch  
 1 King Street, London EC2V 8LQ  
 9th November, 1984

November 9th, 1984

**Ferrovie dello Stato**  
**SDR 80,000,000**  
 Floating Rate Notes due 1985  
 by virtue of existing Legislation  
 Direct and Unconditional General Obligations of

**The Republic of Italy**

In accordance with the terms and conditions of the Debentures, notice is hereby given that for the Interest Period commencing on November 13th, 1984 the Debentures will bear interest at the rate of 9 1/4% per annum. The interest payable on the relevant interest payment date, May 13th, 1985 against Coupon No. 7 will be SDR 4,650.694.

The US\$SDR rate which will determine the US\$ amount payable in respect of Coupon No. 7 will be fixed together with the Interest Rate for the period commencing May 13th, 1985, on May 9th, 1985.

Fiscal Agent  
**ORION ROYAL BANK LIMITED**  
 A member of The Royal Bank of Canada Group

INTL. COMPANIES & FINANCE

Ford cuts stake in Malaysian subsidiary

By Wong Sulong in Kuala Lumpur THE FORD Motor Company of the U.S. has reduced its stake in Ford Malaysia from 51 per cent to 30 per cent to comply with government economic policy.

Bremridge rejects tax law pleas by HK businesses

BY DAVID DODWELL IN HONG KONG

INVESTMENT FUNDS amounting to at least HK\$10bn (US\$1.3bn) have deserted Hong Kong in recent months on the advice of leading legal and accounting firms which fear new tax laws will bring an end to tax exemption.

The new laws, enacted in June though clarified only in September, call into question Hong Kong's status as an international financial centre, and are likely to damage "an important part of the financial services business," the chamber says.

Sir John Bremridge, Hong Kong's financial secretary, said yesterday that the Government would look into any genuine complaints, but categorically refused to take heed of special pleading from tax avoiders.

"Hong Kong is not a tax haven, nor do we intend to make special arrangements for those who seek to avoid reasonable taxes," he said. The Hong Kong Government is hard pressed to find sufficient funds, and Sir John was emphatic that ordinary taxpayers should not have to pay more simply because they cannot afford tax avoidance advice.

International banks based in Hong Kong have since 1978 paid tax on locally generated income. On this basis, the financial secretary throws scorn on claims that the territory's future as an international financial centre is in jeopardy.

"There is no obvious sign of a fundamental departure from the source principle of taxation," and threatened the continued existence of "a substantial part of Hong Kong's financial centre business."

Mr Victor Ladd, commissioner for the Inland Revenue, explained that Hong Kong remained a "source jurisdiction" for tax purposes. "It is the activity conducted here that determines liability for tax," he said. "The taxman would apply an 'operations test' to decide where profits arose, and if they arose in Hong Kong, they would be subject to local tax."

The Chamber of Commerce this week put the issue before the tax committee of the legislative council, Hong Kong's nearest equivalent to the House of Commons. If the tax committee feels there is a need to revise the new laws, then it is likely to make recommendations to the financial secretary by the spring of next year.

on the basis of where the taxpayer—or his proxy in the form of a fund manager—lives, say the tax managers.

Mr Jimmy McGregor, director of the Chamber of Commerce tax committee, recently wrote to selected members claiming the new laws represented "a fundamental departure from the source principle of taxation," and threatened the continued existence of "a substantial part of Hong Kong's financial centre business."

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National Australia Bank lifts profit 41%

By Michael Thompson-Noel in Sydney

NATIONAL Australia Bank, one of the country's four private trading banks, has reported a 41.5 per cent increase in net profit for the year to September 30, from A\$160.9m to A\$237.8m (US\$196m), and is boosting its annual dividend from 23 cents a share to 25 cents a share.

This is a record profit for an Australian bank, though the other two big private sector banks, Westpac Banking Corporation and New Zealand Banking Group, will eclipse it when they report shortly.

Westpac is expected to report a net profit of around A\$310m for the year to September 30, and ANZ one of around A\$270m.

Australia's Labor Government is to award several new banking licences soon, and may countenance some 100 per cent foreign-owned operations.

National Australia Bank said its 1981 merger with the Commercial Banking Corporation of Sydney was bearing fruit earlier than expected. In addition, its savings bank deposits rose by A\$600m during 1983-84.

Its trading bank operation, whose profits contribution rose from A\$93.4m to A\$148.6m, was boosted by a less costly deposit structure and higher lending.

Earnings at National in the year to September 30 were 70.1 cents a share, against 62.4 cents a share previously.

The bank said it expected reasonable profits growth in 1984-85.

Santos one of Australia's leading oil and gas explorers and producers, expects to spend about A\$140m (US\$120m) on exploration and development work next year.

Using a new gas injection process, it hopes to boost recoverable oil reserves in Australia's Cooper Basin adding an estimated A\$680m to their value. The company's total current oil reserves are 37m barrels. Spending on the Cooper Basin oil and gas fields by Santos and its partners is expected to taper from A\$300m this year to about A\$200m in 1985.

Meanwhile, Santos has increased its takeover offer for Alliance Oil Development, another Australian oil and gas producer, to A\$1.05 a share from 90 cents.

APPOINTMENTS

Chief designated for BCL

BCL (formerly British Cellophane), a Courtaulds Group company, has made board appointments in anticipation of the retirement early next year of its chief executive, Mr Ray Ashworth, and personnel director, Mr R. W. Millard. Mr David M. Goode has been appointed chief executive designate. He has been the head of BCL's Films operations for the past five years. Prior to that he was managing director of Colodens, New BCL board members are: Mr Geoff W. Longney, managing director of BCL's southern converter group, which has converting companies in Australia, New Zealand, Papua New Guinea, South Africa and Zimbabwe; Mr Brian R. Toomey, recently managing director of the International Paint operation in India who will take over as personnel director; Mr David E. Tracey, general manager of the Cellophane operations in the UK and Canada; and Mr Ken Wade, head of group research and development.

CONCENTRIC has made the following appointments to the boards of directors of subsidiary companies: Novar Computing—Mr D. A. Hall (managing director); Delta Controls—Mr J. D. Place (director and development department head); Concentric Controls—Mr E. A. Smith (director and works manager); Concentric Pumps—Mr V. R. M. Wicks (director and financial controller).

The following board and senior management changes are being made by NATIONAL PROVIDENT INSTITUTION on December 31. Mr J. A. Metcalfe, who has been a director since 1959, retires from the board. Mr M. T. Manrice retires as a deputy general manager but remains a director. Mr C. A. Gates, deputy actuary, is appointed a deputy general manager. He remains a director.

Mr Frank Jeffrey Elder has been appointed group managing director of THE BRUNNING GROUP. He joins from United Biscuits where, for the past six years, he was managing director of its Spanish subsidiary.

Mr C. E. Cotton has relinquished his position as chairman of BURGESS PRODUCTS (HOLDINGS) but will remain a non-executive director and becomes president in succession to his father, Mr A. L. E. Morton becomes chairman.

WILLIAMS LEA & CO. has appointed Mr Raymond Peyton an associate director. He was previously a sales manager.

BROWN SHIPLEY & CO. has formed Brown Shipley Investment Management to act as the holding company for Brown Shipley Asset Management and

Brown Shipley Fund Management and any further investment management companies. The following have been appointed to the board of Brown Shipley Investment Management: Mr R. M. Mansell-Jones (chairman); Mr C. G. I. Croft (managing director); Mr T. M. Trowell; and Mr P. D. Talbot. Mr Croft has been appointed chairman of Brown Shipley Asset Management, and Brown Shipley Fund Management. Mr C. G. Bonford and Mr P. F. Burrows have been appointed directors of Brown Shipley Asset Management.

DATAMAIL, a direct mail and marketing organisation which recently changed ownership, has appointed a new board. Mr Peter J. Jewell becomes chairman, while E. Mabel de la Motte remains managing director. Mr Mark Sheard has been appointed planning and marketing director, and Mr John Stadden is a non-executive director.

Mr Mike Clarke, works director, has been appointed managing director of PEREX, part of the Reading-based Sintrom Group. He succeeds Mr Tom Dalsell, founder of the Sintrom Group, who continues as chairman.

THE ASSOCIATION OF CORPORATE TREASURERS has elected the following to serve from January 1: President—Mr John Charles Braeber, deputy chairman and finance director, Dowty Group; vice-presidents—

Mr Brian Addison Carte, senior Director, County Bank, and Mr Gerald Whieldon Leahy, senior vice president, Bank Julius Baer; chairman—Mr Daniel Houghton Hodson, finance director, Unigate; vice-chairman—Mr John Vernon Harry Robins, director of finance and management services, Willis Faber.

IMMEDIATE BUSINESS SYSTEMS has appointed Mr Graham Wylie as managing director. Mr Alan Saylor, sales and marketing manager, joins the board. Mr Alan Adler, former partner of McKinsey and Co., has been invited to join the board as a non-executive director.

The capital markets group of FIRST GHICAGO, wholly-owned merchant banking subsidiary of The First National Bank of Chicago, has appointed Mr George Kanaan as executive director, responsible for Middle East and Africa. He was head of merchant banking operations for the Saudi-American Bank in Riyadh. Mr Wolfgang Sletz has been appointed executive director, responsible for Germany, Austria, Switzerland, Scandinavia and East Europe. He was managing director of NICA UK, a private investment company for Asia.

Following a group reorganisation Mr Nick Light has been appointed managing director of LESSER BUILDING SYSTEMS. He joined the group in 1974.

JAPANESE RESULTS

Table with financial data for ALPS ELECTRIC, ASAHI CHEMICAL, FUJISAWA PHARMACEUTICAL, and FURUKAWA ELECTRIC. Columns include six months to Sept '84 and Sept '83, with rows for Revenue, Pre-tax profit, Net profit, Dividend, and PARENT COMPANY.

Table with financial data for MITSUBISHI OIL, MITSUBI ENGINEERING AND SHIPBLDG., MITSUBI MINING AND SMELTING, and MITSUBI PETROCHEMICAL. Columns include six months to Sept '84 and Sept '83, with rows for Revenue, Pre-tax profit, Net profit, Dividend, and PARENT COMPANY.

Table with financial data for MURATA MANUFACTURING, NIPPON EXPRESS, and NIPPON MINING. Columns include six months to Sept '84 and Sept '83, with rows for Revenue, Pre-tax profit, Net profit, Dividend, and PARENT COMPANY.

Table with financial data for SEKISUI CHEMICAL, EWINGI, and TOYODA MACHINE WORKS. Columns include six months to Sept '84 and Sept '83, with rows for Revenue, Pre-tax profit, Net profit, Dividend, and PARENT COMPANY.

SAB THE SOUTH AFRICAN BREWERIES LIMITED (Incorporated in the Republic of South Africa) Interim Report for the six months ended 30 September 1984. Includes financial results, consolidated balance sheets, and commentary.

COMMONWEALTH OF AUSTRALIA Dfs 400,000,000 8 1/4% Bearer Bonds 1984 due 1995/1999. Lists various banks and financial institutions.

# UK COMPANY NEWS

## R. Dutch/Shell unruffled by downstream loss

THIRD QUARTER net income of Royal Dutch/Shell Group, Europe's largest company, surged from \$945m to \$978m, leaving the nine months total for 1984 nearly £1bn ahead of £2,740m.

Shell's downstream operations outside North America, however, recorded a \$3m third quarter loss—reflecting difficult trading conditions in gasoline markets and the \$31m cost of closing the company's Teesport refinery in the UK.

On an estimated current cost of supplies basis, third quarter earnings indicated a lower increase from \$878m to \$790m.

The reported result for the third quarter was attained with higher natural gas sales in the oil and gas segment and better results from chemicals. In addition, the weakness of sterling against all major currencies steadily increased group results when aggregated in sterling.

Reported manufacturing, marine and marketing results for the group were virtually unchanged but earnings on an estimated current cost of supplies basis were significantly lower.

This demonstrated the continued widespread difficulty of recovering, in local currency proceeds, supply costs incurred by the strengthening U.S. dollar.

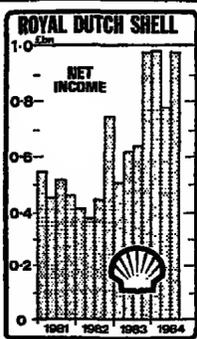
Shell Oil's dollar net income for the third quarter was virtually unchanged benefits resulting from increased production of oil and gas and higher natural gas prices and increased chemical earnings were offset by lower selling

prices for refined products. However, its contribution to group starting net income increased by £115m to £244m, some 286m of the rise was attributable to the higher Group shareholding (94.8 per cent at the end of September 1984 against 68.4 per cent a year ago). The remainder stemmed from the lower average sterling/U.S. dollar exchange rate.

The acquisition cost of additional shares in Shell Oil, incurred entirely in the second quarter, amounted to £3.23bn. Capital expenditure and exploration expense for the year to date of £2,782m was 12 per cent higher than in the comparative period, with a 24 per cent increase in the exploration and production sector mainly on oil and gas leases by Shell Oil—offset by lower manufacturing, chemicals and metals expenditure. Higher expenditure by Shell Oil in the U.S. exceeded declines in other areas.

Group funds generated for the first nine months of 1984 amounted to £2,150m compared with £2,015m in 1983. Net working capital (excluding short-term debt, cash and short-term securities) declined over the first nine months by £543m.

Earnings from oil and gas were £855m in the third quarter, an increase of 23 per cent over the corresponding period. However, on an estimated current cost of supplies basis, earnings for the quarter were £761m, or 6 per cent lower than the £800m for the same period last year.



	1984 (£m)	1983 (£m)
Exploration and production	423	312
Shell Oil and Shell Canada	294	230
Manufacturing, marine and marketing	180	132
Shell Oil and Shell Canada	28	84
Chemicals	56	20
Shell Oil and Shell Canada	29	11
Coal	12	12
Metals	115	117
Other	1	23
Operations	1,018	793
Currency exchange gains	20	11
Total net income	978	645
± Loss ± Debit		

Group equity crude oil production for the third quarter fell by 1 per cent to 1.52m barrels daily. Group natural gas sales volumes increased by 40m to 4,468m cubic feet daily.

Oil and gas exploration and production earnings, excluding Shell Oil and Shell Canada, increased by £111m, reflecting an increase of 10 per cent in natural gas sales volumes, an improved average upstream margin and favourable exchange rate movements.

Equity production of crude oil (excluding Shell Oil and Shell Canada) amounted to 904,000 barrels daily compared with

to compensate for supply costs, inflated by the strengthening U.S. dollar, despite this, the supply costs in U.S. dollar terms, were lower due to weaker spot markets. As a result, current margins, expressed in dollars per barrel, were considerably lower in the third quarter than in the same period last year and also lower than in the second quarter of 1984.

There was a 61 per cent decline in dollar earnings of Shell Oil oil products segment due to lower margins for refined products, partially offset by an increase of 7 per cent in product sales volumes. Automotive gasoline selling prices dropped sharply because of abundant U.S. industry supplies.

Chemicals earnings, excluding Shell Oil and Shell Canada, improved substantially from £20m year ago to £66m in the third quarter of 1984. Petrochemical earnings benefited from a 3 per cent increase in sales volumes and lower feedstock costs.

Shell Oil's chemical earnings also improved significantly from \$14m to \$37m in the third quarter 1984, due to increased sales volumes of most product lines coupled with lower raw material costs.

Coal earnings in the third quarter were £12m compared with a £2m loss a year ago. Metal losses were £15m in the third quarter, virtually unchanged in comparison with 1983.

See Lex

## Portsmouth Newspapers profit hit by dispute

DESPITE A slip in pre-tax profits for the period to September 30 1984 at Portsmouth & Sunderland Newspapers, the group benefited from the sale of its Reuters shareholding to boost profits by over £2m at the attributable level.

The decline in taxable profits was from £1.25m to £1.2m, and follows a 38 per cent drop in the last full year. The directors point out that there was an industrial dispute at the News Centre, Portsmouth, in the final month of the period under review.

The result includes that of Jesse Ward Investments, the newspaper publisher acquired in November 1983. Turnover of the group, which in addition to the weekly newspapers also trades as a contract printer, newsagent, confectioner, tobacconist and grocer, and has 81m and video interests, increased from £15.5m to £16.5m.

Included in the profit before tax is £16,000 (£14,000) income from investments and a £202,000 deduction for interest payable (£140,000 addition).

Extraordinary items of £3.06m (nil) comprise the profit after tax arising from the sale of the freehold property and the writing off of the purchase of goodwill in acquired retail shops.

The below-the-line credit boosted attributable profits from £1.53m to £3.79m, but the interim dividend is held at 1p net per share.

Profits per share are quoted at 8p, down from 12.7p, before allowing for the extraordinary item.

comment

Portsmouth and Sunderland Newspapers does not quantify the losses arising from a recent short strike, but it is the main factor behind the almost unchanged interim figures in turnover. As the company's policy of trying to introduce new technology, the risk of further industrial action cannot be ruled out completely. Circulation is creeping back up after the first cover-price rise in two years was introduced in February and a further 15p increase in the second half. Around £3m of the increase in turnover can be attributed to the recently acquired Jesse Ward Investments. Sales from the retail outlets rose 20 per cent on last year while the company's two newspaper offices in the north of England increased revenue by around 13 per cent. The £3m plus from Reuters along with a further £2.5m corporation tax refund which should be received before the year-end will reduce borrowing considerably and give the company scope for some expansion, possibly into cable TV or further investment in retailing. Pre-tax profits of around £3.8m seem possible, giving a 22 per cent increase, taking into account the interim tax charge, on yesterday's share price 158p, down 2p, being processed.

## B & C Shipping in reverse but shows underlying growth

DESPITE A sharply higher contribution from its associates, B & C Shipping saw its first half profits fall as a result of a downturn in the surplus arising from the sale of ships and aircraft.

Interest charges for the half year accounted for £1.1m more at £8.38m.

The attributable surplus for shareholders amounted to £13.47m, compared with £17.98m, after deducting tax of £12.62m (£11.84m) and minorities of £4.20m (£5.34m).

Earnings per 10p share were down from 8.1p to 7.9p, but the interim dividend is being effectively lifted from 1.6p to 1.8p after adjusting for the share sub-division.

Caledonia Investments, an associate of British and Commonwealth, pushed its pre-tax profits up from £2.99m to £3.19m in the six months ended September 30 1984. The interim dividend is being lifted from an adjusted 1.5p to 1.7p net per 10p share.

The directors say present indications are that group profits before tax for the year will show some improvement over the previous £5.92m.

Industrial Investments, which is controlled by Caledonia Investments, turned in pre-tax profits of £319,000 (£270,000) for the half year. The end-of-half profits expected to be not dissimilar from those of the opening half. The interim dividend is held at 3p net per share.

See Lex

	First half 1984	First half 1983
Shipping	950	145
Air transport	2,309	7,615
Aviation support	2,657	2,774
Investments	524	624
Other equipment	1,854	1,446
Other activities	223	1,231
Sale of ships and aircraft	1,545	14,297
Loss		

## Insurance broking buoys Ansbacher despite losses

A SHARPLY higher contribution from insurance broking has offset losses and falling profits elsewhere at Henry Ansbacher Holdings, where the retail outlets rose 20 per cent on last year while the company's two newspaper offices in the north of England increased revenue by around 13 per cent.

The £3m plus from Reuters along with a further £2.5m corporation tax refund which should be received before the year-end will reduce borrowing considerably and give the company scope for some expansion, possibly into cable TV or further investment in retailing. Pre-tax profits of around £3.8m seem possible, giving a 22 per cent increase, taking into account the interim tax charge, on yesterday's share price 158p, down 2p, being processed.

comment

Henry Ansbacher's U.S. ambitions. Certainly, the group has been busy building its New York base and adding to it with the acquisition of Laidlaw. The costs of all this activity largely accounts for the £307,000 loss on U.S. investment banking. In the UK, merchant banking was quiet but Ansbacher clearly did not get its share of the bids and deals in a busy period. But the banking operations are going through a dramatic reconstruction of the capital reconstruction of the group earlier this year which secured large stakes in Ansbacher for Groupe Bruxelles Lambert of Belgium and its major shareholder Pargesa. Meanwhile, the group has belatedly cleaned up the insurance broking business with dramatic effect, cutting staff and improving performance. The shares, unchanged at 80p, are marking time waiting for firmer evidence that Ansbacher, which has gone wrong with a couple of new ventures in the past, will have more success this time round. Investors can probably afford to wait and see for a while.



## Harvard Securities in row with Prior Harwin

A BITTER row has broken out between Harvard Securities, the licensed dealer which sponsored its own flotation on the over-the-counter share market last month, and one of the firms which market its shares.

Harvard has cancelled its listing agreement with Prior Harwin Securities, one of the four licensed dealers apart from Harvard, which quote prices for its equity.

Mr Tom Wilmut, Harvard's chairman, said the decision followed Prior Harwin's resignation from the British Institute of Dealers in Securities, an organisation which was established in November in an attempt to impose self-regulatory standards on the largely unregulated OTC market.

Speaking from Portugal, Mr Wilmut said: "Prior Harwin's prices were artificially low. My view is that our shares didn't warrant being sold at that level." Prior Harwin is currently offering to buy Harvard shares for 35p and sell them to investors at 37p in blocks of around 100,000.

Harvard offered 5m new shares for subscription on the OTC last month at 42p each, capitalising itself at £12.5m. The three other dealers who have an agreement with Harvard — Alcor, Baynard and N.K. Cosgrave — are currently quoting bids ranging between 33p and 37p and offers of 36p to 42p for bargains involving between 1,000 and 3,000 shares.

Mr Tony Prior, managing director of Prior Harwin, said: "We don't feel that we should keep our prices artificially high. His firm would continue to make a market in Harvard shares, despite Mr Wilmut's cancellation of their agreement."

"We appeared in the Harvard prospectus as a market maker, and we feel we ought to be making a price house of that."

Two months before Harvard's OTC flotation, Mr Mort Glickman, a founder of the group, arranged for a placing of 4m shares, despite Mr Wilmut's cancellation of their agreement.

Generally there is a feeling that conditions are likely to remain difficult for some time and, as last year, Mitchell Cotts has been vigorous in rationalising its business.

Similarly, in Australia the mining industry in particular has been going through a bad patch and competition on the freight side is intense. The second half from Australia, says the chairman, cannot be viewed as satisfactory.

## Mitchell Cotts building U.S. base 'from scratch'

THE PURCHASE of a project office in the United States is one area of development that has so far eluded Mitchell Cotts, says Mr P. P. Dunkley, group chairman, in his annual report.

"This is an activity in which we are significantly involved and, following the acquisition of Howard Humphreys, it was thought that such a move would help us build a strong base in both the U.S. and UK," says Mr Dunkley.

In the event, however, he says, "we found the value of the dollar a major deterrent and decided instead to build from scratch."

Mr John Knights, recruited to the America and appointed to the board is engaged in setting up Key Resource International.

This company, says the chairman, "will act as the but of all our project engineering, building simultaneously an international activity in its own name."

Mitchell Cotts' engineering activities again accounted for over half of group trading profits in the year to end-June 1984. As reported last month, the company pushed full year profits before tax up from £7.88m to £10.89m, and Mr Dunkley is confident that mainstream activities will continue to develop and lead to further progress in the future.

However, the chairman points out that depressed conditions in South Africa have not relaxed and the recession is "biting hard". Generally there is a feeling that conditions are likely to remain difficult for some time and, as last year, Mitchell Cotts has been vigorous in rationalising its business.

## Cocksidge loss cut to £0.15m

Cocksidge (Holdings), structural and mechanical engineer, made a small profit in the second six months to March 31 1984 and for the year as a whole reduced its pre-tax loss from £735,000 to £145,000.

Present indications are that the company will achieve a turnover of £4.5m in 1984-85 and as a consequence return to profit for the whole year, the second half reflecting the completion of several large orders.

## PSM oversubscribed

The offer for sale of 4.25m shares at 140p per share in PSM International, the West Midlands manufacturer of industrial fasteners has been oversubscribed around 7 times. Hill from Australia, says the chairman, cannot be viewed as satisfactory.

Company	Date	Current payment	Dividend	Total
Amber Ind	Jan. 8	2	5	5.5
E. Ansbacher	Jan. 4	0.75	2.05	2.8
British Borneo	Dec. 21	5	15	20
Buckley's Brewery	Jan. 7	0.75	2.45	3.2
Caledonia Inv.	Jan. 9	1.5	3.5	5
Charterbury Estates	Jan. 8	5.7	25.5	31.2
Continental & Indus. Int.	Feb. 7	1.5	17	18.5
King & Shaxson	Dec. 17	2.5	8.25	10.75
Law Land	Jan. 9	0.8	2	2.8
London Ship Centres	Jan. 3	2.25	4	6.25
Murray Electronics	15/11	2	3	5
North Atlantic Sec.	2	2	8.2	10.2
Northorn Securities Int.	0.87	0.87	1.67	2.54
Portsmouth & Sunderland Int.	1	1	1.4	2.4
Socitec's Cities	Jan. 8	8.5	14.5	23
Yorkville	Jan. 2	1.5	5.4	6.9

Currency	£	1003kd	Yield
Sterling	£	15.072kd	8.53%
Australian Dollar	A\$	20.072kd	10.11%
Canadian Dollar	C\$	50.065kd	4.75%
Dutch Guilder	Dfl.	150.62kd	10.99%
Danish Krone	Dkr.	40.055kd	4.57%
Dutch Schilling (FIN)	Sfr.	802.50kd	9.50%
French Franc	Ffr.	100.29kd	9.45%
Hong Kong Dollar	Hks	100.24kd	5.48%
Italian Lira	L.	25,121kd	13.98%
Singapore Dollar	S\$	30.065kd	6.86%
Swiss Franc	Sfr	30.039kd	1.46%
15 Dollar	\$	15.036kd	9.23%
Japanese Yen	¥	3505.36kd	5.07%

## Granville & Co. Limited

Company	Price	Gross Yield	P/E	Fully Paid
142 120 Ass. Grit. Ind. Ord.	138	2	4.8	5.0
108 117 Ass. Grit. Ind. CULS	120	10.0	7.0	7.0
73 117 Ass. Grit. Ind. CULS	120	10.0	7.0	7.0
42 21 Arrivage & Rhoades	42	2.9	5.8	5.2
122 67 Barton Hill	117	3.4	2.9	11.8
88 42 Gray Technologies	63	12.0	6.0	7.2
201 173 CCL Ordinary	174	18.0	12.0	8.0
105 12 17 CCL Preference	118	18.0	12.0	8.0
740 100 Carborundum Abrasives	400kd	5	5	5
248 82 Clinico Group	92	6.5	5.2	8.8
45 45 Clinico Preference	45	6.5	5.2	8.8
240 76 Frank Horell	208	5.5	4.7	6.2
208 76 Frank Horell Pr.Ord.87	208	5.5	4.7	6.2
48 32 Frederic Parfax	37	4.3	16.0	3.0
48 32 Frederic Parfax	37	4.3	16.0	3.0
216 27 Ind. Precision Castings	207	2.7	7.2	10.2
216 27 Ind. Precision Castings	207	2.7	7.2	10.2
124 51 Jackson Group	110	4.5	4.4	5.1
83 83 James Burroughs	120	12.7	6.1	9.8
100 98 Lingochem 10 Sp. Pl.	100	12.0	13.0	11.0
147 100 Lingochem Ord.	130	12.0	13.0	11.0
100 98 Lingochem 10 Sp. Pl.	100	12.0	13.0	11.0
480 275 Minobase Holding NV	480	15.0	18.8	34.8
170 31 Robert Jenkin	31	5.0	16.1	1.1
120 61 Torday & Carlisle	87	5.7	16.8	17.8
444 377 Terdon Holdings	377	4.3	1.1	21.4
17 17 Unifloc Holdings	22	4.3	1.1	21.4
82 85 Weir Alexander	82	7.5	6.1	6.2
278 228 W. S. Vastes	228	17.4	7.8	6.5

Prices and details of services now available on Prestel, page 48145

This advertisement appears as a matter of record only. It does not represent an invitation to purchase shares.

### DEVÖE-HOLBEIN INTERNATIONAL NV.

Letter to Shareholders

Dear Shareholder

I write to report encouraging developments on several fronts. Commercialization of the DeVoe-Holbein Technology. Firm purchase orders for our compositions for which we have adopted the trademark Vitrokle are already being won, including one in excess of US\$400,000 from Metex Inc., a resource recycling company serving the petrochemical industry.

North American Nuclear Corporation (NANCO), a subsidiary of your company, has entered into a contracted agreement on a cost-plus basis with West Valley Nuclear Services Inc. (a subsidiary of Westinghouse Electric Corporation) for the purchase of Vitrokle nuclear products and evaluation of their use in the management of high level nuclear waste. Vitrokle products will also be purchased and tested under a separate NANCO agreement with Westinghouse. Hanford Engineering and Development Laboratories for the selective extraction of mercury, cobalt, nickel and manganese from industrial waste water. In addition, this Westinghouse laboratory will test the use of various Vitrokle products and protocols for the separation of valuable radio isotopes.

Battelle Pacific Northwest Laboratories is integrating the DeVoe-Holbein technology into the chemical process design to be used for the de-contamination of the old West Valley nuclear fuel reprocessing centre in New York.

An agreement has been made with Kemur, the Dutch research and development company for electrical power, for the purchase and evaluation of Vitrokle products for the removal of radioactive metals from nuclear reactor primary cooling water, as well as the removal of non-radioactive calcium and mercury from water used to desulphurize smoke from non-nuclear, coal-fired electrical power plants.

Your company has entered phase 2 of its agreement with Kurita Water Industries Ltd., an affiliate of C Itoh and Co Ltd, with the engineering development of commercial size water treatment plants for municipal incinerator sites in Japan. In addition, your company and C Itoh and Co Ltd have finalized a separate marketing agreement for the Far East.

Tests in the laboratories of the nuclear power company Kernkraftwerk, Lingen, Germany continue with success. Vitrokle composition has removed cesium-137 and cobalt-60 from fuel storage bay water that had previously been treated repeatedly by passage through ion exchange resin beds.

Demand for Vitrokle products is so strong that management has made plans for industrial scale manufacturing at two plants, in Europe and the United States, to begin operation within the next six months. Their combined initial capacity represents potential sales of approximately US\$40m a year.

Organisation Changes

Dr M A E Hermans, a director of Kemur, has accepted an invitation to join the board of supervisory directors, in replacement of Mr Anthony van Marken of Pierson Trust NV. Mr Roger Ek, president of NANCO, has accepted nomination as a managing director of your company.

First Guarantee Trust, Incorporated of Curaçao, Netherlands Antilles has agreed in principle to replace Pierson Trust Curaçao NV as local managing director.

Financing

The financing of US\$4,000,000 secured by a debenture, convertible after five years to common stock at US\$10.00 per share, has now been finalized with First Commerce Securities BV of Amsterdam. An option for repayment at prime rate plus two per cent on or before the conversion date is included without penalty to your company.

Shareholders' Meeting

A general shareholders' meeting will be held in Curaçao, Netherlands Antilles on 28th December 1984. The agenda and voting proxies for shareholders are available upon request from Pierson Trust NV, 214 Herengracht, Amsterdam, The Netherlands.

Sincerely yours  
Irving W DeVoe, BSc PhD Managing Director  
DeVoe-Holbein International NV

Zorweg 35  
2516 AK De Haag  
The Netherlands

9th November 1984

1st DECEMBER 1984 REDEMPTION

## METROPOLITAN ESTATE & PROPERTY INTERNATIONAL N.V.

### U.S. \$15,000,000 8 3/4% LOAN 1986

REDEMPTION OF BONDS

Metropolitan Estate and Property International N.V. announces that for the redemption period ending on 1st December 1984 it has purchased and cancelled bonds in the amount of \$5,771,000 nominal capital as detailed in the Trustee's Report.

The nominal amount of bonds to be drawn for redemption at par on 1st December 1984 to satisfy the Company's current redemption obligation is accordingly U.S. \$4,229,000 and the nominal amount of this Loan remaining outstanding after 1st December 1984 will be U.S. \$3,600,000.

DRAWING OF BONDS

Notice is accordingly hereby given that a drawing of bonds will take place on 23rd October 1984 attended by Mr. William Brignall Kennan of the firm of John Venn & Sons, Notaries Public, when 429 bonds for a total of U.S. \$4,229,000 nominal capital were drawn for redemption at par on 1st December 1984, from which date all interest thereon will cease.

The following are the numbers of the bonds drawn:

97	167	328	405	406	440	534	546	570	576	583	752	758	776	790	814	1209	1361	1519	2113	
2126	2127	2299	2302	2317	2318	2329	2333	2337	2356	2359	2365	2369	2382	2383	2430	2432	2436	2437	2447	2447
2451	2463	2475	2478	2481	2484	2501	2507	2664	2666	2674	2911	2928	3101	3351	3356	3406	3410	3421	3424	3424
3433	3446	3459	3471	3474	3477	3484	3487	3491	3493	3495	3497	3499	3501	3503	3505	3507	3509	3511	3513	3515
3722	3723	3724	3725	3726	3727	3728	3729	3730	3731	3732	3733	3734	3735	3736	3737	3738	3739	3740	3741	3742
4120	4121	4152	4156	4162	4302	4307	4310	4564	4578	4582	4603	4614	4617	4625	4629	4633	4643	4657	4678	4689
4699	5379	5909	6439	6697	6699	6707	6717	6725	6726	6735	6753	6761	6769	6781	6789	6795	6797	6798	6809	6809
6815	6817	6819	6826	6834	6864	6868	6873	6889	6900	6904	6922	6923	6930	6934	6939	6943	6947	6949	6985	6995
6959	6965	6967	6972																	

MINING NEWS BIDS AND DEALS

RioZim hit by refinery closure

BY KENNETH MARSTON, MINING EDITOR

NET PROFITS for the first nine months of this year at Rio Tinto Zimabwe (RioZim) have declined to £28.5m (£1.6m) from £24.5m in the comparable period, when the total came out at £25.8m.

This 58.4 per cent-owned Zimbabwe subsidiary of Rio Tinto-Zinc anticipates more encouraging prospects for the current quarter, however, which should mean a total net profit for 1984 of more than £24m.

Revenue has been hit this year by the fall in nickel and copper sales resulting from the closure of the base metals refinery.

On the other hand the industrial operations have improved to break-even level, while gold production has increased, helped by a higher grade of ore mined and a substantial improvement in deliveries of concentrates from dump material.

Gold output is expected to be maintained at the higher levels in the current quarter and RioZim says that gold price and exchange rate uncertainties will be reduced by the recently announced Zimbabwe Government support price for gold which became effective on November 1. Otherwise, the impact of the move is not expected to be significant.

Unilever in computer deal with Gen. Motors

BY ALEXANDER NICOLL

Unilever is to sell its data processing subsidiary to an offshoot of General Motors.

It will announce this morning the sale for an undisclosed sum of the data services, corporate and commercial divisions of its data processing subsidiary, Unilever Computer Services (UCS), to Electronic Data Systems (EDS), a major U.S. computer bureau and consultancy.

Some 135 staff on a number of sites across the country will be involved. The Datacom division involving microfilm and microfiche services will not be part of the deal.

The data processing division of UCSL comprises the computer bureau and its associated consultancy activities in industrial, financial and commercial markets. It specialises in the processing of in-house credit card information and in the design and operation of shared networks of robot cashiers for banks and building societies.

Last year, it turned over £14m.

Unilever said earlier this week that it had decided to sell the business to concentrate on its principal business activities and to allow UCSL, which has been seeking to grow vigorously, the opportunity to expand within a like-minded organisation.

EDS is a Dallas, Texas, based computer services company that turned over \$780m in its financial year ended June 1984. General Motors bought it for \$2.5bn in the same month, to overhaul, standardise and revitalise GM's huge array of computer systems.

Last night, EDS refused to make any comment on the deal before Unilever's announcement of the sale.

Unilever is holding talks with a group of employees about a possible management buy-out of the Datacom side.

Cookson to sell Valspar paint makers to Becker

BY ALEXANDER NICOLL

Becker, a Swedish paint and industrial coatings group which made an unsuccessful bid for Cover-Plus maker Donald Macpherson earlier this year, is to buy the makers of Valspar paints from Cookson Group.

Cookson, which has gradually been divesting its paint manufacturing interests, will initially be paid £24m for 75 per cent stakes in Liverpool-based Goodlass Wall and Co. and Alexander, Ferguson and Co of Glasgow.

Repayments of intra-company debt to Cookson and the purchase of the final 25 per cent of the two subsidiaries, if Becker takes up options to do so, will bring the total cash amount coming to Cookson to £15m by 1988.

Valspar will be Becker's first consumer brand, and the company is acquiring also produce industrial coatings and powder paints fit in well with Becker's existing products, said Mr Alan Walker, a British-based director of Becker.

The acquisitions, with a combined turnover of £32m and a profit in 1983 before tax of \$800,000, will take Becker's UK turnover to about £50m and its overall sales to about £200m, Mr Walker said.

Like the bid for Donald Macpherson—overaken by competing bids and eventually won by

Tikkurila of Finland—the purchase undertaken Becker's aim to expand internationally from its Scandinavian base, he added.

Cookson, on the other hand, has been selling its paint interests in order to focus on being a metals, chemicals and ceramic supplies group. It has sold, among other holdings, a 30 per cent interest in Dulux New Zealand but still has 30 per cent of Dulux Australia.

Mr Fergus Munro, Cookson finance director, said the company is retaining 25 per cent of the subsidiaries—as well as two directors on their board—in order to ensure a smooth transition.

Mr Phillip Lowe, 44, who was brought in as commercial director by Dr Butcher in 1981, has been appointed managing director while Mr Alan Martin has been appointed non-executive chairman.

Yorkshire has been cutting costs and expanding its specialty chemicals business over the past three years after making combined losses of £2.52m pre-tax in 1980 and 1981.

Recovery was slowed however by the discovery that inadequate stock controls had produced a stock deficit of £500,000 in 1983. Profits more than doubled in that year to £568,000 but were well below expectations because of the stock problem.

Yorkshire achieved a small increase in pre-tax profits — to £140,000 from £131,000 in the first six months of 1984. Its shares were unchanged at 56p yesterday.

Volatile position makes Cons Gold stall forecast

MR RUDOLPH AGNEW, chairman of Consolidated Gold Fields, told yesterday's annual meeting that he believed the current year would be "very tough". He added: "Clearly, I would hope we can do better than last year but it is too early to hold out any promise," he added.

He pointed out that with current uncertainties over the U.S. dollar, interest rates generally, economic growth, inflation and employment, "I would have difficulty in forecasting the half-year results, let alone the full year (to next June) until the end of the variables become less volatile and more permanent trends emerge."

Yorks. Chemicals' Canada link

BY CHARLES BATCHELOR

Cundill Value Fund, a Canadian fund specialising in recovery stocks, has taken a 5.9 per cent stake in Yorkshire Chemicals, the dyestuffs group whose chairman and managing director, Dr Jeffrey Butcher, quit last week after a boardroom split.

The fund is part of Peter Cundill and Associates, a Vancouver-based investment management group which in January bought a 5.2 per cent stake in Blackwood Hodge, the troubled construction equipment distribution company.

The Yorkshire holding was built up over the past three months by market purchases carried out by Atlantic Nominees, a nominee named used by the Bank of Montreal. A Cundill representative told Yorkshire's board in advance it was interested in taking a holding.

Dr Butcher, 55, who joined Yorkshire in 1981 from

Carrington Viyella, the textiles group, said he returned from a business trip to Switzerland to face a request from the rest of the five-man board for his resignation.

Dr Butcher, who had nearly four years of a service contract to run, said a compensation payment had been agreed but he refused to reveal the amount involved.

"I declined to be specific about the reasons for asking me to leave," Dr Butcher said. "People who analyse change are always comfortable for the long-term. There may be an element of that."

Mr David Brimblecombe, Yorkshire's company secretary, denied there had been a board meeting in Dr Butcher's absence but refused to elaborate on a joint statement which said that Dr Butcher had resigned for personal reasons.

MINING NEWS IN BRIEF

The Rio Tinto-Zinc group's South African Palabora copper mining operation is declaring an increased third quarterly interim for 1984 of 25 cents (about 11p). This brings the total for the first nine months of this year to 80 cents compared with 52.5 cents a year ago. The full year's total for 1983 was 60 cents.

A consortium comprising South Korea's Kukje-ICC (50 per cent), the U.S. Reynolds Metals (25 per cent) and Australia's Griffin Coal (25 per cent) is making a detailed feasibility and seeking government approvals for an aluminium smelter in Western Australia. Griffin states that work is progressing rapidly with a view to the consortium making a go-ahead decision in the first quarter of next year.

Central Norwegian Gold, a 50.5 per cent-owned subsidiary of Western Mining, expects a "significant" increase in its net profit for the six months to December 31 over the £2.31m (£1.50m) earned in the same period of last year. Mr K. F. Parry, the chairman, said in Melbourne that this forecast was based on increased gold production and current prices in Australian dollars.

Australia's Samson Explora-

ICI acquires stake in U.S. dental market

ICI is acquiring Coo Laboratories of Chicago, a long-established supplier of materials and services to the dental profession.

The value of assets involved is under 1.2 per cent of ICI's group assets. The acquisition takes effect from November and will provide a basis for the future growth of ICI's dental products in the U.S., and by enhancing the Coo product range, it will create a significant new combined presence in the U.S. market.

In the dental area ICI is developing an international business based on products derived from ICI research in the treatment of dental disease.

The first of its new dental products Occlusin, is a light-cured, tooth-coloured composite specifically designed for filling back teeth, as are placement for amalgam.

ICI is developing outlets for Occlusin in all major markets.

BIDS AND DEALS IN BRIEF

Bath and Portland Group has written to shareholders regarding the takeover offer from C. J. Beazer (Holdings). The board advises holders to take no action whatsoever.

The discussions between London & Stratclyde Trust and an undisclosed party, with a view to a possible offer, have been terminated.

W. A. Tyzaek is looking at the possibility of an acquisition that would integrate into the company. Also, it is hoped that it will sell Stella site and ultimately move its head office to the Horseman Works in Green Lane.

Hardanger Properties, quoted on the USX, said yesterday that it will make an agreed offer for Eyre & Sons, a retail furnishing company with outlets in the North-East of England.

Terms of the proposed deal were not disclosed, but Mr Derek Coombes, Hardanger chairman, said the purchase would involve the issue of shares. Eyre is privately-owned.

Hardanger is interested in Eyre for its properties, Mr Coombes said, but Eyre is expected to continue its current business.

J. Saville Gordon Group has acquired the whole of the issued share capital of London & Winchester Properties, a privately-owned investment property company.

The consideration was £620,000, payable in cash on completion. The value of the underlying assets as disclosed by the audited accounts for the year to March 30, 1984 is £753,650. If the company's properties were sold at their balance sheet values the estimated liability to capital

2½ per cent INDEX-LINKED TREASURY CONVERTIBLE STOCK, 1999

Holders of 2½ per cent Index-Linked Treasury Convertible Stock, 1999 are reminded that the final date on which the Stock may be converted, in whole or in part, into 10½ per cent Conversion Stock, 1999 is 22nd November 1984. The rate of conversion is £100 nominal of 10½ per cent Conversion Stock, 1999 for each £100 nominal of 2½ per cent Index-Linked Treasury Convertible Stock, 1999.

Completed acceptance forms should be forwarded to The Chief Registrar, Bank of England, New Change, London EC4M 9AA, with the relative certificate(s) of title for 2½ per cent Index-Linked Treasury Convertible Stock, 1999, so as to arrive not later than 3.00 p.m. on 15th November 1984. THE OFFER OF CONVERSION WILL NOT BE OPEN AFTER THAT DATE.

If holders are uncertain as to the best course to follow, they should consult their stockbroker, bank manager, solicitor, accountant or other professional agent.

Full instructions in respect of the offer of conversion are contained in the notice to holders, which was despatched to holders, together with an acceptance form, on 22nd October 1984. Additional copies of the notice and the form may be obtained at the New Issues Counter, Bank of England, Watling Street, London, EC4M 9AA; at the Jobbers' Counter, Bank of England, 1 Bank Buildings, Princes Street, London, EC2R 8EU, or at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England; at the Bank of Ireland, Mayne Buildings, 1st Floor, 20 Callender Street, Belfast, BT1 5BN; at Mullins & Co., 15 Moorgate, London, EC2R 6AN; or at any office of The Stock Exchange in the United Kingdom.

BANK OF ENGLAND LONDON 9th November 1984

**Allied Irish Banks Limited**

announce that with effect from the close of business on 8th November 1984 its Base Rate will decrease from 10½% to 10% p.a.

Head Office—Britain: 64-66 Coleman Street London EC2R 5AL

**PEEL HOLDINGS p.l.c.**

Registered in England under the Companies Act 1985-1987 Number 1687571

Issue of 2,700,000 10% (net) Cumulative Preference Shares of 50p each.

Authorised £1,350,000 Issued and fully paid £1,350,000

The Council of The Stock Exchange has admitted to the Official List the whole of the issued 10% (net) Cumulative Preference Shares of 50p each.

The shares have been issued as part consideration under the terms of the recommended offer for the entire share capital of Bridgegate Estates P.L.C. as set out in the circular to shareholders, dated 12th October, 1984 and approved by the Company on 5th November, 1984.

Particulars of the Shares are available in the Extel Statistical Services and copies may be obtained during usual business hours on any weekday (Saturdays excepted) up to and including 20th November, 1984 from—

N.M. Rothschild & Sons Limited 3 York Street Manchester M2 2JW

Rowe & Pitman 15 Finsbury Avenue London EC2M 2PA

COMPANY NEWS IN BRIEF

Taxable profits at British-Boraco Petroleum Syndicate rose from £553,000 to £902,000 in the six months to September 30 1984 from income up by £27,000 to £1.18m.

The 5p net interim dividend is unchanged, following on from the 15p total last time. Earnings are stated at 12.9p (12.6p) per 10p share.

The group, an investment holding and dealing company, paid £320,000 in tax against £291,000. Net assets rose from £2.5m to £2.9m in the period.

All companies in "The Times" Veevor group are trading profitably, and currently at a satisfactory level, the directors report. They are hopeful of a return to dividend when the results for 1984 are available. The last dividend was the final of 0.3p paid in July 1980.

The company, manufacturer and merchant of timber, veneers and processed wood products, stated in profit in the first six months of 1984 and increased it from £22,000 to £24,000, on a turnover of £2.7m (£2.4m) net of VAT. Earnings were 0.76p (0.45p).

Although turnover moved ahead from £2.55m to £2.81m at Yorkville, Huddersfield-based cloth and rug manufacturer, trading profit for the six months to end-July 1984 fell by £23,000 to £502,000.

An interim dividend of 2.25p is being paid to reduce disparity. Last year's interim was an adjusted 1.5p.

The company also received £54,000 (£39,000) in dividends and interest, and profit on investment realisations was £45,000 (£32,000).

For the year ended September 30, 1984, Scottish Cities Investment Trust is lifting its dividend by 1p to 14.5 net, with a final of 10.5p. Earnings rose by a like amount to 15.4p per share.

At the end of the year, the net asset value was 498p, showing a rise of 33.5p over the 12 months.

Total income came to £977,000, against £770,000, while administration expenses were up to £244,000 (£230,000). Tax takes £242,000 (£237,000).

Mr Christopher Curry, managing director of Acron Computer, told the AGM that sales for the first quarter of the current year were steady on target and ahead of the same period last year.

He added that the group had only just commenced the Christmas quarter, its busiest period. Although it was rather too early to predict the outcome for the three months all indications from the retail outlets pointed to the likelihood of substantial sales of the Beec and Electron over the period.

**Ogilvy & Mather International**

637% increase in the third quarter

Ogilvy & Mather International Inc. (OTC), a worldwide advertising agency, today reported third quarter net income of \$4,606,000, or \$4.9 per share, an increase of 63.7 percent from \$2,814,000, or \$3.2 per share, for the third quarter of 1983. Revenues in the quarter increased 26.5 percent to \$102,498,000 from \$80,996,000.

Net income for the first nine months was \$14,109,000, or \$1.52 per share, an increase of 60.2 percent from \$8,806,000, or \$0.99 per share, for the first nine months of 1983. Nine month revenues increased 23.4 percent to \$307,947,000 from \$249,455,000.

William E. Phillips, Chairman - CEO, commented "We are pleased with our results for the third quarter and nine month periods. We expect that fourth quarter results will be strong although proportionately they will be less than in 1983 when we earned 50 percent of the full year's profits in the final quarter."

Quarter ended September 30	1984	1983	Percentage Increase
Revenues	\$102,498,000	\$80,996,000	26.5
Operating expenses	93,154,000	74,532,000	25.0
Pretax income	9,344,000	6,464,000	44.6
Taxes	4,738,000	3,650,000	29.8
Net income	4,606,000	2,814,000	63.7
Earnings per common and common equivalent share	\$4.9	\$3.2	53.1
Dividends paid	\$2.3	\$2.0½	12.2

Nine months ended September 30	1984	1983	Percentage Increase
Revenues	\$307,947,000	\$249,455,000	23.4
Operating expenses	277,393,000	228,248,000	21.5
Pretax income	30,554,000	21,207,000	44.1
Taxes	16,445,000	12,401,000	32.6
Net income	14,109,000	8,806,000	60.2
Earnings per common and common equivalent share	\$1.52	\$0.99	53.5
Dividends paid	\$6.7½	\$6.1½	9.8

**Martonair International**

Manufacturers of pneumatic control equipment

**Improved Trend in Activity**

Extracts from the circulated report of the Chairman, Mr. Ronald Cartwright:

	Year ended 31.7.84	31.7.83
Group turnover	£47.9m	£41.7m
Profit before tax	£5.25m	£4.27m
Earnings per share	23p	19p
Final dividend of 7.5p per share making a total of 8.5p per share, an increase of approximately 12%.		

Results show an improvement in margins reflecting an improved trend in activity. Direct exports from the U.K. and sales by overseas subsidiaries accounted for 71% of turnover. Turnover in the U.K. increased from £11.8m to £13.9m reflecting the improved demand in the second half of the financial year.

During the year a number of new and improved products have been added to our range which must now be considered one of the most comprehensive ranges of pneumatic control equipment in the world.

We have made a good start to the current year. Turnover is running at a higher level than last year and, in the absence of any significant economic downturn, we anticipate a further improvement in our performance in the coming year.

Copies of the Annual Report and Accounts may be obtained from The Secretary, Martonair International p.l.c., St. Margarets Road, Twickenham, Middlesex TW1 1RL.

**Martonair**

The FIRST name in Applied Pneumatics

**BANK RETURN**

Wednesday November 7 1984

Increase (+) or Decrease (-) for week

**BANKING DEPARTMENT**

	£	£
Liabilities	14,855,000	
Capital	518,438,210	+ 462,999,599
Public Deposits	780,385,892	+ 176,284,681
Bankers Deposits	1,770,505,314	+ 6,526,020
Reserve and other Accounts		
	£,781,604,416	+ 644,814,400

	£	£
Assets	462,801,961	- 30,408,541
Government Securities	1,659,453,731	+ 115,545,032
Advance and other Accounts	18,325,806	+ 89,696,108
Preremise Equipment & other Sec	155,207	+ 1,706,682
Notes		24,067
Gain		
	£,791,604,416	+ 644,814,400

**ISSUE DEPARTMENT**

	£	£
Liabilities	12,050,000,000	+ 10,000,000
Notes issued	12,056,674,191	+ 6,290,018
in Banking Department	13,325,308	+ 1,709,982

	£	£
Assets	11,015,100	- 177,010,174
Government Securities	835,822,622	+ 187,010,174
Other Securities	11,105,102,468	
	12,050,000,000	+ 10,000,000

UK COMPANY NEWS

BASE LENDING RATES

Table listing various banks and their base lending rates, including A.B.N. Bank, Allied Irish Bank, Amro Bank, etc.

Churchbury improves and raises interim dividend

LOWER CHARGES have enabled Churchbury Estates to push up its pre-tax profit from £1.5m to £1.76m in the half year ended September 30 1984, and the interim dividend is being raised from 5.7p to 6.4p per share.

BOARD MEETINGS

Table listing board meetings for various companies such as Associated Nat Services, British and Overseas, etc.

The half time profit allows for a loss of £10,000 (profit £3,000) on dealing activities. Tax takes £275,000 (£269,000) and minority £115,000 (£104,000), to leave the net attributable profit at £964,000 (£788,000) and earnings of 13.44p (£11.44p). Extraordinary items have again been dealt with in the reserve.

difficult to find one at an attractive discount. This same problem must also raise a question mark over Churchbury's own attitude to an outside bid, around which there has been much speculation recently.

Slight fall in Murray Electronics' asset value

Murray Electronics, the Glasgow-based high technology investment fund, announced yesterday that revenue before tax amounted to £242,882 in the 15 months to last July.

London & Provincial Shop exceeds profit forecast and pays 4p

AN INCREASE of £616,000 to £2.03 in pre-tax profits for the year ended June 24 1984 is reported by London and Provincial Shop Centres (Holdings). The total dividend is lifted by 1p to 4p net.

comment London and Provincial is an investment company whose fortunes are largely dependent on the dormitory town of Slough, where 90 per cent of the company's portfolio is located. Over the past few years Slough's commercial property market has been over-supplied, which accounts for the revaluation deficit—the second in two years. Yet against this, the company has topped both its own and the market's forecasts by a healthy margin, thanks to the bunching of a number of rent reviews, some capitalisation of interest and strict control of management charges. On top of this comes the news of prospects for the full letting of the big Edinburgh House and Curmwall House developments, which if they come off will be a welcome short-in-the-arm for the current year. All this sent the shares up 19p to 265p, where the 25 per cent discount to net asset value is a few percentage points above the sector average.

Manchester Business School SENIOR EXECUTIVE COURSE JANUARY AND SEPTEMBER 1985. Course Director: Professor Doug Wood. An intensive three week programme concentrating on top management concerns in the areas of FINANCE, CORPORATE ENVIRONMENT, STRATEGY. "A PROBLEM SHARED..."

Strong half year results for Buckley's

Llanelli-based Buckley's Brewery has returned increased taxable profits of £504,457, compared with £364,950, for the half-year ended September 30 1984. The result includes a same-again £38,418 dividend from its associated company Felinfoel Brewery, and investment income of £2,050 (£1,900).

Rush & Tompkins ahead as overseas arm improves

A same-again 2p net interim dividend is declared. Last year's 7.5p total was paid on taxable profits of £2.82m. The group's property activities, both in the UK and U.S. continue to show a steady upward trend.

King & Shaxson

King & Shaxson, banker, reports its profits for the half-year ended October 31 1984 to be satisfactory, although it does not disclose figures. It is holding the interim dividend at 2.5p net per share.

Park Place broadly on target in first quarter

REPORTING on the first quarter's trading for Park Place Investments, chairman Mr M. R. Frankel told the annual meeting that results were broadly in line with expectations and were encouraging.

The financial trading side was benefiting from the larger number of students who entered accountancy in 1983, and the chairman saw that upward continuity over the next three years. Sales of study packs were within expectations and the new correspondence course had started promisingly.

Public Notices

NOTICE PUBLISHED BY THE SECRETARY OF STATE UNDER SECTION 10(7) OF THE TELECOMMUNICATIONS ACT 1984. Licence to use Telecommunication Systems granted under Section 7 of the Telecommunications Act 1984 to Mercury Communications Limited.

Company Notices

COMPANY ANNOUNCEMENT THE SOUTH AFRICAN LAND & EXPLORATION COMPANY LIMITED (Incorporated in the Republic of South Africa) FEASIBILITY STUDY AND ERECTION OF FLOTATION PLANT.

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THE PROPERTY MARKET BY MICHAEL CASSELL

Rowe & Pitman team quits

Wereldhave mops up Rank's Belgian portfolio

**IN A DEAL** which wipes out Rowe & Pitman's five-year effort to establish its own commercial property agency, the City stock-broking firm has reluctantly sold the business to its two executive surveyors and to Barling Brothers, the merchant bank.

The sale of Rowe & Pitman Property Services, just when it was beginning to achieve profits, has left plenty of ill-feeling in its wake. Peter Hardy, the Rowe & Pitman partner who heads up the firm's property operation, says he is "shocked and angry" about the affair, although he is confident the business has "gone into good hands."

Under the terms of the transaction, Rowe & Pitman is to sell all the share capital of the property services company to Robert Houston, who left Richard Ellis to set up the business, Richard Saunders, his executive partner, and to Barling, whose initial 25 per cent stake will eventually rise to 50 per cent. The new company will be called Barling, Houston and Saunders.

The split came to a head very quickly and centres mainly on the ability of the property business to maintain its independence within the giant investment bank being planned via the merger of Mercury Securities, parent of merchant bank S. G. Warburg, Alroy and Smithers, the Jobbers, Mullens, the gift specialists, and Rowe & Pitman.

Houston says he was forced to make a commercial decision which greatly saddened him. "It was always understood that independence was essential to our success in offering the full range of property services."

"The merger plans dramatically changed everything. The fact that Warburgs have their own property services department was not in itself an enormous conflict, as it centres on in-house fund management. But there would inevitably have been pressure to merge."

"Our style revolves around providing specialised services on a very personal basis. Our ambition is to be an up-market, highly profitable organisation working from a small base. But even if we achieved £1m profits a year, it would be a drop in the ocean within the new organisation. I am sorry if people are upset but we offered a handsome price by way of compensation."

Houston also foresaw major problems over the handling of the Lilliput unit trust, set up about a year ago and to which Barlings have become a leading subscriber, as well as a secretary. The fund is now worth around £71m and Rowe and Pitman's role as managing agents is likely to continue despite the break-up. A partner will remain on the board.

"We would have lost a great supporter of the unit trust once we were absorbed into the Warburg camp. It just became very clear that we would be going in a different direction to the one I had held out to staff at the beginning. Some people

see financial supermarkets as the way ahead but that is not our approach. Above all, we didn't want someone else interfering with our plans."

Houston told Barlings he intended to resign and start again but they put forward proposals which were set before Rowe & Pitman. According to Peter Hardy: "It was always the intention to give them a substantial interest in the company as soon as it had established itself. This year, it recorded its first profit on income of £253,000. But we had no real alternative than to sell. We could have just let them go, retained the business and attempted to rebuild at once. But our clients would have been left in total limbo. I am very disappointed and upset about the whole episode and we will now have to reconsider where we go from here. We are certainly keeping the name for possible future use."

● **EP CHEMICALS** has asked Savills to take the surplus 52,000 sq ft of office floorspace at Belgrave House, Victoria, at the market. They have decided to share the 167,000 sq ft building with EP Minerals International.

● **Estates & General Investments** are in the final stages of talks with House of Fraser which wants to occupy the major store - approaching 100,000 sq ft of trading space - in its Castle Mall scheme at Norwich. The £30m centre will be completed in 1985.

**THE RANK** Organisation has sold its Belgian property portfolio to Wereldhave, the Dutch-based, international property investment group, for around \$5.5m.

The deal, finalised yesterday but not yet announced, forms the latest step in Rank's bid to divest itself of assets and operations away from its mainstream activities.

In October, the group raised \$68m by selling its UK property portfolio to John Ritblat's British Land. Its remaining, non-operational property assets are located principally in Canada and their disposal could follow shortly.

The Belgian sale also represents an important move for Wereldhave and will take the total value of its international property assets to around \$200m at a time when prime investments in most major property markets are proving very hard to find.

It is understood that there are three properties involved in the sale, all of them fully occupied. They comprise 53 Avenue des Arts, a 54,000 sq ft office building in the heart of Brussels, a 65,000 sq ft office property at Place de la Monnaie, which incorporates a Habitat store, and the Nivelles shopping centre a few miles south of Brussels.

Wereldhave has been searching hard to find good property to soak up the cash allocated for new investment but has recently been forced to spend as much of its energy in fending off the unwanted attentions of PGGM,

the Netherlands' largest pension fund.

PGGM has made two concerted attempts to win control of Wereldhave and, earlier this year, it went as far as the Court of Law in the Hague in an attempt to demand the annulment of an issue of preference shares by Wereldhave which was designed to ensure its continuing independence.

**Battle**  
PGGM lost the battle but still retains around 40 per cent of the issued equity and, presumably, its wish to eventually win outright control.

Wereldhave, however, seems confident that it has some friendly stockholders on its side and that it can continue to go it alone. It is, in any case, pressing on with plans to raise the value of its international property investment portfolio from the mid-1983 level of Dfl 1.1bn to Dfl 1.5bn by 1990.

At present, property assets are split principally between the Netherlands (39 per cent) and the U.S. (31 per cent) with France, West Germany, Belgium and the UK accounting for the balance.

Medium-term plans should mean that the emphasis on new investment will be primarily in the U.S., where Wereldhave's major property assets are represented by three office buildings - two in New York and one in Los Angeles.

As for the UK, the Dutch group is, to say the least, still far from excited about prospects.

Wereldhave's big push in Britain was in 1978 when it lost to Olympia and York in its takeover bid for English Property Corporation.

By 1980, it was threatening to pull out of the UK altogether if it could not expand its portfolio to a worthwhile size. But in 1981 the group announced the formation, with Camp International Property Investments of Canada, of Canadian Dutch Properties, a new vehicle for development and investment in Europe.

The new partnership immediately began a £3m refurbishment of Dorset House, the 39,500 sq ft office building on the south bank of the Thames in London. The property did not let, however, until February this year when a rent of £10 a square foot - as opposed to the £12.50 a square foot asking price - was achieved.

The experience hardly represented an encouraging start and Wereldhave has only one other UK property asset, a 42,000 sq ft office building in London's Ebury Gate, which it owns outright. The group does not envisage any further UK deals in the foreseeable future, with low returns unlikely to encourage an increase in UK exposure.

There are some signs that Wereldhave's own domestic market is on the mend after a prolonged rough patch in which weak demand, empty space and generous tenant concessions have been widespread.

Around Holland, there are signs of increased letting activity, with companies finally

taking decisions on space requirements which had been repeatedly postponed in expectation of an economic recovery.

The evidence is that Utrecht, where stringent planning controls have restricted office space, has performed best in recent months, with real rental growth achieved. The Hague has also been showing clear signs of an improvement in demand and now Rotterdam and Amsterdam are slowly following suit.

But the revival is a cautious one and it is clear that, despite some major lettings, many of the new deals will simply be releasing older space onto the market.

Amsterdam is certainly regaining a little of its old sparkle, with the south-east district notching up major lettings to help boost some badly-sagging confidence. In the latest development, IBM are reported to be taking the whole of the 270,000 sq ft first phase of the Holendrecht Centre, developed by Westland Utrecht, which has been temporarily occupying some of the space itself. A second phase could now start soon, though whether another speculative adventure is likely remains to be seen.

Rent was thought to be around Dfl 210 a sq metre against an asking price of Dfl 225.

Over at the nearby World Trade Centre, due for completion next year, between 40 per cent and 50 per cent of the 50,000 sq metre complex is pre-let while the controversial

Atlas Centre, the 70,000 sq metre office complex developed in one phase by PGGM, is said to be around half spoken for a year after its official opening. One of the biggest names to sign up space so far is Fokker.

**Faith**  
There is even a shot in the arm for the centre of town, which has been steadily losing out to the newer development locations beyond the traditional city boundaries. The decision by the Dutch Central Bank to build a new \$8,000 sq ft headquarters on Frederiks Plein is seen as an important gesture of faith in the future of the old city centre.

Neil Kennedy, senior partner for Jones Lang Wootton in Amsterdam, says the brighter picture is working its way through into the investment market, although the biggest problem is finding suitable buying opportunities. JLV has just acted for BOZ in the purchase and leaseback of a 108,000 sq ft office building at Buitenveldert, Amsterdam, involving one of the daughter organisations of Amro Bank, which will move out to new headquarters in five years' time. The rent is £1 2.5m a year and the sale price is around £1 28m.

Kennedy says funds simply cannot find properties in Holland - often only satisfying around one-third of their annual investment requirement - and with names like Rodamco back in the market after a long absence, the competition is getting even tougher.

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SECTION III - INTERNATIONAL MARKETS FINANCIAL TIMES

Friday November 9 1984

NEW YORK STOCK EXCHANGE 26-28 AMERICAN STOCK EXCHANGE 27-28 U.S. OVER-THE-COUNTER 28, 36 WORLD STOCK MARKETS 28 LONDON STOCK EXCHANGE 29-31 UNIT TRUSTS 32-33 COMMODITIES 34 CURRENCIES 35 INTERNATIONAL CAPITAL MARKETS 35

KEY MARKET MONITORS

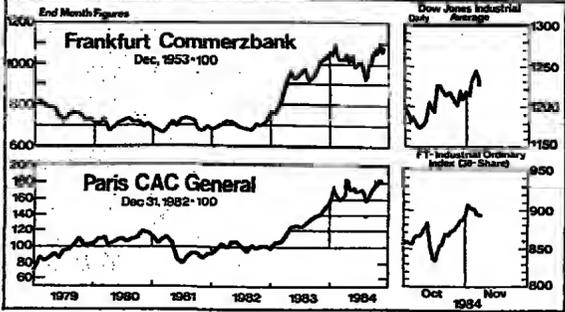


Table with columns: STOCK MARKET INDICES, NEW YORK, LONDON, TOKYO, AUSTRALIA, AUSTRIA, BELGIUM, CANADA, DENMARK, FRANCE, WEST GERMANY, HONG KONG, ITALY, NETHERLANDS, NORWAY, SINGAPORE, SOUTH AFRICA, SPAIN, SWEDEN, SWITZERLAND, WORLD.

Table with columns: CURRENCIES, U.S. DOLLAR, STERLING, INTEREST RATES, U.S. BONDS, FINANCIAL FUTURES, COMMODITIES.

WALL STREET Lacklustre response continues

THE DULL response by Wall Street to President Ronald Reagan's re-election continued yesterday, with stock prices stumbling in brisk trading while the government bond market sharply extended the falls of the previous session.

was due to publish its latest statistics. The decision by more major banks to move an 11 1/2 per cent prime failed to inspire the credit markets, which believe a lower prime - perhaps as low as 11 per cent - is justified.

EXCELLENT results from Royal Dutch/Shell signposted a change of direction in London equity markets yesterday but proved insufficient to erase mid-morning losses. The FT Industrial Ordinary index, off an early 6.3 rallied to end 1.1 weaker at 893.0.

THE WEAKER U.S. dollar and higher international metal prices provided the impetus that Sydney investors were searching for, and mining stocks thus offered the main attraction in active trading.

A BROAD retreat took Singapore to a 20-month low as the Straits Times index fell 11.91 to 828.26 in what some brokers described as technically oversold trading.

GOLD shares ended off their highs in Johannesburg, with many industrial issues leading firmer. Randfontein finished at R221, a R9 rise, after touching R223.50 while Buffels closed R3.50 stronger at R81.50.

SLOW TRADING developed in Hong Kong as investors sought post-election cues from Wall Street, and the Hang Seng index added 6.82 to 1,052.65.

EUROPE Steady in absence of incentives

ANOTHER steady performance was seen on many of the European bourses, with operators finding few factors to prompt new investment strategies.

Among motor manufacturers, BMW fell DM 4 to DM 374.50 despite its expectations of higher sales and output in 1984. VW dipped DM 1.50 to DM 195.50.

Bonds were mostly lower, depressed by the overnight U.S. market. The Bundesbank bought DM 27m of paper after sales totalling DM 15.8m the previous session.

Philips added 80 cents to F1 55.40 as the market reassessed Wednesday's profits statement and the group's planned bond issue with warrants.

Elsewhere, CFP rose FFr 3 to FFr 236 in reaction to its strong recovery in first-half earnings.

Another decline was seen in Stockholm prices although SCA, Sweden's largest forestry concern, posted a SKr 3 advance to SKr 120 in the wake of a seminar organised for potential investors.

Elsewhere, Pharmacia was unchanged at SKr 178 as the pharmaceuticals and biotechnology group announced continued strong growth in pre-tax profits for the nine months to September.

Brussels was marginally lower in moderate trading while in an easier Milan, insurer RAS, parts of which have been acquired by West Germany's Allianz, fell a further L1,000 to L53,700.

TOKYO Blue chips remain out of favour

THE COOL reaction displayed on Wall Street to President Ronald Reagan's re-election spurred investors to sell stocks in Tokyo yesterday, but prices recouped most of their losses toward the close.

Blue chips remained unpopular. Fears of renewed Japan-U.S. trade friction stopped investors from buying export-oriented issues among light electricals and precision instruments.

Investors were prompted to sell blue chips, apparently because of continued selling by non-residents. Sell orders placed by foreign interests with the major brokerage houses in the morning totalling 2.4m shares, far outstripping buy orders for 12.5m.

A sharp rally by non-ferrous metals and oils late in the afternoon was the major contributor to the Dow's recovery. Mitsubishi Metal added Y27 to Y875 and Sumitomo Metal Mining Y40 to Y1,500.

Bond prices dropped sharply. A dip in U.S. long-term interest rates spurred several securities houses to unload their massive inventories at sacrificial prices.

The yield on the barometer 7.3 per cent government bonds due in December 1993 soared from Wednesday's 6.645 per cent to 6.705 per cent.

AN OFFER YOU CAN'T REFUSE From November 1st every passenger in Virgin's new 747 Upper Class business service will receive an Economy class ticket absolutely FREE! It's valid for four months, and the only restriction is that if you want to use it between December 8-24th or January 1-13th it has to be on a standby basis. Otherwise you can use it whenever you like... you can even give it away and there is no restriction on who to... spouse, child, friend, colleague, secretary! It's up to you. The only problem is that once you've tried Virgin's Upper Class you will find it hard to settle for anything else.

£129 TO NEW YORK WITH HM GOVERNMENT APPROVAL Many people who thought they'd be able to get a bargain flight to New York with the major airlines have found that this is not now the case. But Virgin Atlantic's £129 fare to New York (Newark) is Government approved. The price includes full hot meal and baggage allowance and there are no booking restrictions. We still have seats for nearly all our flights. So avoid being gazumped and book now.



AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of American stock exchange closing prices, organized in columns by stock symbol and name, including price, volume, and change.

Continued on Page 28

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of New York stock exchange closing prices, organized in columns by stock symbol and name, including price, volume, and change.

Notes: Figures are unaudited. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. When a split or stock dividend amounting to 25 percent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest calculation.

WORLD ECONOMIC INDICATORS every Monday in the Financial Times

WORLD STOCK MARKETS

AUSTRIA

Table of Austrian stock prices including Creditanstalt, Gossner, Intermobil, etc.

GERMANY

Table of German stock prices including AEG-Telef, Allianz, BASF, etc.

NORWAY

Table of Norwegian stock prices including Bergen & Bank, Christiania Bank, etc.

AUSTRALIA (continued)

Table of Australian stock prices including Gen Prop Trust, Harbord, etc.

JAPAN (continued)

Table of Japanese stock prices including MHI, Daiichi Kangyo Bank, etc.

OVER-THE-COUNTER Nasdaq national market, closing prices

Large table of over-the-counter stock prices with columns for stock name, price, and change.

LONDON

Table of London stock price changes including British and Commonwealth, DRG, etc.

BELGIUM/LUXEMBOURG

Table of Belgian/Luxembourg stock prices including B.S.L., Belfort, etc.

SPAIN

Table of Spanish stock prices including Ochoa Banco, Ochoa Bank, etc.

SWEDEN

Table of Swedish stock prices including AEA, Alfa, etc.

HONG KONG

Table of Hong Kong stock prices including Bank East Asia, China Light, etc.

JAPAN (continued)

Table of Japanese stock prices including Daiichi Kangyo Bank, Daiichi Motor, etc.

SINGAPORE

Table of Singapore stock prices including Southeast Hldg, Gold Storage, etc.

SOUTH AFRICA

Table of South African stock prices including Abercorn, AEC, etc.

NETHERLANDS

Table of Dutch stock prices including ADF, AEG, etc.

FRANCE

Table of French stock prices including Emorunt, Renault, etc.

ITALY

Table of Italian stock prices including Banca Com, Eni, etc.

DENMARK

Table of Danish stock prices including Andelsbanken, Bane Skand, etc.

NETHERLANDS (continued)

Table of Dutch stock prices including ADF, AEG, etc.

FRANCE (continued)

Table of French stock prices including Emorunt, Renault, etc.

ITALY (continued)

Table of Italian stock prices including Banca Com, Eni, etc.

NETHERLANDS (continued)

Table of Dutch stock prices including ADF, AEG, etc.

FRANCE (continued)

Table of French stock prices including Emorunt, Renault, etc.

ITALY (continued)

Table of Italian stock prices including Banca Com, Eni, etc.

NETHERLANDS (continued)

Table of Dutch stock prices including ADF, AEG, etc.

FRANCE (continued)

Table of French stock prices including Emorunt, Renault, etc.

ITALY (continued)

Table of Italian stock prices including Banca Com, Eni, etc.

CANADA

Table of Canadian stock prices including Toronto, Montreal, etc.

NETHERLANDS (continued)

Table of Dutch stock prices including ADF, AEG, etc.

FRANCE (continued)

Table of French stock prices including Emorunt, Renault, etc.

ITALY (continued)

Table of Italian stock prices including Banca Com, Eni, etc.

NETHERLANDS (continued)

Table of Dutch stock prices including ADF, AEG, etc.

FRANCE (continued)

Table of French stock prices including Emorunt, Renault, etc.

ITALY (continued)

Table of Italian stock prices including Banca Com, Eni, etc.

NETHERLANDS (continued)

Table of Dutch stock prices including ADF, AEG, etc.

FRANCE (continued)

Table of French stock prices including Emorunt, Renault, etc.

ITALY (continued)

Table of Italian stock prices including Banca Com, Eni, etc.

AMERICAN STOCK EXCHANGE CLOSING PRICES

Large table of American stock exchange closing prices for various sectors.

Advertisement for Danish companies with text: 'What's special about these Danish companies?' and 'They are all regular readers of the FINANCIAL TIMES • European Edition'.

MARKET REPORT

RECENT ISSUES

Early downturn in equity leaders reversed after

Royal Dutch/Shell results

Account Dealing Dates
Option
First Declared Last Account Dealings Dates...

Financial Times Stock Indices
Nov. 7 Nov. 8 Nov. 9 Nov. 10 Nov. 11 Nov. 12 Nov. 13 Nov. 14

Table with columns for Stock Indices (Government Secs, Fixed Interest, Industrial, etc.) and values for various dates.

HIGHS AND LOWS S.E. ACTIVITY
Table with columns for High, Low, and S.E. Activity for various stock categories.

Excellent corporate results from oil major Royal Dutch/Shell brought a change of direction in London equity markets...

Commercial Union, down 10 the previous day following edgy comment, hardened a penny to 165p...

Interest in Breweries centred on selected Regional counters. Vaux continued to attract persistent demand...

Views that equities might drift lower over the final two sessions of the trading Account were revised, and some institutional investors began to look for stock...

Overnight and closed 6 cheaper at 665p, after 668p. report, while falls of 5 and 10 respectively were seen in Lee Refrigeration, ZPS, and CML Microsystems...

British and Commonwealth rose 9 to 213p; the increased interim dividend and encouragement to shareholders...

Quotations attempted a rally during the morning but the upturn failed to hold and long-dated Gilts went easier again...

Leading Buildings closed on an irregular note having been distinctly easier initially. Buyera took advantage of a slightly lower opening level in Blue Circle...

Shell's impressive figures directed attention towards BP which advanced 10 to 480p ahead of other oil majors...

Press conclusions on the Bank of England's discussion paper on the gilt-edged market induced demand for L-count Houses...

Confirmation that the group is acquiring Cue Laboratories of the two to the common level of 61p. Among merchant banks,

Shell's impressive figures directed attention towards BP which advanced 10 to 480p ahead of other oil majors...

Confirmation that the group is acquiring Cue Laboratories of the two to the common level of 61p. Among merchant banks,

Confirmation that the group is acquiring Cue Laboratories of the two to the common level of 61p. Among merchant banks,

Confirmation that the group is acquiring Cue Laboratories of the two to the common level of 61p. Among merchant banks,

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns for EQUITY GROUPS & SUB-SECTIONS, Index, Day's Change, and Year Appr. (approx.)

FIXED INTEREST

Table with columns for PRICE INDICES, Day's Change, and Year Appr. (approx.)

NEW HIGHS AND LOWS FOR 1984

Table with columns for NEW HIGHS (49) and NEW LOWS (26) listing various companies and their prices.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Vol., Last, and Stock prices for various European options.

LONDON TRADED OPTIONS

Table with columns for Option, Calls, and Puts for various LSE-traded options.

Table with columns for EQUITIES, Stock, Price, and Change, listing various equity securities.

Table with columns for FIXED INTEREST STOCKS, Stock, Price, and Change, listing fixed interest securities.

Table with columns for "RIGHTS" OFFERS, Stock, Price, and Change, listing rights and offers.

Table with columns for OPTIONS, Stock, Price, and Change, listing various options.

Table with columns for RISES AND FALLS YESTERDAY, Stock, Price, and Change, listing daily price movements.

Table with columns for ACTIVE STOCKS, Stock, Price, and Change, listing active stock prices.

Table with columns for WEDNESDAY'S ACTIVE STOCKS, Stock, Price, and Change, listing Wednesday's active stocks.

Table with columns for ACTING STOCKS, Stock, Price, and Change, listing acting stock prices.

\*Half yield, Highs and lows record, base dates, values and constituent changes are published in Saturday Issues. A list of constituents is available from the Publishers, the Financial Times, Bankers House, Cannon Street, London, EC4A 3DF, price 15p, by post 25p.

FT LONDON SHARE INFORMATION SERVICE

occupations, (twanupmanship), n. Informal. The art of cleverly outsmarting one's competitors. Successful protagonists found in Scunthorpe, benefiting from grants, incentives etc. etc. [C19: from N. England dialect for gaining a significant advantage].

For details telephone 0724 869494

AMERICANS

Table listing American stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

BEERS, WINES - Cont.

Table listing beer and wine stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

BUILDING INDUSTRY, TIMBER AND ROADS

Table listing building, timber, and road stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

DRAPERY & STORES - Cont.

Table listing drapery and store stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

ENGINEERING - Continued

Table listing engineering stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

INDUSTRIALS (Miscel.)

Table listing various industrial stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

BRITISH FUNDS

Table listing British funds with columns for High, Low, Stock, Price, % Chg, and P/E.

Shorts (Lives up to Five Years)

Table listing short-term investments with columns for High, Low, Stock, Price, % Chg, and P/E.

Five to Fifteen Years

Table listing medium-term investments with columns for High, Low, Stock, Price, % Chg, and P/E.

Over Fifteen Years

Table listing long-term investments with columns for High, Low, Stock, Price, % Chg, and P/E.

Undated

Table listing undated investments with columns for High, Low, Stock, Price, % Chg, and P/E.

Index-Linked

Table listing index-linked investments with columns for High, Low, Stock, Price, % Chg, and P/E.

INT: BANK AND O'SEAS GOVT STERLING ISSUES

Table listing international bank and overseas government issues with columns for High, Low, Stock, Price, % Chg, and P/E.

CORPORATION LOANS

Table listing corporation loans with columns for High, Low, Stock, Price, % Chg, and P/E.

CANADIANS

Table listing Canadian stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

BANKS, HP AND LEASING

Table listing bank, HP, and leasing stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

COMMONWEALTH AND AFRICAN LOANS

Table listing commonwealth and African loans with columns for High, Low, Stock, Price, % Chg, and P/E.

LOANS

Table listing various loans with columns for High, Low, Stock, Price, % Chg, and P/E.

Public Board and Ind.

Table listing public board and industrial stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

Financial

Table listing financial stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

FOREIGN BONDS & RAILS

Table listing foreign bonds and rails with columns for High, Low, Stock, Price, % Chg, and P/E.

CHEMICALS, PLASTICS

Table listing chemical and plastic stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

DRAPERY AND STORES

Table listing drapery and store stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

BEERS, WINES AND SPIRITS

Table listing beer, wine, and spirit stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

ELECTRICALS

Table listing electrical stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

ENGINEERING

Table listing engineering stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

HOTELS AND CATERERS

Table listing hotel and caterer stocks with columns for High, Low, Stock, Price, % Chg, and P/E.

Handwritten note in Arabic script: "مركز الاستثمار"

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and ICI, with columns for stock price, price change, and volume.

LEISURE—Continued

Table of leisure stocks including companies like British Skyways, British Telecom, and British Airways.

PROPERTY—Continued

Table of property stocks including companies like British Land, Granada, and British Home Stores.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like British Venture, British Venture Income, and British Venture Growth.

OIL AND GAS—Continued

Table of oil and gas stocks including companies like British Petroleum, Shell, and ICI.

DAIWA BANK advertisement with logo and contact information for London, Frankfurt, and Tokyo branches.

MINES—Continued

Table of mining stocks including companies like Anglo American, De Beers, and Anglo Coal.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like British Leyland, British Aerospace, and British Airways.

Commercial Vehicles

Table of commercial vehicle stocks including companies like British Leyland and British Aerospace.

SHIPPING

Table of shipping stocks including companies like British Overseas Airways and British Airways.

SHOES AND LEATHER

Table of shoes and leather stocks including companies like British Leather and British Shoes.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like British Overseas Airways and British Airways.

NOTES

Notes section containing various financial notices and company announcements.

INSURANCES

Table of insurance stocks including companies like British Insurance and British Assurance.

PROPERTY

Table of property stocks including companies like British Land and British Home Stores.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like British Venture and British Finance.

OIL AND GAS

Table of oil and gas stocks including companies like British Petroleum and Shell.

MINES

Table of mining stocks including companies like Anglo American and De Beers.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including companies like Anglo Irish Bank and Anglo Irish Insurance.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, British Group, and others, with columns for name, manager, and performance metrics.

FT UNIT TRUST INFORMATION SERVICE

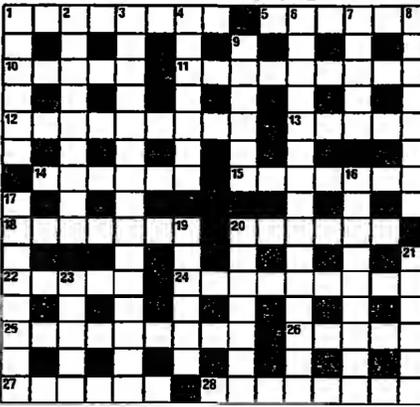
Main table of unit trusts including categories like British Group, Key Fund Managers, and various individual trust entries with detailed financial data.

Financial Times Friday November 9 1984

Continuation of unit trust listings, including sections for General Purpose Life Insurance, Commercial Unit Trusts, and other specialized funds.

F.T. CROSSWORD PUZZLE No. 5,565

- ACROSS: 1 Team at the crest can still be beaten (4-4), 5 No direct sort of flight from Paris left (6), 10 Unpractised kind of chestnut (5), 11 Banger of mine—gone off, sans souer? (9), 12 Eye-catching chief? (9), 13 Unlawful delivery at end of airport (5), 14 Place to store treasure takes time for distinction (6), 15 Light-house inside former country in Africa (7), 16 King in garden-plot obscured (7), 20 Establishes cheer-leaders in political revolt (6), 21 Through charity, with bobby's first beat (5), 22 News—how it involves miners' leader (4-5), 23 Use hot-iron—use it with care, perhaps? (9), 24 Authentic married state (5), 25 Tries pieces of lamb, say (6), 26 The worn out approaching hot-spell (4-1).



6 ... (8) for great distance 23 Outings to see Stour meandering (5) 9 Thrown out "love you" in Spain (8) 40 Sort of race to make Coe blast? (9) 19 To make scotch, Duncansby Head is lit up (6) 20 Pupil get upset in rope tangle? (7) 21 Through with German licence (6)

ACROSS: 1 Team at the crest can still be beaten (4-4), 5 No direct sort of flight from Paris left (6), 10 Unpractised kind of chestnut (5), 11 Banger of mine—gone off, sans souer? (9), 12 Eye-catching chief? (9), 13 Unlawful delivery at end of airport (5), 14 Place to store treasure takes time for distinction (6), 15 Light-house inside former country in Africa (7), 16 King in garden-plot obscured (7), 20 Establishes cheer-leaders in political revolt (6), 21 Through charity, with bobby's first beat (5), 22 News—how it involves miners' leader (4-5), 23 Use hot-iron—use it with care, perhaps? (9), 24 Authentic married state (5), 25 Tries pieces of lamb, say (6), 26 The worn out approaching hot-spell (4-1).

DOWN: 2 Scuffle on earth—graze (6), 3 Shift also cited incorrectly (9), 4 Out of bed, brushed hair (7), 6 e.g. (Newport Head ransily? (3, 4, 3)), 7 One getting up remains up-right in flight... (9)

INSURANCES

Table listing various insurance companies and their services, including life, health, and general insurance providers.

Handwritten text at the bottom of the page, possibly a signature or note.



COMMODITIES AND AGRICULTURE

Settlement close in dispute over EEC butter scheme

BY IVO DAWNAY IN BRUSSELS

TRILATERAL TALKS among the EEC, New Zealand and Australia... have sought to formalise... the row over the Community's scheme to sell old butter stocks to the Soviet Union at rock-bottom prices.

Australian wheat forecast raised

Wheat Forecaster Pty (AWF) has raised its forecast for the 1984-85 (November-February) Australian wheat crop to 17.1m tonnes from last month's estimate of 17.0m tonnes, reports Reuters.

Potato price recovery 'unlikely'

THERE SEEMED little reason to expect any major recovery in futures or physical prices of UK potatoes in 1984-85, London trader Coley and Harper said in its market report.

It estimated there would be a surplus of about 631,000 tonnes. This is 40 per cent above the 445,000 tonnes the Potato Marketing Board has contracted to buy under its support programme.

Land prices face an uncertain future

WHEN THE European Commission imposed milk quotas on an unsuspecting farming industry last April many farmers imagined a consequence would almost certainly be a fall in land values.

There was a high degree of wishful thinking in this. Land prices over the past few years have been well above their economic level when set against the probable returns from ordinary forms of farming.

Many farmers deplore this, largely because, even in a time of recession, the outsiders seem to have the resources to outbid them.

Where farmers dominate in the market for the better farming land, often lacking the picturesque or amenity element, most of them would like to farm a bit more land to spread their overheads and to absorb the rest-door farm come up for sale it would provide the chance of a lifetime.

Farmer's Viewpoint: by John Cherrington

land prices. At the moment, the number of farms on the market appears to be falling, as far as the advertisements in the press can be said to reflect these on offer.

capital gains on the original purchase price look much less likely to show the growth of the past ten or 15 years, and that rents, too, could have reached a plateau.

Tea Council plan for generic advertising set back

THE UK TEA Council's plans to improve the industry's generic advertising to a higher gear have suffered a setback with the cancellation of this week of a meeting called to authorise an advertising test-programme for next year, writes Eric Burgess.

ever, have to contend with the fact that the UK tea marketing companies, which are heavily represented on the council, prefer brand advertising to generic advertising.

PRICE CHANGES

Table with columns: In tonnes unless stated otherwise, Nov. 8 1984, + or -, Month ago. Rows include Metals, Cash in Orange, Cash in Yellow, etc.

BRITISH COMMODITY PRICES

Table with columns: Nov. 8 1984, + or -, Month ago. Rows include BASE METALS, COPPER, SILVER, PIGMEAT, MEAT/FISH, WOL FUTURES, POTATOES, COCOA, RUBBER, SOYABEAN MEAL, SUGAR, GRAINS, WHEAT, BARLEY, ALUMINIUM, ZINC, LEAD, NICKEL, COTTON, HIDES.

AMERICAN MARKETS

Table with columns: Nov. 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31. Rows include NEW YORK, CHICAGO, COCAOA, COPPER, DOW JONES, MOODY'S, COTTON, CRUDE OIL (LIGHT), REUTERS, DOW JONES, MOODY'S, COTTON, CRUDE OIL (LIGHT), REUTERS.

LONDON OIL SPOT PRICES

Table with columns: Latest, Change. Rows include CRUDE OIL-FOB (per barrel), Arab Light, Dubai Fateh, etc.

GAS OIL FUTURES

Table with columns: Nov. 8, + or -, Month ago. Rows include Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

GOLD MARKETS

Gold rose \$1 an ounce from Wednesday's \$345.60 to \$346.60 in the London bullion market yesterday to finish at \$347-347 1/2.

LONDON FUTURES

Table with columns: Nov. 8, + or -, Month ago. Rows include Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

EUROPEAN MARKETS

ROTTERDAM, Nov. 8. Maize—(U.S. \$ per tonne): U.S. three yellow, 134.50; U.S. Dec 13 Jan/Mar 134.50; U.S. Dec 13 Jan/Mar 134.50; U.S. Dec 13 Jan/Mar 134.50.

EUROPEAN MARKETS

no two yellow Gullports Nov 254.50, Dec 254.50; U.S. Dec 13 Jan/Mar 254.50; U.S. Dec 13 Jan/Mar 254.50; U.S. Dec 13 Jan/Mar 254.50.

INDICES

Table with columns: Nov. 7, Nov. 8, 1984, % chg. Rows include FINANCIAL TIMES, REUTERS, DOW JONES, MOODY'S, COTTON, CRUDE OIL (LIGHT), REUTERS.

India's curbs on tea exports to remain

By P. C. Mahanti in Calcutta. CONTRARY TO expectations, the Government is not reversing the export ceiling of 215m kg and the restrictions on CTC (cut, tea and curl) tea exports are going to stay for 1984.

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CURRENCIES; MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Short covering boosts dollar

The dollar finished on a firm note in currency markets yesterday, having recovered from an earlier start. Trading comprised a good deal of short covering as the market expressed fears that the recent decline in U.S. interest rates was unlikely to continue.

There was little clear indication of the dollar's near term trend however and trading was patchy and unsteady as a result. U.S. money supply figures due for release after the close of business in London were expected to show little change. With the recent U.S. Presidential election attracting much of the limelight, there have been various comments regarding the size of the U.S. budget deficit and the attitude of the Federal authorities after the latest POMC meeting. As a result there was very little agreement on the dollar's near term performance for the rest of this year.

Yesterday it closed at DM 2.9410 from DM 2.9350 and

SwFr 2.4165 from SwFr 2.4145. It was also higher against the yen at ¥240.95 from ¥240.70 and FFr 8.0285 compared with FFr 8.01. On Bank of England figures, its index rose to 138.2 from 137.7. Sterling was slightly weaker overall, having performed quite strongly earlier in the day. The downturn was mostly a reflection of the dollar's recovery but nevertheless sterling retained a fairly strong undertone. Its index finished at 76.5 from 76.6. Against the dollar it slipped to \$1.2990-1.2700, a fall of 35 points. It was also weaker against the DM at DM 2.7375 from DM 2.74 and ¥306.50 from ¥306.50. U.S. interest rates despite

Wednesday's cut in U.S. prime rates. Much will depend on the revised third quarter GNP figures. These are regarded as the best indication of the pace and direction of the U.S. economy. Elsewhere sterling rose to DM 2.7350 from DM 2.7170 and the Swiss franc was higher at DM 1.2170 from DM 1.2159. Within the EMS the French franc improved to 25.875 per 100 from DM 26.875 while the Belgian franc dipped to DM 4.9450 per BF 100 from DM 4.9400.

FINANCIAL FUTURES

Further decline

There was a weaker tone to most contracts on the London International Financial Futures Exchange yesterday. Volume was reasonably encouraging, but dealers suggested there was little incentive to trade. U.S. Treasury bonds opened sharply lower at 70-10 December delivery and fell to a low of 70-10, reflecting the weakness of the cash market in U.S. bonds overnight and disappointment at the U.S. Treasury's 10-year open auction, which failed to generate enough retail interest. The December contract closed at 70-12 compared with 71-12 on Wednesday.

December Eurodollars also opened weak in anticipation of stronger U.S. interest rates at the beginning of a new statement period for the banks. The contract began at 90-01 and closed at 90-05 against 90-15 previously. A slight easing of sterling

against the dollar on the foreign exchanges and the decline of the U.S. bond market led to a weak opening for gilt futures. December delivery began at 109-11, and touched a low of 109-01, on a firmer Federal funds rate in New York, before finishing at 109-08 against 109-24 at the previous settlement. Doubts about the level of Federal funds after the latest Federal Open Market Committee meeting was a major factor behind yesterday's confused trading, with dealers reporting hopes in the market of an early cut in the Federal Reserve discount rate.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Currency, % change from central rate, % change from previous day, Divergence from limit %.

STERLING EXCHANGE RATE INDEX

Table with columns: Time, Rate, % change from previous day.

New York rates

Table with columns: Instrument, Rate, % change from previous day.

LONDON

Table with columns: Instrument, Rate, % change from previous day.

CHICAGO

Table with columns: Instrument, Rate, % change from previous day.

POUND SPOT-FORWARD AGAINST POUND

Table with columns: Nov 8, Day's spread, Close, One-month, Three-month, %.

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Table with columns: Nov 8, Day's spread, Close, One-month, Three-month, %.

OTHER CURRENCIES

Table with columns: Country, Rate, % change from previous day.

CURRENCY MOVEMENTS

Table with columns: Bank of England, Morgan Guaranty, % change.

CURRENCY RATES

Table with columns: Currency, Rate, % change from previous day.

EXCHANGE CROSS RATES

Table with columns: Nov 8, Pound Sterling, U.S. Dollar, Deutsche Mark, Japanese Yen, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: Nov 8, Instrument, Rate, % change from previous day.

MONEY RATES

Table with columns: Nov 8, Instrument, Rate, % change from previous day.

FT LONDON INTERBANK FIXING

Table with columns: Instrument, Rate, % change from previous day.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table with columns: Nov 8, Instrument, Rate, % change from previous day.

MONEY RATES

Table with columns: Nov 8, Instrument, Rate, % change from previous day.

NEW YORK (Lunchtime)

Table with columns: Instrument, Rate, % change from previous day.

FT LONDON INTERBANK FIXING

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DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table with columns: Nov 8, Instrument, Rate, % change from previous day.

MONEY RATES

Table with columns: Nov 8, Instrument, Rate, % change from previous day.

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WORLD VALUE OF THE DOLLAR BANK OF AMERICA NT & SA, ECONOMICS DEPARTMENT, LONDON

Table with columns: COUNTRY, CURRENCY, VALUE OF DOLLAR.

The Table below gives the rates of exchange for the U.S. dollar against various currencies as of Wednesday, November 7, 1984. The Exchange rates listed are middle rates between buying and selling rates as quoted between banks, unless otherwise indicated. All currencies are quoted in foreign currency units per one U.S. dollar except in certain specified areas. All rates quoted are indicative. They are not based on, and are not intended to be used as a basis for, particular transactions. Bank of America NT & SA does not undertake to trade in all listed foreign Times assume responsibility for errors. Financial Times assume responsibility for errors.

Bank of America, Economics Dept., E.M.E.A. London Eurodollar Libor as of November 7 at 11 a.m. 3 months: 9 6 months: 9 12 months: 9 18 months: 9 24 months: 9

Table with columns: COUNTRY, CURRENCY, VALUE OF DOLLAR.

(a) Not available. (b) Market rate. (c) U.S. dollars per National Currency Unit. (d) Free market rate. (e) Official rate. (f) Free market interbank. (g) Central bank rate. (h) Free market rate. (i) Free market rate. (j) Free market rate. (k) Free market rate. (l) Free market rate. (m) Free market rate. (n) Free market rate. (o) Free market rate. (p) Free market rate. (q) Free market rate. (r) Free market rate. (s) Free market rate. (t) Free market rate. (u) Free market rate. (v) Free market rate. (w) Free market rate. (x) Free market rate. (y) Free market rate. (z) Free market rate.

INTERNATIONAL CAPITAL MARKETS

OVER-THE-COUNTER

Table with multiple columns for stock symbols, sales, high, low, last, and change. Includes sub-sections like 'Continued from Page 28' and 'L-C'.

EUROBONDS

Market sees launch of DM 400m new issues

BY MAGGIE URRY IN LONDON

ATTENTION switched to the D-Mark Eurobond market yesterday, and to equity warrant issues. Swiss Bank Corporation and Philips, the Dutch electrical group, launched issues. Philips simultaneously announced a domestic guilder bond issue with equity warrants. All the issues were well received.

SBC's DM 150m issue has a 10-year life and pays a coupon of 3 1/2 per cent, with the issue price of par. The bonds come with two warrants, to buy a total of 14 shares at a price of SwF 286, equal to the current market price. The issue was led by Deutsche Bank, with SBCI.

Philips's D-Mark issue raises DM 250m through a seven-year bond with a 3 1/2 per cent coupon and par issue price. The bonds carry 10 warrants to buy 10 shares at a price of 110 D-Mark, equal to the current market price.

The company decided buyers would get too good a deal if the conversion premium was set over a low share price.

Turnover in the Swiss franc bond market was low and prices were steady after the rally of previous days.

Two private placements emerged. SBC announced a SwF 80m issue for Osaka Gas, with a 5 1/2 per cent coupon and five-year life.

Daiwa (Switzerland) is placing a SwF 20m convertible for Naigai Ammann, the clothing manufacturer.

The Italian Treasury will be launching a European currency unit issue, of which 90 per cent will be sold domestically. The Euro 600m eight-year bonds will pay interest either in Euro or in lire at a rate of 10 1/2 per cent. This is the third Euro issue by the Treasury.

The fall in the New York equity market was blamed for the postponement of the \$50m convertible issue for U.S. TV group Viacom.

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Advertisement for NOM (Northern Development Company) featuring a landscape image and text: 'Ministry of Economic Affairs Support: The NOM, Development Company for the northern Netherlands...'

FT INTERNATIONAL BOND YIELDS

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for November 8.

Table of international bond yields with columns for country, issue name, and yield percentage.

EUROBONDS

Table showing Eurobond yields for various countries and maturities.

CONVERTIBLE

Table showing convertible bond yields and details.

SWISS FRANK

Table showing Swiss franc bond yields.

YEN STRATEGIES

Table showing yen strategies and yields.

WORLD ECONOMIC INDICATORS

Table showing world economic indicators.

every Monday in the Financial Times

Handwritten note at the bottom of the page.

*Self is 110*

SECTION IV

FINANCIAL TIMES SURVEY



The airy Brunel shopping centre provides modern expression for Swindon's railway history. British Rail's high-speed train would be equally at home as the strolling shoppers under the barrel-vaulted roof

Three decades of rapid growth have changed Swindon from a railway town to a UK centre for high-technology - all without the aid of government incentives. But the future presents tough challenges.

SWINDON

Rail town switches to fast track

By Arthur Smith

MR DAVID KENT, former army officer, computer expert and now chief executive of Thamesdown Borough Council, has the retiring manner of an academic. He is not the type to brag, but he admits that he finds it difficult not to brag when talking about the achievements of Swindon.

Against a troubled national and international economy, he claims for Swindon rising incomes, falling unemployment, expanding industry and record private sector investment in housing, offices and the new business parks that are proving so attractive to high-tech industries.

And Swindon — the core of the borough of Thamesdown, created under what Mr Kent describes as the "botched" reorganisation of local government of 1974 — has done it alone.

The town spurred the creation of a Government-backed development corporation and the powers and finance that would bring. But it has, nevertheless, pioneered three decades of rapid growth of jobs and population — "a model for urban development that is durable and under local democratic control," Mr Kent says.

Swindon, just "a village on a hill since Saxon times" had a population of only 1,600 at the beginning of the last century but will host an increase to 200,000 within the next 20 years from its present 158,000, according to Mr Kent.

A decision by Isambard Kingdom Brunel, the Victorian engineer, in 1841 put the rural Wiltshire town on the industrial map. He chose it for the Great Western Railway workshops, which expanded over a 320-acre site to become the largest in Europe with some 12,000 workers.

The fact that Swindon became a one-industry town, with the railways at one point accounting for nearly one job in three, was the motive for expansion in other areas in the 1950s. The local authority took the lead in attracting London overspill and new employees: population climbed by 29,000 and some 14,000 jobs, mostly in manufacturing, were created.

The continued growth in employment through the 1960s brought the much-desired greater diversity. Though the Bechingham axis contributed to a 7,000 cut in railway employment, the number of manufacturing jobs peaked at 35,000 by 1970.

Boom

More rapid economic and social changes have come over the last decade with the dramatic swing from blue- to white-collar employment. While 11,000 manufacturing jobs have disappeared, the service sector has grown by 17,000.

Swindon has benefited from the M4 and the town's strategic location on the much-publicised "Western Corridor" between London and Bristol. "You can travel to Heathrow Airport more quickly from Swindon than from the centre of London," the town's publicity material boasts.

Rapid growth and rising real incomes have brought a boom for the retailers. The number of shops in the borough has increased by 50 per cent in a decade and estate agents report the time is right for further growth, whether in the central area or out of town.

Office lettings, after a lull, have again taken off. Swindon has established its claim as a centre for headquarters and for companies relocating from London.

The town has also seized the initiative to attract hi-tech industry and research — based on business parks. Three such speculative developments, each within minutes of the M4, have secured important lettings and rising rents this year.

The flexibility shown by Swindon in its drive to generate new employment has been a factor in attracting big names, often from overseas.

● Raychem, the U.S. company, moved to Swindon with 23 employees in 1983, but now employs more than 1,200.

● Intel, the U.S. semi-conductor manufacturer, chose the town for its European headquarters.

● Logica VTS is a British computer systems house that is expanding.

● National Semiconductors is the latest recruit, establishing its European marketing and distribution centre on one of the business parks.

tion talks vaguely of expansion beyond the initial stage of establishing an inspection centre for cars.

Honda has options on two other UK sites, but Mr Kent says: "The point is that after a search of the UK, Honda has put Swindon on the short list. We have no financial inducements to offer nor any form of regional assistance."

Consensus

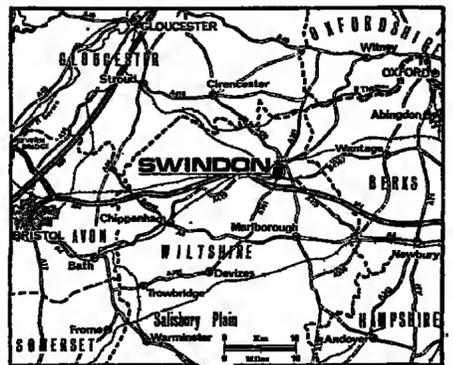
Swindon believes it is being put at a disadvantage by the Government not on regional assistance, but on the "stranglehold" of central control of finances. Thamesdown is one of the 18 local authorities subject to rate-capping, which makes it illegal for councils to spend more than an allotted target and charges this to local rates.

Thamesdown is a Labour-controlled authority, but there is a broad consensus with the Conservative opposition on economic development. On growth, Mr Kent reports that cuts should not be necessary in 1985-86 but warns of the consequences if the target is not reviewed in future years.

"Our whole role in encouraging growth and creating an environment attractive to industry could be undermined," he says.

Swindon argues that the Government should take account of the special circumstances under which the local authority has been acting as a development agency. It maintains that jobs have been created at a much lower cost than in towns with development corporations such as Milton Keynes, Northampton and Peterborough.

Recognising the important



issues raised by the poor performance of the national economy and the constraints imposed by Government control of spending, the local authority has launched a discussion document, A New Vision for Thamesdown. The long-term forward planning study — the first for 15 years — examines the choices facing the town up to the end of the century.

Swindon has an unemployment rate of just over 10 per cent, well below the national average. But the scale of the future challenge is not shirked. The plan points out that a minimum of about 3,000 new jobs will be needed every year until 1991 merely to stop the level of unemployment becoming worse.

Similar targets have been hit regularly in the past, but it is acknowledged the task will be more difficult given the expected low growth rate of the national economy and the impact upon employment patterns of technical changes.

Public comment on the document is being analysed and the conclusions will influence Thamesdown's attitude to the review of the structure plan being undertaken by Wiltshire County Council.

The study outlines the changed balance between the private and public sector. In the early years of expansion the local authority had to buy land, put in the infrastructure and market the sites.

Now Mr Kent reports: "Pension funds and major development companies are falling over themselves to buy development land in the area and the borough cannot compete at the

prices being achieved."

He says the council accepts the realities of the market and the superior resources available to the private sector. But to protect the wider community interests, the local authority will supplement its planning powers by seeking to obtain or exploit strategic land holdings.

Such an approach will be applied on the 1,000-acre Haydon sector to the north of Swindon, the next area to be developed in five or six years, after completion of construction in the western district. Thamesdown owns about 150 acres, with the rest held by a handful of private companies.

Mr Kent points to the impracticality of the local authority buying up the land with values for housing around £90,000 an acre and for industrial £150,000.

"To buy the Haydon sector at housing prices — discounting potential office or industrial sites — would cost Thamesdown about £130m."

Swindon, conscious that it serves a hinterland with a total population of some 450,000, has already started a campaign to extend its boundaries. More than that, Mr Kent insists that it should be an all-purpose local authority with the sort of power the government is restoring to the districts in the metropolitan counties.

He acknowledges that such radical reforms are unlikely in the lifetime of the present government. But he adds: "Swindon has pioneered a successful form of expansion. We must look to the longer term and ensure the machinery is there to continue the progress into the next century."

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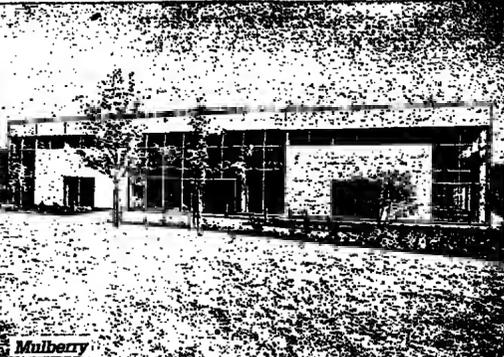
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# Rents set to take off as space glut fears fade

## Office property

**ARTHUR SMITH**

SWINDON HAS enjoyed record office lettings of 295,000 sq ft in the central area this year. "A cause of delight" to developers who some years ago had the faith to assemble or purchase major sites before the town had established itself in the market for relocations, says Mr Simon Bitmead, of chartered surveyors J. P. Sturge.

British Rail has given a lift to the market with the second and third phases of the relocation of its western region office from Paddington. BR, which took 50,000 sq ft of prime space at 125 House last year—has followed with 32,000 sq ft at Broad Bridge House, recently completed by Sun Alliance, and 43,000 sq ft at Cyan House, the Prudential development.

"Swindon is expanding not just by attracting the newcomers but by encouraging the growth of existing business," says Mr Peter Barefoot, of Peter

**Barefoot Consultant Surveyors.** "It is not only the farmers who have had a good harvest this year," he says.

Among concerns taking additional space near existing locations were British Telecom and F&L, who acquired short term leases on 19,500 sq ft in Aspen House.

Newcomers have helped to remove what developers feared 12 months ago was an emerging oversupply of accommodation. They have also helped push up rents. Mr Robin Braithwaite, of Farrant and Wightman, says the rapid take-up of space over the past six months has established rents for new accommodation of about £8 a sq ft.

"But I expect that to move quickly upwards from next year."

Only about 160,000 sq ft of central area office space is vacant or expected to be completed this year. The largest amounts are 35,000 sq ft in Electra House, on offer at £8.25 a sq ft, and London and Manchester's 40,000 sq ft Focal Point, due for completion in January.

Agents reports that for the

first time since the late 1970s attention has turned to the Old Town, with three projects under way. Forum One, a 17,000 sq ft scheme, is due for completion next spring to be followed by a similar-sized second phase, Hamrick Homes, a local developer, expects to complete the 8,600 sq ft Dammas House early in the new year. A more complex project is under way by Landone Developments to provide 17,000 sq ft on the former Courage brewery site in the High Street.

## Location

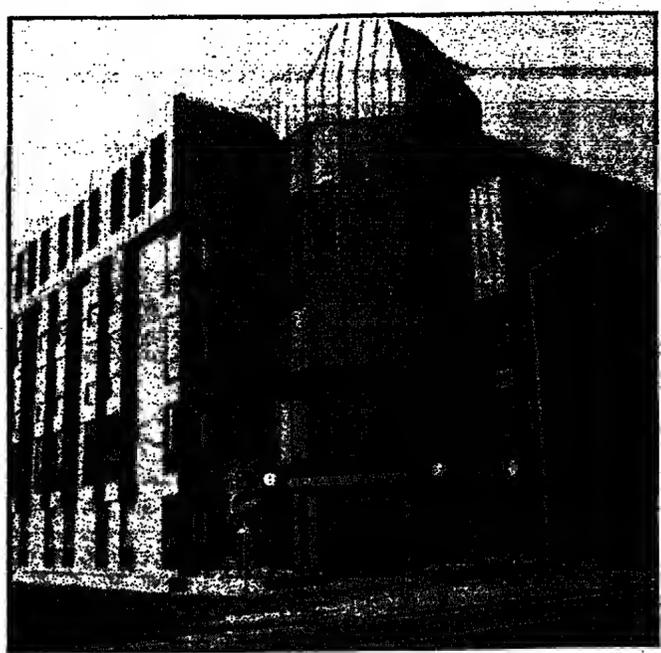
The immediate availability of speculative office space is seen as the key to picking up relocating companies. But the sudden turnaround in the market has aroused concern about possible shortages.

One factor inhibiting development in the centre is the success of Swindon's out-of-town business parks. They have proved so popular that the rent differential with the central areas is narrowing.

There are fears that the parkland sites, with their ease of parking, may capture tenants who would have gone to the centre. But agents can offer no real evidence on the experience of the past 12 months.

The only significant project to be vacant or expected to be completed next autumn. Mr Bitmead suggests the location and the quality of accommodation will set a rent record for Swindon of about £8.50 a sq ft.

He argues that the market in offices is becoming more sophisticated. "It is all very well to generalise about rent levels, but it all comes back to location and specification. The bolder developer, rather



British Rail took 125 House in Millford Street as Western Region HQ. Commercial Union sold the investment to Equitable Life for more than £7.5m. A further two buildings have also gone to BR

than go for a standard building that might let at £3.25, will aim to meet changing market requirements."

A key pointer to the vitality of the Swindon economy is the demand for small offices, according to the chamber of commerce. For example, new air-conditioned suites in Beaver House, at £6 a sq ft, have proved popular.

Small suites are also likely to become available because of the expected head office move by

Exchange Travel from Hastings to the 37,000 sq ft Wiltshire Court. Exchange will at first occupy only half the space, leaving the balance as small suites until required for the company's expansion.

While 1984 might have been dramatic for lettings, agents and developers are now questioning how rapid future growth will be. Part of the recent location and Hambro Life's development of the 129,000 sq ft Tricentre scheme for its own occupation. This is the fifth block to be occupied by Hambro Life, which now has more than 370,000 sq ft in the central area.

J. P. Sturge reports a high level of inquiries from companies seeking to relocate, but notes few are committed to coming to Swindon and the striking rate of inquiries to lettings is not good.

Confidence in the Swindon office market remains high, boosted by the sale earlier this year by Commercial Union Properties of 125 House to Equitable Life for a reported figure of more than £7.5m reflecting a yield of just over

5 per cent.

There are certainly enough planning consents outstanding—more than 300,000 sq ft—on which developers could move.

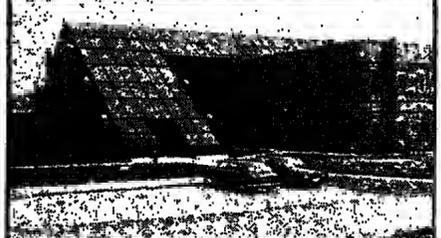
Mr Bitmead points to the success of the station area, underlined both by the swift take-up of space and the Equitable Life investment in 125 House.

"The next test for this area will be the sale of the Bradley Court site, just placed on the market, with consent for 63,000 sq ft, and whether, when sold, it will be simultaneously forward-funded."

Another nearby development out for funding is Signal West, a 200,000 sq ft private sector partnership with British Rail on the BR car park.

In the words of one agent commenting upon the rapid take-up of office accommodation in recent months, "there is now a fear that private property is being rapidly re-letting to famine."

Against such a background, all eyes are watching to see who will make the first move on new construction.



The impressive National Water Research Council offices

# Diversity breathes life into market

## Industrial property

THE SWING in Swindon from blue-collar to white-collar jobs is reflected in the industrial property markets.

Agents J. P. Sturge, in a survey of traditional premises as opposed to the business park developments, maintains the vacant stock has remained constant at around 1m sq ft. But within that total there have been significant movements.

More than 370,000 sq ft of space has been taken this year, though two old buildings on Cheney Manor account for a sizeable chunk of business.

Bluebird Toys expanded to take a 37,000 sq ft building at less than £1 a sq ft. The former Triumph International factory, with 102,000 sq ft, was taken after being vacant for three years. There are plans to offer the premises in small units on short lets at all-inclusive rents.

While Swindon's traditional manufacturing industries may have remained subdued, the increasing diversity of the local economy coupled with greater activity in the small firms sector, has put some life into the market. Logica, the micro-computer concern, took a new 14,000 sq ft unit at £2.50 a sq ft while IBM has leased an extra 12,000 sq ft.

Given the stock of older buildings, incentives and special deals often have to be given to let properties more than five years old. Agents report an oversupply of new nursery units and suggest, even with



The Renault national parts distribution centre at Westlea, Swindon

the flurry of lettings in the summer and autumn, units are likely to remain available to the end of next year.

Mr Phillip Loveday, of Loveday and Loveday, says there has been little new building in traditional units of between 5,000 and 10,000 sq ft and a shortage could occur. Agents point, however, to the success of the business parks in attracting the growth high-tech companies, and suggest this could lead to longer-term changes in the traditional industrial sites.

Mixed planning consents which allow use for offices, research and light industrial provide higher site values. J. P. Sturge calculates there are more than 400 acres within Swindon either with planning consent or zoned for employment —

"sufficient supply for the next four or five years with, almost certainly, the well-located sites disappearing under the bulldozer first."

Agents report few sites have been sold recently for development. However, two acres fronting the main feeder road to junction 16 on the M4 went for £250,000 and a six-acre business park development at Westmead realised about £140,000 an acre.

A range of advance industrial units is available in Swindon at rents of £2 to £4 a sq ft, depending upon size and location. Among new schemes is one by Taylor Woodrow due to start soon to provide 20 high-tech units from 500 to 2,500 sq ft at Bridgmead in the west Swindon expansion area.

The big talking point is the

intention of Honda, which has taken an option on a 340-acre site at South Marston. The company has submitted an outline planning application which talks of expansion beyond the initial stage of establishing a pre-delivery inspection facility for the new executive car to be manufactured in partnership with Austin Rover.

The great unknown is what such expansion will entail and when? To add to the uncertainty, Honda has taken options on two other sites in the UK.

Swindon, confident it is likely to be a favoured site, points out that it can attract such potential investment without the financial inducements available in so many other parts of the country.

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طرحه كذا صند انشيل

Swindon 3

# Tribute paid to planners' flexibility

## Business Parks

ARTHUR SMITH

IN THE drive to attract hi-tech industry and research-based operations, Swindon has set the pace in providing a high quality accommodation. Three speculative business parks, each within minutes of the M4, are under way. Lettings have been dramatic and rents have shot up over the past six months.

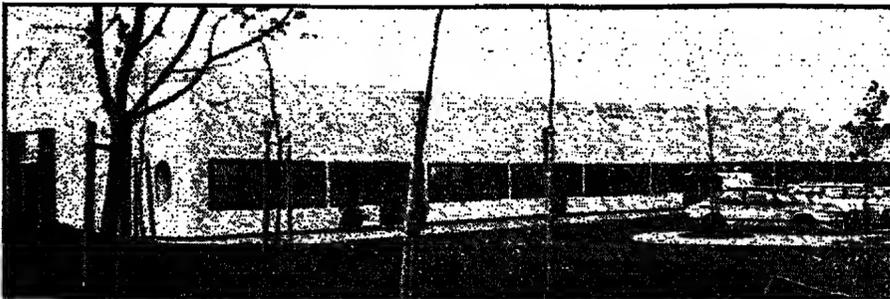
Acquiescing to the drive, out first of the 40-acre Kembrey Park, the first 35,000 sq ft phase of the Cherry Orchard Scheme was fully let by August within six months of completion. The first of the suites, ranging from 2,000 to 10,000 sq ft, went for £5.25 a sq ft, the highest last three years.

"Because of the high rental levels, most space was taken by computer-oriented companies," says Mr. Simon Bitmead, of J. P. Sturge. Tenants include the cable television subsidiary of Thorn-EMI, Great Western Computing and Flexus Computers.

Mr. Bitmead argues the success of the scheme derives not just from the flexibility that allows each tenant its own front door, but also from the willingness of Sun Alliance, as landlords, to grant three-year leases. Within that time the fast growing companies will be looking for more space on Kembrey Park.

The second phase of the Cherry Orchard scheme is nearing completion with 7,000 of the 35,000 sq ft let. Work has started on the third, 40,000 sq ft phase, which will offer raised flooring.

Kembrey Park offers a series of developments, pro-



Six tenants have taken the 10,000 sq ft first phase of Taylor Woodrow's Delta 700 on the Delta Business Park (above) at £6.75 a sq ft.

Sun Alliance has let Maple 56/86 on Kembrey Park (left) to National Semiconductors at £4.10 a sq ft.

viding multi-purpose units suitable for offices, laboratories, research and development, data processing and manufacture. One of the big names attracted is National Semiconductor. The space is totally flexible, equally suitable for production, research or offices.

The tenant came for the building rather than the town or location, Mr. Bitmead says.

Windmill Hill Business Centre, an 80-acre project by 88 Marling Property, has just secured its first big letting, 17,000 sq ft to Intel, the U.S. semiconductor manufacturer. The asking rent was £6.75 a square foot for this, the first

of four speculative blocks totalling 60,000 sq ft scheduled for completion between February and May next year.

Windmill Hill, two minutes off junction 16 of the M4, is recognisable not just by landscaping that involved planting of 50,000 trees, but also from the reconstructed working windmill that provides a local landmark.

Delta Business Park, a 30-acre development by Taylor Woodrow and Thamesdown Council, will offer office accommodation from 10,000 to 100,000 sq ft or more. The campus site, though geared to offices, offers a range of other

uses for hi-tech or research and development.

The first 10,000 sq ft development, Delta 700, was let quickly in various sized suites to six tenants at rents approaching £7 a square foot. Agents say negotiations are under way with a prospective tenant for the recently completed Delta 100—a high specification building with raised flooring for which a rent of around £8 a square foot is sought.

J. P. Sturge reports a further development planned for next year to exploit the market created by Delta 700. But it is not likely to be

available for occupation until 1986.

Agents pay tribute to the advantages given to the business parks by the flexible planning approach adopted by the local authority. Mr. Robin Braithwaite, of Farrant and Whitman, says inquiries from high-tech companies demand a higher proportion of offices—up from only 30 per cent to perhaps 80 per cent—in buildings.

The rent differential between the business parks and the central area has closed and there is likely to be vigorous competition for new tenants.

# We accepted our own advice.

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The renovated Railway Village housing is a Swindon landmark

# Rapid change provides challenge to builders

## Housing

LORNE BARLING

THE RAPIDLY changing social and industrial character of Swindon in the past few years has provided a challenge to housebuilders, both in the private and public sectors, while consistent demand has made it an attractive market for large building companies.

Since 1980 an average of about 15,000 houses a year have been built in the Borough of Thamesdown, mainly in the mushrooming western development area. At the start of this period, about a third of building was by the local authority, but by last year the squeeze on spending had reduced this to a small proportion.

This western area is made up of four "urban villages" which contain around 20,000 houses - forming the second largest township in the county, exceeding Salisbury in size. When complete in the late 1980s, it is expected to contain between 35,000 and 40,000 houses.

One of the main reasons for the high demand for housing according to local authority officials is the large number of people who came to Swindon from London in the 1950s and early 1960s with children. There have grown up and needed to be housed.

More recently, the changing industrial pattern had led to

greater demand for larger, higher-priced housing, since the surrounding towns and villages which had absorbed much of this demand were no longer able to do so.

A recent housing report from the council said there is little property being sold at less than £15,000 and since 1981 the greatest price rises have been at the lower end of the market.

It added that the local housing market was highly dependent upon the large developers, with six out of every 10 homes being built by the five largest building companies. One in four of the dwellings to be built up to 1989 is expected to be constructed by the two largest private developers.

It is estimated that there is enough land for housing development at the predicted rate for five to six years. The Haydon sector, to the north of the town, is generally accepted as the next area for development and will be discussed over the next few months during the review of the county structure plan.

The complexities of linking housing development to industrial growth are considerable, since the latter is highly unpredictable, and there is also pressure to isolate housing growth in certain areas.

Little change in the pattern of demand is expected in the short term, but a survey of estate agents indicates that there will be a rapid rise in the requirement for properties

costing between £20,000 to £25,000 and £50,000 to £70,000. This is already evident to some extent, due to the increase in the number of middle to senior executives moving to the area with high technology companies. One recent development, Shaw Ridge, has found buyers for houses worth more than £110,000, and more projects of this kind would therefore seem likely.

According to the survey, almost all local builders required more building land, and almost half the demand was for sites which would accommodate between 20 and 100 homes.

### Land banks

The dominant constraint identified by housebuilders was the shortage of land, and most were widening their search for sites at viable prices. In addition, they wanted local authorities to help to encourage imaginative schemes without the imposition of rigid standards, and to improve provision of infrastructure.

The report also points out that local conditions have worked against the small developer, since larger building companies have been able to build up land banks following the early successful phases of development in an expansion area.

"It is unlikely that the domination of the land market will result in the larger builders developing all the land themselves. It is reasonable to assume that they will, by way of land swaps or sub-conveying, spread their developments," the report said.

However, to swap land, developers had to be in control of land elsewhere, and this system worked against small developers.

Overall, the predominance of the private sector builders is regarded as acceptable, particularly in view of the rapidly changing market conditions and the need to meet demand.

# Nationwide Building Society, with its Administrative Centre in Swindon, looks to the future

## The needs of the customer

Most people think of a building society's relationship with its members in terms of mortgages, though by far the greatest number of transactions takes place with the society's investors. For instance, Nationwide has 494,000 borrowers and over 3,000,000 investors.

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In addition we have already introduced novel services to help our members. There is TravelMoney, to supply foreign cash and travellers cheques, and the FlexAccount which offers most 'current account' services with the added benefit of full interest on credit balances.

## The need for housing

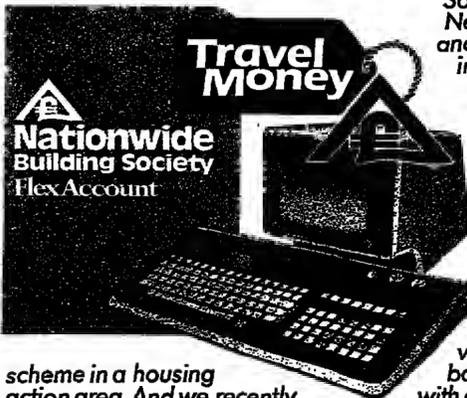
Housing finance will still be our major preoccupation, and regeneration is now seen to be as important as new building. Nationwide was the first society to launch a special support lending

## The need for finance

The days when a major society could rely on an influx of funds from members only are over. Nationwide recognised this some time ago. To spread the financial net more widely, the Society launched Negotiable Bonds in 1981 and Certificates of Deposit in 1983. By the end of 1983 over £249 million extra was available for mortgage finance.

## The need for stability

Now, as before, Nationwide is determined to meet the challenge of the times. And stability is vastly important. Broadly based across the country, with assets exceeding £8,000 million, we are committed to stable expansion, and to continuity of effort, in this crucial area of the nation's life.



scheme in a housing action area. And we recently sponsored the formation of a new organisation - Nationwide Housing Trust - with a brief to help improve the country's housing stock.

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Raymond Snoddy examines the town's cable TV service

# Turn-on to an explosion of choice

THE switch-on of Swindon Cable's multi-channel service in September was more symbolic than real. The major work at the Brunel Centre to perform the task, but there were probably only about half a dozen subscribers to receive the new service.

It was, however, an historic moment. The handful of subscribers were the first in Britain to receive extra channels of entertainment and information over the "broad-band" cable networks which the Government would like linked to form a "wired society" of the 21st century.

Swindon Cable is the first of the 11 multi-channel cable franchises, allocated by the Government last November, to actually get going. It will be well into 1985 and in some cases 1986 before most others transmit. There have been long negotiations with the Home Office and the Department of Trade and Industry over the terms of licences, and some had difficulty raising finance as scepticism on the cable revolution grew in the City of London.

But for a small number of people in Swindon, at least, the "explosion of choice" that cable promises is here. Subscribers prepared to pay £15 a month can receive 13 channels which includes Premier, a channel of recent films. The basic service, which excludes the film channel, costs £7 a month.

Apart from the four traditional broadcasting channels—and two out-of-area ITV stations, subscribers receive: Music Box (pop music), Screen Sport, the Children's Channel, Sky (general entertainment) and Premiere.

Swindon also offers a channel for local news and comment, local teletext and stereo national and local radio.

New channels will be added as the market develops and eventually all of Swindon will have up to 30 channels of entertainment and information.

Mr Peter Gosling, chairman of Swindon Cable and managing director of Thorn EMI Cable Television, its parent, refused to reveal how many people have subscribed.

"We have got a reasonable amount of interest and a reasonable degree of take-up," he said.

The aim is to cable 3,700 homes by the end of November. Over three years, all of the area—about 53,000 homes should be "passed" by broad-band cable.



Mr Sebastian Crawshaw, chief executive of Swindon Cable (left), and Mr Richard Foley, display ads sales manager of the Swindon Evening Advertiser, with the 10 ft advert on TV programmes

There is likely to be a pause for consideration after the completion of the first slice of the network. "If we had a situation where it was an absolute thumb's down—which it's not—we would obviously have to take stock and think again," Mr Gosling said.

Swindon Cable is hoping it will be able to achieve a 40 per cent penetration in the fourth or fifth year. That would be the break-even point, with the £15m-£18m investment paid off by year eight.

At the lunch, Mr Sebastian Crawshaw, chief executive of Swindon Cable, said the event was an historic landmark for development of television in the UK.

"Swindon has the reputation of being the launching ground for several notable communications systems—not least of which is the Great Western Railway, which celebrates its

150th anniversary this year. Swindon Cable is now on the eve of creating a new entertainment and interactive communications system for the local community which will eventually become the "railroad" of the 21st century," Mr Crawshaw said.

Cable has a long history in Swindon. It began in 1928 when a company called Radio Relay transmitted two radio channels on a wire around the town. Because radio sets were not freely available then, a loud-speaker and a volume control were provided for each home. The service grew into a television relay service for the existing channels.

In 1981, Swindon was one of the towns granted Home Office licence for experiment of subscription television services. The service offered six "off-air" channels and a local chan-

nel of non-stop feature films in the evenings and at weekends. The pilot schemes were not, however, a commercial success—partly because they were too small and too short-lived to justify intensive marketing.

Apart from winning the new cable franchise for the area, Swindon Cable was also given permission to carry additional services on its existing cable network in the town. This carries 10 channels and passes about 23,000 homes. It will be replaced gradually by the 22-channel, fully interactive system.

The accent is on trying to persuade people to pay up to £165 a year on extra entertainment—there is a discount for paying in advance.

A folding, 10 ft Sastchi and Sastchi advertisement in the Swindon Evening Advertiser introduced the company to local people, giving illustrated details of the channels that Swindon Cable would be offering.

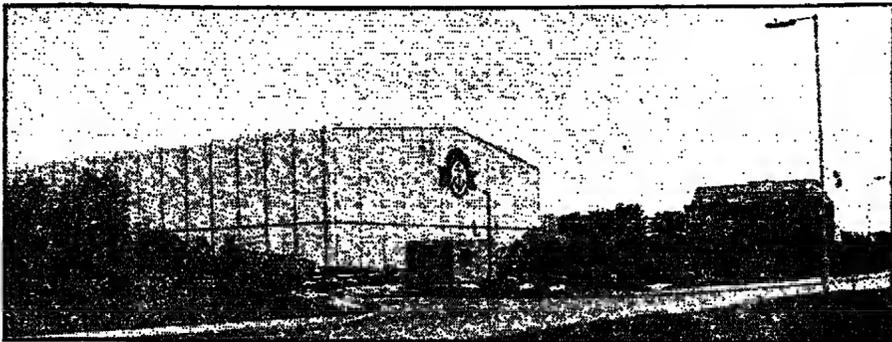
But the battle for subscribers will be mainly won or lost on the doorstep, as teams of salesmen try to push the subscription rates towards levels which would be commercially viable.

Swindon Cable has already shown it is sensitive to the wishes of subscribers. More than 100 complaint calls were received when Television South was dropped to make way for the sports channel on the existing cable network. A referendum was held to decide whether TVS or Central, the Midlands TV company, should be carried and Central won by a considerable majority.

Swindon Cable is hoping that its ability to identify with the local community will be an important selling point.

In the summer, the Swindon station carried live coverage of the NatWest Trophy cricket match between Wiltshire and Leicestershire and the cablecast was sponsored by National Westminster Bank. Both Swindon Cable and the Home Office welcomed the sponsored programme as the forerunner of how cable could offer a cost-effective form of local television.

The eyes of the whole cable television industry are likely to be on the Wiltshire town to give an early indication whether multi-channel cable is to be a commercial disaster or a feasible long-term investment.



The new £15m processing plant set up by Anchor on a greenfield site

## Upping Anchor to a new home

THE New Zealand Dairy Board showed considerable confidence when it set up the Anchor Foods processing plant on a greenfield site at Swindon, which came into operation in 1980.

The board has been facing a tough commercial and political battle to maintain sales to the protected EEC markets since Britain joined.

The butter quota has more than halved exports to the UK to 85,000 tonnes and these continue to decline. Cheese quotas, after being cut altogether, have been set at 9,000 tonnes, a fraction of former levels.

Processing was moved from a number of other sites, including Tooley Street, London, a one-time centre of the trade. The move also coincided with metrication of



dairy product packaging and developments in specialised packets for milk products.

The plant is fully operational, since the last London activities were closed and transferred to Swindon. Total investment is £15m and some 300 workers are employed.

The plant will be able to cope with all the present butter quota, both in the familiar 250 gramme packs and those individual portions which appeal to the catering trade but exasperate the customer and seem to reduce

butter consumption more than any other factor.

New Zealand sales of cheddar cheese in the UK was 70,000 tonnes before EEC membership began in 1973. This was reduced to nil at the end of the transition period but in subsequent negotiations, the EEC agreed to the import of 6,500 tonnes for sale to consumers and 3,000 tonnes for processing.

This cheese is packed mainly as mature cheddar up to two years old, adding the greatest value to the restricted quantity imported.

The imports are dependent on political goodwill, so Anchor Foods is diversifying into other lines involving products from within the Community. For instance, UHT cream from Belgium is being packed in aerosol tins.

There are plans to expand the product range by trading contract work. This is claimed to be the largest and most modern plant of its kind in Europe, and probably in the world, and any dairy products could be processed irrespective of origin.

Of immediate anxiety are efforts to reduce the EEC butter mountains at present standing at 1.2m tonnes. Cheap butter on sale for Christmas could cause a serious problem as consumers store the special supplies, upsetting subsequent sales. This also disturbs British manufacturers.

Even more worrying are moves to shift more EEC butter onto the world market. A scheme is being prepared to sell long-store butter at

about two-thirds of the GATT minimum. This will have been in an intervention store for at least 18 months, but according to the New Zealanders it will be snapped up, particularly by the Russians, the only large buyers left.

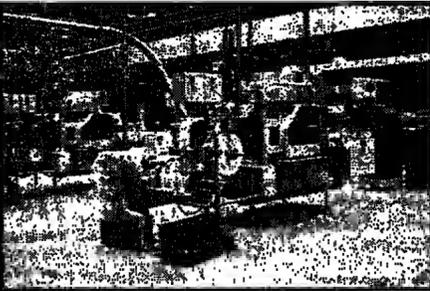
New Zealand had agreed to share the world market with the EEC and the US, and this move by the Commission could slash prices. The butter, if properly stored, would be virtually indistinguishable from fresher stock. The effects on markets could be disastrous, particularly in view of the decline in consumption in the UK and other countries.

### Closures

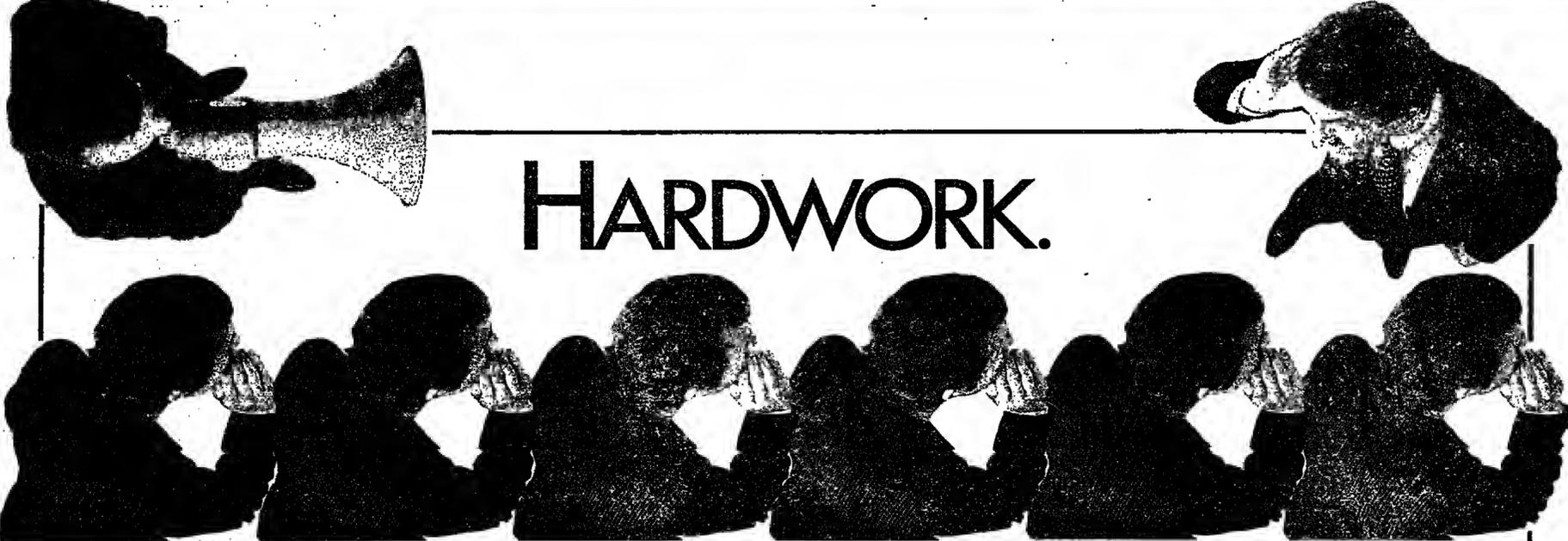
In Britain the decline has been caused mainly by the rise in prices, since joining the EEC. The drop in consumption has been spectacular, from 490,000 tonnes in 1974 to just over 300,000 in 1982—and it is still falling. This has put great pressure on the home dairy industry, involving factory closures and continuing agitation by farmers and manufacturers for acceleration of cuts in the New Zealand quota.

This has put great pressure on the home dairy industry, involving factory closures and continuing agitation by farmers and manufacturers for acceleration of cuts in the New Zealand quota. The Swindon plant has enabled rationalisation to be pushed to the limit.

John Cherrington



Butter packing machinery at the new plant



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## Swindon 6

Robin Reeves and Lorne Barling profile some of the high-tech high fliers in the town

## Anti-UK bias proved wrong

IN 1979 Logica, a young British company with a rapidly-growing reputation in computer consultancy and software development, decided to hive off its word processor division as a separate company, Logica VTS.

The company had just completed an ambitious project for Unilever—installation of a computer system to automate the group's typing pool. This was based upon research into how a typing pool operated (as opposed to how a computer-person might think it worked).

The outcome was Logica's arrival in Swindon not only to market what was an advanced multi-user, shared logic, word-processing system but also to develop and manufacture what has become a successful stand-alone word processor—the VTS 2200—winner of the Queen's Award for Technological Achievement in 1983.

"We didn't believe the mythology that UK was no longer the right place to establish a manufacturing base," Mr Olson comments.

Swindon offered what the company was looking for: fast rail and road communications



with central London and an international airport, an available workforce with some of the skills required, and a 65,000-sq-ft factory-office complex ready for occupation and with planning consent for substantial expansion.

Starting with a nucleus of 50 people, Logica VTS today employs 300 in research, development, manufacturing and marketing at its Swindon headquarters and is gearing up to expand output of two recently-launched, new-generation products—the Kennet multi-function workstation and the Polynet office system.

With the VTS 2200, Logica's feat has been to capture an estimated quarter of the UK word-processor market, previously dominated by IBM and Wang, the large U.S. manufacturers, and Phillips and Olivetti in Europe.

From a near-standing start in 1979, its turnover was £10m in mid-1983, the last published figure. But, according to Mr Olson, growth has continued

since then to £68m, in line with Logica's overall 50 per cent expansion in turnover, for the year ending last June, which pushed profits from £3.2m to £5.2m.

The microcomputer market has been expanding rapidly. But well-designed, price-competitive products are not enough for a small company. Logica's exceptional growth and rapid success has come through an early strategic decision to market its machines through original equipment manufacturers, ICL and British Telecom Merlin, benefiting from their well-developed marketing and sales capability. The result is that only about 50 per cent of output is sold under the company's label.

At the same time, it has done well in export markets, particularly France, where the VTS 2200 has been distributed by Jistral SA, a subsidiary of Jeumont Schneider.

The new Kennet combines the functions of word processor, workstation and personal computer. BT Merlin has already placed a £10m order for the new machine, which it is marketing as its M4000 WP range.

ICL's position has still to be clarified, but demand for the VTS 2200—marketed by ICL as

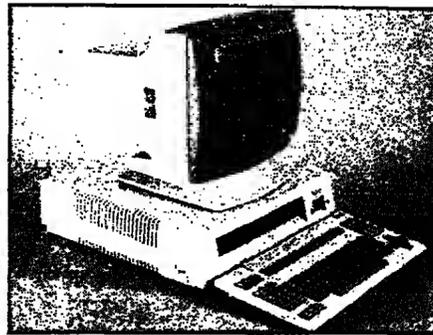
the DRS 8801—remains strong.

Logica is not finding it necessary to add to manufacturing space or its workforce in spite of its rapid expansion in Swindon. By reorganising the factory layout, judicious investment in automatic assembly equipment and increased shift working the company plans to step up capacity from 13,000 systems to 30,000 system a year, with a direct manufacturing workforce of only 100.

Logica plans to continue concentrating manufacturing for the high-quality end of the market—sophisticated multi-function workstation products, handling text, data and communications. It has no intention of entering what it sees as the excessively competitive cheap micro and home computer markets.

Although not generally an acquisitive company, it is a measure of Logica's manufacturing confidence—after only five years in a competitive market—that it recently took on a new manufacturing challenge. It bought Intelligent Technologies of California, manufacturers of integrated communications devices for linking IBM personal and main frame computers.

R.R.



A £10m order has already been placed for the Logica Kennet microcomputer

## Automation keeps down jobs growth

RAYCHEM, a world leader in the manufacture of treated plastics, mainly for electronics applications, has grown steadily since it moved to Swindon from the London area in 1986.

The company is a subsidiary of Raychem of Menlo Park in the heart of California's Silicon Valley. It has a workforce of 1,250 and has recently announced new expansion.

Raychem made its initial breakthrough with the irradiation of plastics, which allowed cables to have thinner and lighter insulation. This was important to the civil and military aerospace industries, which are big customers.

## Raychem

Swindon is the company's European research and development headquarters, comparable in size to its U.S. R and D facility. About 10 per cent of the UK operations' turnover of £70m a year is devoted to pure research.

This has led to the development of a series of important products, such as a range of heat-shrinkable plastics for protecting electronic or mechanical products. Applications range from satellites to gas pipelines, the power industry and defence uses.

Raychem manufactures connection devices and has

developed polymers for insulating wire and heat-recoverable metals, which can be used to create the equivalent of a weld through chemical processes.

The company has an annual revenue of about \$700m (£373m), with plants in France, Belgium, Germany, Holland, Denmark and Ireland, a presence in the Middle East. Its overseas activities are larger than those in the U.S.

Raychem operates on five sites in Swindon, having recently acquired the former Clover Leaf building on the Cheney Manor Estate. This will be redeveloped and linked with an existing unit to add 40,000 sq ft to the 750,000 sq ft the company has on three estates.

Swindon is involved in the production of virtually all the company's wiring cable supplied in Europe, exporting about 60 per cent of output.

The company's expansion in Swindon has come about largely because of its phenomenal growth, which has been running at about 25 per cent a year. A high degree of automation has meant this has not been accompanied by a large increase in the workforce. Latest developments are expected to create about 100 jobs over the next few years.

L.B.

## Output expected to treble in 5 years

NATIONAL Semiconductor, one of the world's leading producers of microprocessors, is the latest high technology company to locate an important part of its international activities in Swindon.

The company has recently completed the transfer of its European marketing and distribution operations to the town and in the short term is employing nearly 200 people, about half of whom have been moved from its European headquarters in Munich.

Pauline Hamill, a vice-president of the company and a group director in the semiconductor division, has been in charge of the £1.5m investment and move to Swindon, and herself moved from Munich.

The main objective of the move is to use Swindon's central location as a clearing house for the large number of varied products being sold in Europe. A highly computerised handling system has been installed.

This comes at a time when demand for semiconductor and micro processors in Europe is expected to rise sharply, particularly in Britain. A recent report has estimated the UK semiconductor market in 1984 at £1.1bn and is forecasting a sales growth of 55 per cent next year.

Miss Hamill said the company's turnover would probably treble in the next five years and there would be a considerable increase in the workforce. A key factor in the choice of Swindon was the proximity to Heathrow and Gatwick airports, according to Miss Hamill, since they offered the 24-hour service necessary for fast movement.

The new centre will also include a technology support applications group, considered to be increasingly important to customers requiring customised systems. The present design centre at Bedford will be moved to Swindon and expanded.

Design centres of this kind are an important extension to the market for logic arrays, allowing customers greater product flexibility. They have been established by National Semiconductor in a number of cities, such as Munich, Paris, Milan and Stockholm.

The company has recently invested about £100m in manufacturing plant at Greenock, Scotland. The rising value of the dollar against European currencies is encouraging further interest in UK investment, Miss Hamill said, although

this had to be seen within the company's strategy for Europe. Last year, National Semiconductor achieved worldwide sales of \$1.2bn and invested \$246m in research and development, providing a range of new, high technology products such as its 32-bit microprocessor.

Other new products include gate arrays, offered in a number of families ranging from 600 to 6,000 gates. There is also a new line of logic circuits which offer high speeds with low power costs for use in the data processing and communications industries.

However, the product which will probably become the best known in this country and marketed through Swindon is the NS 32032 has been designed for



systems which need to manipulate large data bases at high speed beyond the capabilities of eight- and 16-bit microprocessors.

It features 32-bit internal and external architecture along with the ability to support high-level languages, advanced operating systems and large memory spaces.

Areas of use will continue to encompass tasks formerly the domain of minicomputers. This includes engineering workstations, business and professional computers, graphics systems, CAD/CAM systems, intelligent terminals and military systems.

Over the past few years, National Semiconductor has carefully expanded into all areas of high-growth, high-volume industrial, computer, consumer, telecommunications and military/aerospace markets throughout the world.

Its production facilities are geared to high productivity illustrated by the spending of a large part of its investment at Greenock improving quality on five production lines.

"Quality has played a major part in the national success story," the company said. "At a time when the industry's defect average was running at 8,000 to 10,000 parts per million, National had reduced theirs to 150 parts per million."

L.B.

## Riding the microprocessor recovery

INTEL, one of the world's leading micro-processor companies, which has its UK sales and European marketing headquarters in Swindon, was relatively early among the high technology concerns attracted to the town. It bought a large and well-placed site and completed the centre in 1978.

Only 36 people were employed at the start, but this has risen to 380, and by the end of the decade the company expects a UK staff of about 1,000, mainly in Swindon.

This is against a background of rapidly rising turnover for the U.S. parent company, which was a pioneer in microprocessor development and continues to be among the leaders in terms of technology and volume.

Intel has three divisions in Europe, one dealing with components, one with microprocessor equipment and the other with computer and electronics systems. The first is based in Munich, and the other two in Swindon.



European revenue represents around 25 per cent of Intel's world market, with Britain taking a leading share of this. Demand here is growing faster than other European countries.

"For example, for the kind of computer systems we supply, the demand in the UK is considerably higher than in West Germany," the company said.

It has a wide range of local customers, including IBM, ICL, defence equipment manufacturers such as Plessey, office equipment makers, and suppliers of control systems for manufacturing plant. Intel's main competitors are Motorola and National Semiconductor, which has recently set up in Swindon.

Intel is expanding in the

town. A training centre has been set up on a site at Dorcan, the sales headquarters are being moved to an 18,000 sq ft building on the Windmill Hill Business Centre. The company is also building a second block on its 11-acre Pipers Way headquarters site to accommodate its European distribution activity, and ultimately it is planned to bring all local functions back to these buildings.

There is a duty-free zone within the complex, which allows products to arrive in Swindon and be re-shipped abroad without incurring UK excise duties.

Intel had an overall international revenue of more than \$1.1bn (£901m) last year and the figure for this year is expected to be considerably higher, reflecting the rapid recovery of worldwide microprocessor markets.

The company believes it has a decisive lead in the 16-bit market with its newly-developed

80286 microprocessor, which is said to have had an excellent market response.

"Almost all computer manufacturers are using it in new machines," the company said.

From a distribution and business point of view, Swindon had proved to be an excellent location, particularly in view of its proximity to the London airports.

The Intel buildings, on a virtually rural site, could be a typical example of high-tech industrial development in the area, with a large proportion of the high-quality space taken up with offices and the remainder for repairs and service. The test and development area will be expanded to allow work on "customised" products for customers in Europe.

Overall, Intel's presence in Swindon has been important in the confidence it has created for other electronics concerns to come to the area.

L.B.

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طريقه اعدادنا

**FINNS START TO FLY • ESSILOR UP 146 PLACES • UK COMPANIES LESS DOMINANT**

FOR THE third year running, Europe's biggest publicly quoted companies are ranked in the FT 500.

In two main lists, the European 500 and UK 500, companies are ranked by market capitalisation taken as an average for the month of June. This yardstick is the best guide to the company's worth in the eyes of investors. It is a sensitive gauge to performance over time.

Moreover, market capitalisation gives proper weight to banks, whose positions are distorted in lists based on total sales.

In the European list, values are stated in U.S. dollars to make comparisons possible — an exercise which this year understates the

figures in relation to last year's list because of the depreciation of European currencies.

The survey also analyses the key figures on each company — turnover, profits, employment and return on capital.

The stock market varies in importance from one country to another. In the UK it is strong and active, in Germany banks play a larger part in corporate finance and in France and Italy many of the biggest businesses are state-owned. To take account of these, we include for the second year a list of the top 100 European enterprises, whether publicly or privately owned, ranked by total turnover.



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**Europe rides the back of the bull**

BY STEFAN WAGSTYL

EUROPE'S top 500 companies are together worth more than ever on Europe's stock markets.

Riding the crest of economic recovery, bourses in all 14 countries surveyed — except Greece — advanced in the year to the end of June. Most reached all-time records during the 12 months.

The market values of the leading 500 companies moved ahead accordingly. To join this year's list a company had to be worth at least \$145m, against \$142m last year. The increase is greater than it appears since most European currencies have depreciated against the unit of measure, the U.S. dollar, over the year.

As the bourses raced ahead some companies moved faster than others. There are 48 new entrants in the FT 500 and top of the class is international news agency Reuters, now a publicly-quoted company and in at 32. The first Greek company comes in at 394 — the National Bank of Greece.

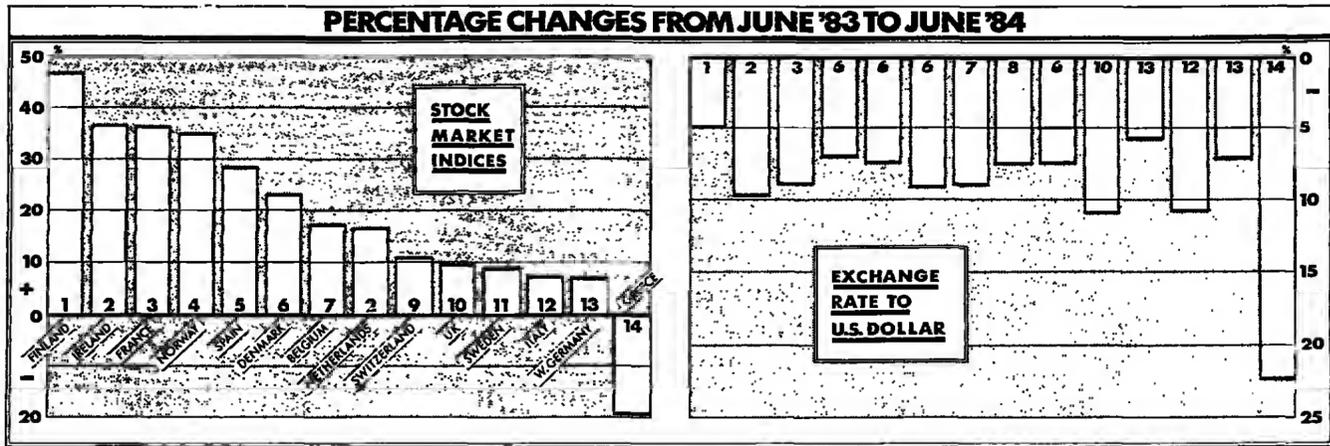
Among those which have been forced to make way for the newcomers is Dunlop, the once-mighty rubber company.

At the top of the 500, Royal Dutch/Shell and British Petroleum increase their lead, but Daimler-Benz overtakes GEC to take third place. Glaxo loses a little of its glamour rating, dropping out of the top ten, its place taken by BAT Industries.

The most spectacular gains have been made by companies from Finland, buoyed by a bourse which rose 47 per cent and a currency that depreciated only 5 per cent against the dollar — the lowest of the 14 countries surveyed. There are now 12 Finnish companies in the FT 500, up from 7 last year: the highest placed are two banks — Kansallis Osake Pankki, up 160 places to 161, and the Union Bank of Finland, up 106 to 181.

Among the larger stock markets, Paris made the greatest gains as investors' initial fears about President Mitterrand's Socialist government receded.

Lens maker Essilor, up from 412 to 262, and consumer credit group Bancaire, up from 308 to 178, made two of the biggest leaps up the middle reaches of the 500.



Nearer the top, L'Oreal, the health and cosmetics group, the BSN food group, Esso France and Pernod Ricard overtook some other distinguished names of European business.

French investors clearly had a fancy for food, fashion and leisure: among nine new French companies in the list for the first time were Accor International (hotels), Promodes (clothing shops) and Martell (brandy).

The UK features prominently in the European 500 with 223 companies on the list, quoted on a stock exchange which is far more active than any on the Continent. It is no surprise that British companies head the ranks of both best and worst performers. Booker McConnell, a food company subject to a takeover bid, is up

180 places to 278. Barratt Developments, a housebuilder which overestimated its market, is down 220 to 360. Empire-building holding companies BTR and Hanson Trust continue their climb up the rankings — BTR to 15, and Hanson to 37.

However, the UK's dominance is slowly slipping, with the number of companies down from 229 last year and 234 the year before. In part this is due to the decline in the pound, and in part a result of the growing capitalisation of other European bourses.

In Germany, the stock market highlight was the faded bid by the Allianz Versicherung insurance group for the UK insurer Eagle Star. Allianz moved up 5 places to number

25 in the 500 and sparked a general restating of insurers notably of Victoria Lebens and Colonia Versicherung. The ripples spread abroad to the Dutch companies Nationale-Nederland and Aegon (a new group born of a merger) and to the depressed UK insurance industry, where the ranking of Phoenix Assurance among others improved.

While developments in insurance were exceptional, a glance across other European industries also finds evidence of cross-border movements in market sentiment. Broadly, the swing of the economic cycle has brought back into favour many cyclical stocks unloved a year or two ago. Investors have looked more critically at one-time favourites, notably in high-technology.

The shift is clearest in Sweden where electronics groups Astra and L. M. Ericsson, and pharmaceuticals — companies Astra and Pharmacia have slipped back, while companies in older industries have moved up — Volvo, Saab-Scania, Electrolux and Sandvik.

Elsewhere, Dutch steel-maker Hoogovens, German tyre-manufacturer Continental Gummwerke, and electrical group AEG-Telefunken have bounced back.

There are of course high technology companies which have hucked the trend running against them — Olivetti in Italy, Philips Kommunikations Industrie in Germany and BSR in the UK are all up.

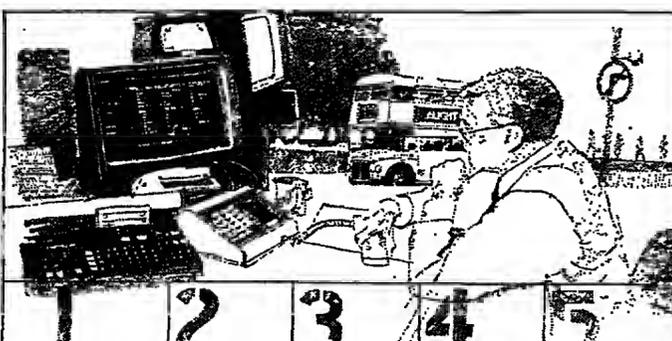
The economic cycle has brought oil and chemicals companies back into favour. Elf Aquitaine, Norsk Hydro, Solway and Alzo have all moved closer to Shell and BP at the top of the list. Lower down the rankings, exploration-orientated companies have leapt about with Lasmo and Ultramar coming down, and Charterhouse Petroleum shooting up.

Banks have had a mixed year. Spanish and Belgian financial groups are up, but the big four UK clearing banks are down in the wake of unfavourable tax changes. The Swiss banks are unmoved.

Finally, good news for the British Government planning the public flotation of British Airways. The publicly-quoted airlines KLM, Lufthansa and Swissair all jumped in the rankings.

● STATISTICAL information for this survey was compiled by Dick Whittington, Anne Dufforce, Sue Hopkins, Vicki Sutcliffe and Ian Holiday, with assistance from the staff at Exel Statistical Services, in particular Derek Fiches. The survey was co-ordinated by Stefan Wagstyl and Carla Rapoport.

● FOR REPRINTS (Price £10), which will include addresses, telephone and telex numbers of the companies listed, contact Nicola Banham, The Financial Times, Bracken House, Cannon Street, London EC4P 4BY.



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# EUROPE

# 500

### 1-200

Ranking 1984	Company	Country	Capital Sm	Turnover last year Sm	Profit last year Sm	ROCE	Year end	Employees					
1	Royal Dutch/Shell	UK	43,888.3	85,522.1	76,573.7	17.7	10,871.0	20.9	28.0	21,283	156,000*		
2	British Petroleum	UK	11,960.4	44,887.5	40,494.5	10.8	3,771.3	17.2	18.2	21,283	121,500*		
3	Imperial Chemical Industries	UK	7,023.0	14,604.8	14,200.8	2.9	1,529.8	1.9	2.9	21,283	184,777		
4	Daimler-Benz	FRG	6,905.4	6,311.0	3,071.4	3.0	923.8	92.3	-	31.1	31,394	171,752	
5	Siemens	FRG	6,248.2	14,410.7	14,642.7	-1.0	368.3	607.5	8.4	0.3	30,943	311,000	
6	Union Carbide	UK	6,030.7	62	NR	NR	248.4	304.4	14.2	14.7	21,283	17,277	
7	Nestle	FRG	4,807.8	12,241.8	12,119.8	1.0	1,073.6	953.2	13.0	15.0	21,283	117,500	
8	Imperial Chemical Industries	UK	4,763.4	12	NR	NR	284.7	357.7	139.0	15.2	21,283	117,500	
9	General Electric	UK	4,481.7	25	3	16,339.8	1,063.6	982.7	8.0	17.0	21,283	305,000*	
10	BAT Industries	UK	4,418.3	38	6	16,310.0	1,598.3	1,179.9	14.4	24.8	21,283	187,173*	
11	GAT	UK	4,284.5	27	142	1,419.2	1,192.5	4.7	298.0	18.1	21,283	27,788	
12	Marks and Spencer	UK	4,101.4	34	41	3,821.5	3,450.8	13.5	695.3	43.8	16.7	21,283	47,284*
13	R.W.E.	FRG	3,507.5	30	22	6,905.5	8,789.8	0.8	237.5	670.0	-0.1	21,283	70,354*
14	Swiss Bank Corporation	FRG	3,338.2	62	NR	NR	294.0	246.8	14.1	12.9	21,283	18,773*	
15	BT	UK	3,282.0	19	77	2,713.8	988.0	17.7	238.9	148.8	99.9	21,283	62,320
16	Grand Metropolitan	UK	3,131.2	22	27	6,164.8	8,300.7	10.1	429.8	58.1	71.2	21,283	114,553
17	Dunlop	UK	3,075.5	27	72	2,677.0	2,944.7	14.2	389.9	338.8	13.5	21,283	35,300
18	Geest Group	FRG	2,954.8	4	9	14,598.7	15,958.3	7.4	4,462.9	376.0	1,090.0	21,283	343,000
19	Philips	FRG	2,954.8	4	9	14,598.7	15,958.3	7.4	4,462.9	376.0	1,090.0	21,283	343,000
20	Bayer	FRG	3,031.6	42	13	12,631.4	12,717.8	7.2	767.7	354.9	123.1	21,283	174,800
21	Ciba-Geigy	FRG	3,031.6	42	13	12,631.4	12,717.8	7.2	767.7	354.9	123.1	21,283	174,800
22	Credit Suisse	FRG	2,999.0	42	64	3,290.1	5.7	NR	217.1	171.8	22.0	21,283	12,500*
23	Hoffmann-La Roche	FRG	2,999.0	42	64	3,290.1	5.7	NR	217.1	171.8	22.0	21,283	12,500*
24	Alpine Verpakking	FRG	2,902.7	58	NR	NR	NR	NR	288.8	210.8	28.8	21,283	15,894*
25	Hoechst	FRG	3,714.4	42	14	13,577.7	12,734.4	6.3	713.8	391.4	52.4	21,283	179,849
26	Volvo	FRG	2,719.0	9	19	12,273.4	9,332.0	4.5	498.6	277.0	75.7	21,283	76,209
27	Elf Aquitaine	FRG	2,700.1	42	13	16,523.1	13,629.8	18.7	1,423.0	1,252.0	12.9	21,283	114,128
28	SAF	FRG	2,508.4	21	23	6,028.2	5,009.0	10.0	912.3	389.1	65.8	21,283	73,844
29	Rio Tinto-Zinc Corporation	FRG	2,508.4	21	23	6,028.2	5,009.0	10.0	912.3	389.1	65.8	21,283	73,844
30	General	FRG	2,478.2	99	NR	NR	NR	NR	37.3	30.8	21.1	21,283	N/A
31	Reinsburg J.	FRG	2,420.6	28	52	5,948.3	3,283.0	8.0	179.0	148.9	19.0	21,283	74,989*
32	Barclays Bank	FRG	2,420.6	28	52	5,948.3	3,283.0	8.0	179.0	148.9	19.0	21,283	74,989*
33	Plaza Company	FRG	2,132.3	5	115	1,789.0	1,480.3	20.8	242.6	201.2	20.3	21,283	38,338
34	VEBA	FRG	2,044.0	11	4	17,889.0	16,449.6	-6.7	900.9	900.2	10.1	21,283	77,167
35	Cable and Wireless	FRG	1,992.8	5	209	802.4	855.5	44.8	291.8	219.8	21.3	21,283	24,228
36	Home Trust	FRG	1,992.8	5	209	802.4	855.5	44.8	291.8	219.8	21.3	21,283	24,228
37	Great Universal	FRG	1,915.7	34	98	2,785.8	2,540.4	10.1	277.4	12.5	31.8	21,283	N/A*
38	National Westminster Bank	FRG	1,892.9	89	NR	NR	NR	NR	119.7	107.7	62.4	21,283	1,819
39	National Westminster Bank	FRG	1,892.9	89	NR	NR	NR	NR	119.7	107.7	62.4	21,283	1,819
40	Petrofina	FRG	1,841.0	91	21	6,191.7	8,894.0	0.8	1,103.3	1,130.4	10.1	21,283	21,000
41	Prudential	FRG	1,841.0	91	21	6,191.7	8,894.0	0.8	1,103.3	1,130.4	10.1	21,283	21,000
42	BNW	FRG	1,841.0	91	21	6,191.7	8,894.0	0.8	1,103.3	1,130.4	10.1	21,283	21,000
43	Boon	FRG	1,841.0	91	21	6,191.7	8,894.0	0.8	1,103.3	1,130.4	10.1	21,283	21,000
44	Volvo	FRG	1,841.0	91	21	6,191.7	8,894.0	0.8	1,103.3	1,130.4	10.1	21,283	21,000
45	Volvo	FRG	1,841.0	91	21	6,191.7	8,894.0	0.8	1,103.3	1,130.4	10.1	21,283	21,000
46	Volvo	FRG	1,841.0	91	21	6,191.7	8,894.0	0.8	1,103.3	1,130.4	10.1	21,283	21,000
47	Volvo	FRG	1,841.0	91	21	6,191.7	8,894.0	0.8	1,103.3	1,130.4	10.1	21,283	21,000
48	Volvo	FRG	1,841.0	91	21	6,191.7	8,894.0	0.8	1,103.3	1,130.4	10.1	21,283	21,000
49	Volvo	FRG	1,841.0	91	21	6,191.7	8,894.0	0.8	1,103.3	1,130.4	10.1	21,283	21,000
50	Volvo	FRG	1,841.0	91	21	6,191.7	8,894.0	0.8	1,103.3	1,130.4	10.1	21,283	21,000

## The basis for the lists

Rankings for the European and UK 500 tables are based on market capitalisation using June average figures supplied by Datastream and end-of-June figures supplied by the Belgian, Finnish and Spanish Bourses. Where two or more companies have the same market capitalisation ranking has been determined by turnover or, where turnover is not available, by profit. Companies more than 70 per cent owned by a foreign parent with a particularly small proportion of equity being openly traded have been excluded from the lists.

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Currencies The UK 500 figures are in Sterling. The European 500 and European Turnover table figures are shown in U.S. dollars. The June average exchange rates have been provided by the F.T. Statistics department.

Consolidation of Accounts Whenever possible, consolidated accounts have been used. When parent company accounts or domestic consolidation only have been provided, these figures have been used. Turnover: Whenever possible,

sales figures, net of sales taxes and intergroup sales have been used. Profit figures, whenever possible, are shown before tax, minority interest and extraordinary items. Belgian, French, German and Swiss company profit figures have in most cases been arrived at by adding back tax to the year's net profit. They are, therefore, shown after extraordinary items. Italian figures are net profit.

Return on capital employed The ROCE figures have been provided by Exel Statistical Services. Calculations are based on capital employed at the beginning of the year and profit before interest and taxation unless otherwise stated. For financial companies, the capital employed figure used is shareholders' funds.

Belgium Due to a technicality, market capitalisation figures used in last year's table for some of the Belgian companies were incorrectly stated. As a result, the rankings of these companies was misleading. To give a more realistic picture of the movement of these companies within the table, a restated ranking for last year has been given.

Exchange rates Country June 1984 June 1983 % Change GRY 104.781 84.388 -23.962 UK 1.6454 1.5806 -4.01% Italy 1639.663 1602.842 -2.26% Ireland 0.8951 0.8774 -2.00% Denmark 8.1242 -8.197

France 8.4167 7.6689 -8.92% Belgium 55.8938 50.9114 -9.27% Netherlands 3.0776 2.8556 -7.51% Switzerland 2.2828 2.1119 -7.49% Norway 7.8316 7.2486 -6.86% Germany 19.232 2.5486 -8.692% Austria 18.808 18.094 -3.68% Spain 154.818 143.2189 -8.511% Sweden 6.1014 5.7306 -6.047% Finland 5.8228 5.536 -4.967%

Average exchange rates for June 1983 and June 1984

Footnotes for companies listed above

1 Royal Dutch/Shell, 60 per cent Royal Dutch Petroleum Company, 40 per cent Shell Petroleum & Trading. Turnover includes adex taxes and similar levies. 2 British Petroleum, turnover excludes duty and sales taxes. ROCE equivalent to 22.1 per cent before deducting production. 3 Union Bank of Switzerland, parent company accounts. 4 Unilever NV/PLC, figs converted from Sterling to Dutch florins using exchange rate of 4.33. 5 IAT Industries, 82/3 turnover includes adex and other levies. 6 IAT Industries, 82/3 turnover includes adex and other levies. 7 RWE, turnover is after deducting minority levy. 8 Swiss Bank Corporation, parent company accounts. 9 Credit Suisse, parent company accounts. 10 Swiss Bank Corporation, parent company accounts. 11 Hoffmann-La Roche, profit to net of tax. 12 Allianz Vertriebsgruppe, consolidated accounts do not include Allianz Lebensversicherung AG. 13 Allianz Vertriebsgruppe, consolidated accounts do not include Allianz Lebensversicherung AG. 14 Allianz Vertriebsgruppe, consolidated accounts do not include Allianz Lebensversicherung AG. 15 Allianz Vertriebsgruppe, consolidated accounts do not include Allianz Lebensversicherung AG. 16 Allianz Vertriebsgruppe, 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EUROPE

500

301-500

Table listing companies from 301-500, including names, countries, and financial data.

Finns spread their wings

BY KEVIN DONE

THE GREATLY improved positions of Finnish companies in the FT 500 list together with a clutch of new arrivals reflects the rapid foreign expansion of the country's big industrial corporations.

The Finland twelve

- Kansallis Osake Pankki
Union Bank of Finland
Nokia
Wartsila Ab Oy
Kone Oy
Pohjola Group
Rauma Repola
Huhtamaki
Kymmene Stromberg
Finnish Sugar Company
United Paper Mills
Partek

Ranking

Table showing ranking of companies from 1984 and 1983.

It is also a measure of a surge in prices on the Helsinki stock exchange in 1982-83, a string of new share issues and the relative strength of the Finnish currency since the October 1983 devaluation.

Finnish industry developed into compared with the rest of the industrialised world but it has rapidly made up for lost time in recent years. It is now riding a wave of internationalisation with companies establishing marketing and manufacturing units abroad as well as seeking increasing access to foreign equity capital.

Conglomerates are common in Finland and many corporations straddle both of Finland's major industrial sectors, forest products and engineering. Rauma-Repola, for example, has activities ranging from pulp and paper to shipyards and the building of offshore drilling rigs.

Among other ventures, it has bought Luxor, a Swedish consumer electronics and mini-computer company and in South Korea, a Nokia subsidiary Mobira, is establishing a factory to make mobile radio telephones in a joint venture. United Paper Mills is investing in plants abroad, among them a \$100m pulp and paper mill in the UK. Partek, a group with major interests in building materials, has made acquisitions in Sweden.

Kone, the engineering group specialising in lifts, materials handling equipment, and cargo access equipment or ships, led a move by Finnish companies to foreign stock exchanges when it gained a listing in Stockholm in 1982.

It has since been joined in Stockholm by Nokia and Wartsila, while earlier this year, Wartsila became the first Finnish company to gain a listing on the London Stock Exchange.

Monitoring Finnish companies is still something of an exotic practice for foreign investors, but they have been given an exciting ride in the past three years.

The KOP general shares index rose 87 per cent in 1982, and 65 per cent last year, before slowing to increase by 17 per cent in early 1984. But in spite of the gains Helsinki remains a very small market - market capitalisation at mid-year was FM 29.8bn - and legislation limits foreign ownership to 20 per cent of the share capital of most companies.

FOOTNOTES TO COMPANIES ON THIS PAGE

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"Let's put it to Kleinwort Benson"

Kleinwort Benson 20 Fenchurch Street, London EC3P 3DB The International Merchant Bank

EUROPE

FT 500

The European top hundred by turnover

Table with 7 columns: Rank, Company name, Turnover \$m, Ctry, Sector, Year end. Lists top 100 companies by turnover.



Table with 7 columns: Rank, Company name, \$m, Ctry, Sector, Year end. Lists companies with significant profit changes.

Biggest profit increases (European)

Table with 5 columns: Company, Ctry, FT Euro 500 Rank, Profit Increase %.

Biggest profit decreases (European)

Table with 5 columns: Company, Ctry, FT Euro 500 Rank, Profit Decrease %.

Table with 7 columns: Rank, Company name, \$m, Ctry, Sector, Year end. Lists companies with significant profit changes.

Oil giants in different class

IMAGINE that a megalomaniac financier has been putting together the conglomerate to end all conglomerates. Based in Europe, it spans most industrial sectors...



sales, may even this strike-ridden year be only an also-ran in this contest to lose the most money. In this regard it has to contend with real heavy-weights...

Departures from European 500

Table with 5 columns: Company, Ctry, Last rank, Sec. Lists companies that have departed from the FT 500.

Table with 5 columns: Company, Ctry, Last rank, Sec. Lists companies that have departed from the FT 500.

Advertisement for 'The Globe and Mail and Financial Times present: INTERNATIONAL BUSINESS'. Includes text about reaching influential Canadians and a list of representatives.

Advertisement for 'A-Z list of European top 500'. Includes a large alphabetical list of companies and their details.

Handwritten signature or mark at the bottom center of the page.

AEGON

BY JEFFREY BROWN

# The creation of a new Dutch insurance giant

JUMPING straight into the top 200 and after Reuters the second most important new entrant of the year, Aegon, the Dutch insurance group, came into being almost 12 months ago after the merger of Easnia and AGO, two major Dutch underwriters.

Their combination into Aegon has created the second biggest insurance operation in the Netherlands after Nationale Nederlanden. Total revenues in 1983 were FF 8.5bn, against FF 1.5bn for Nationale Nederlanden and FF 5bn for the number three in the Dutch insurance league, Amev.

### Local rivals

Aegon, whose net profits rose by a fifth last year and continue to move ahead in 1984, has a spread of international business as wide as any of its local rivals. More than half of revenues came from outside the Netherlands last year with almost a third arising in North America.

The product range leans towards life insurance. Around 62 per cent of total

revenues stem from life business with 33 per cent accounted for by non-life underwriting. Operations outside insurance, such as holiday chalets in the Netherlands and West Germany, bring in some 5 per cent of revenues.

Aegon's gross premiums in 1983 totalled almost FF 5bn with non-life premiums rising ahead by more than a quarter. The company has 17 per cent of the Dutch life insurance market and 7 per cent of non-life markets. Very roughly, this represents about half the respective insurance market shares held by Nationale Nederlanden.

Aegon says that the main motive for the merger was a strengthening of local markets. Plainly, the two companies' businesses in the Netherlands came together in a remarkably neat geographical fit.

Otherwise, the merger story is one of fairly conventional synergy. The workforce is shading lower as a result of business overlaps, and there is a major programme

of automation which is due for completion by 1986.

Aegon's revenue account continues to expand this year despite a number of disappointing trading results. Non-insurance dipped into the red for the first half of 1984, and non-life business also lost money, turning a pre-tax profit of FF 7m into a first half deficit of FF 5m.

### Brighter side

Dutch motor insurance is going through a bad time, and abroad Aegon has been hit heavily by losses on transport insurance and re-insurance. The brighter side of the coin shows good gains in life business. Life revenues rose by an eighth in the six months, helping to lift profits before taxation to FF 172m, and the interim dividend went up to FF 2.30 a share. Shareholders received a total payment of FF 5.58 for 1983.

Group profits totalled FF 289m before tax in 1983. For this first half of this year the result was FF 172m, and the interim dividend went up to FF 2.30 a share. Shareholders received a total payment of FF 5.58 for 1983.

PROMODES

BY PAUL BETTS

# French retailer shops abroad

PROMODES, the French retail group with sales of FF 19.5bn last year and net earnings of FF 203m, has grown into a major supermarket and hypermarket chain in the last five years. In a large measure this is as a result of international expansion.

During the last five years, the group has invested FF 2bn for its domestic and international expansion and has seen its workforce grow from 13,000 people in 1979 to 20,000 last year. About 60 per cent of sales come from the group's supermarket and hypermarket activities compared to less than 50 per cent five years ago. The group has also substantial wholesale distribution activities.

Promodes' international operations are concentrated in the U.S. and Spain, and the group also has a presence in West Germany. In the U.S., Promodes first acquired in 1980 the Red Food Stores chain of supermarkets based in Tennessee but with stores also in Georgia and Alabama.

The U.S. chain had sales of \$377m last year and this first U.S. investment has been followed with the acquisition last year of Houchens Industries, another supermarket chain based in Kentucky.

Moreover, Promodes is launching a discount warehouse store

venture in the Chicago area and has set up an international trading operation with a branch in New York.

In Spain, the French group owns a hypermarket chain, wholesale outlets and a chain of discount stores. In West Germany, it is present in the hypermarket sector through an association with the West German Schaper distribution group.

These international activities, especially in the U.S., have enabled the French retailers to continue to see its sales and profits grow, despite a generally difficult situation on the French home market due to the recession and the freeze in prices and wages which have had an inevitable impact on margins.

In France, where the group has 40 supermarkets and 23 hypermarkets and major wholesale distribution operations, Promodes has been seeking to diversify in the cafeteria business and in a cosmetic and perfume specialty shops venture.

But the company is not alone among major French retailers to have set its sights essentially on the U.S. market for future growth. Euromarche has just launched its first hypermarket venture in the U.S. Casino and Docks de France has also built an important American presence.

ALLIANZ VERSICHERUNG

BY JOHN DAVIES

# West German insurer with knack of making money

THE ALLIANZ insurance group of West Germany seems to have a knack for making money, but is still nursing its wounds from its luckless takeover battle for Eagle Star of the UK.

Normally shy of publicity, the Munich-based group has attracted wide attention over the past year and its share quotations and market capitalisation have bounded ahead.

In the FT Top 500 list, Allianz Versicherung has moved from number 30 to 25.

Allianz claims to have about 16 per cent of the West German general insurance market and over 14 per cent of the life insurance business. It is easily the highest insurance concern in the country.

A prestigious and rich organisation, its influence is felt widely but discreetly in West German business circles. Dr Wolfgang Schieren, who has presided over Allianz since 1971, is considered a powerful figure.

On its home terrain, Allianz feels its scope for expansion is limited. For one thing, the Cartel Office is thought likely to look askance at a move by Allianz to expand through takeovers. But to expand business otherwise could take time and money.

For this reason, Allianz has

for years been building its interests abroad, including Europe, the U.S., South Africa and Australia. The West Germans are still unhappy with the rebuff they suffered last year in their bid for Eagle Star of the UK, even though they howled out with a "consolation prize" of a DM 550m profit on the sale of its Eagle Star stake to BAT Industries.

Allianz executives have continued looking for suitable partners or takeover prospects abroad, and in the process have just taken a stake in the RAS Group in Italy. With this activity going on, investors have been watching Allianz like a hawk.

### Revaluation

Another reason for a flurry of investor interest lately was speculation that insurance and investment interests might be split, with a consequent share revaluation.

Worldwide the Allianz group scooped in DM 13.4bn in premiums last year, an increase of 10.8 per cent. While its premium income in Germany was up 7.6 per cent, its premium income from abroad, notably the U.S., was up nearly 30 per cent to DM 2.6bn.

The group increased its earnings from both insurance business and from investments.

With net profit up nearly a quarter to DM 255m last year, Allianz Versicherung paid a conservative dividend of DM 10 per share once again, while the life insurance company paid a steady DM 9 dividend on its net result of DM 49m, up 11 per cent.

Allianz Versicherung shows capital investments valued at DM 12bn, while the life assurance affiliate, Allianz Lebens, has a further DM 40bn.

The life assurance company is Versicherung and 46 per cent by Munich Re-Insurance, which in turn is closely associated with the Allianz group.

Munich Re has a 25 per cent stake in Allianz Versicherung, which otherwise offers a wide market for trading.

Apart from its dividend, Allianz Lebensversicherung has nurtured its shareholders lately through the issue of new shares offering instant capital gains.

One cloud on the horizon, however, is the big banks' growing interest in the life assurance market as a means of capturing an increased flow of savings. With West Germans saving an estimated DM 40bn a year in the form of life assurance premiums, the commercial banks are out to get a slice of the business through offering savings schemes with life insurance benefits.

HOOGOVENS

BY IAN RODGER

WERELDHAVE

# Steel recovery lifts it up the ladder of success

IT IS hard to imagine any steel company appearing in a place of honour in the FT 500.

But Hoogovens of the Netherlands has done it. It is one of the companies that has moved up the ladder most in the past year. Specifically, its market value has jumped 87 per cent, enabling it to climb 158 steps in the table. Only three other companies have climbed more.

Moreover, it appears that the dramatic rise in the Hoogovens share price in the past two years is due almost entirely to improved performance. The steel business in Europe has at long last started to improve in the past year and aluminium, which is another large business for Hoogovens, has been in strong demand until recently.

The key, however, is that Hoogovens, because of its substantial restructuring efforts and a few natural advantages, has benefited more from the recovery than its competitors. It was the first major steel producer in Europe to return to profits this year (after five years of losses) and its prospects look distinctly better than others'. It was even able to launch a FF 150m rights issue on the stock market earlier this year.

The rise in the Hoogovens share price can be traced to mid 1982 when a disastrous merger with Hoesch of West Germany was dissolved. At the time, the shares were worth about FF 14; last week, they were quoted at FF 65.

When it separated from Hoesch, Hoogovens appeared to have a lot of excess capacity, and so it embarked on a FF 3.2bn three-year programme, supported with FF 1.5bn of state aid, to reduce steelmaking capacity.

However, by a stroke of luck, this programme was not too far advanced when the sharp market improvement began last year. While other steel-makers were struggling to increase output, Hoogovens was able to deliver immediately. "We have sold a lot of slabs and billets to people all over the world, including European competitors," Mr Jan Hooglandt, chairman, says. Last year, the company made 4.3m tonnes of steel, this year it expects to make 4.5m tonnes.

Another factor has been a continuing programme to reduce costs. Mr Jan Hooglandt says annual overheads in steel have been cut by FF 515m since 1977 and yields have improved. The product mix has been improved, with the elimination of almost all long products—bar, wire rod and beams—in which markets remain weak.

The company has some natural advantages too, notably the central location of its works, which eases the import of raw materials and the export of finished products.

Steel accounts for about 70 per cent of Hoogovens business, but Mr Hooglandt points out that the improvement in the group's financial performance began last year in the aluminium sector. It accounts for about 20 per cent of turnover and, last year, most of the profit. The steel business had a loss last year of FF 120m, but Mr Hooglandt says that it "has taken the lead again" and will account for two-thirds of group profits this year.

He is confident that, while others struggle to make any profit at all in steel, Hoogovens can make reasonable returns in this sector... not by price or capacity, but better quality, delivery and performance."

# Hungry eyes on property portfolio

BY JEFFREY BROWN

WERELDHAVE, the Dutch property group with a widely spread portfolio of foreign properties, has moved up no fewer than 139 places in this year's rankings on the back of a strong revival in takeover prospects.

The company has been a bid "situation" for more than two years. It was in September 1982 that talks with Dutch pension funds, notably PGGM, the largest in the Netherlands, were first announced. Subsequently a bid was made, against a background of strong market activity by both sides.

For its part, Wereldhave has strongly resisted any takeover. It has lined-up new share issues, and recently acquired a Dutch investment fund in the hope of making itself takeover proof.

But PGGM, which put a bid of FF 155 a share on the table in August 1983, has been equally determined. Having acquired a third of Wereldhave through the market last year, it disclosed in May that its shareholding had been increased to 40 per cent.

This year Wereldhave shares have been as high as FF 178 against a background of heavy stock market speculation plus some good results from the company. Net profits moved ahead strongly to FF 403m in 1983, and the dividend went up from FF 7.5 to FF 9 a share.

But it is assets rather than revenues that Wereldhave's predators are after. Investment and development proposals totalled around FF 1bn in the last balance sheet, and 62 per cent of the portfolio was outside Holland.

Roughly 30 per cent of properties are in the U.S.

ESSILOR

BY DAVID MARSH

# Sharp eyes on the US market

ESSILOR, the fast-growing French optical glass company, has been one of the most shining stars on the Paris bourse over the past two years. The stock turned in a phenomenal growth rate of 240 per cent last year, rising from FF 665 (£79.6m) at end 1982 to FF 2,290 at end 1983, and has gained a further 25 per cent this year, being quoted at around FF 2,850 at the end of October.

The group, which carries out about one-third of its business in the North American market, has been one of a string of French companies profiting from the strong dollar and fast expansion of the U.S. economy over the past 18 months.

Group net profits last year increased 50 per cent from FF 121.7m to FF 182m on turnover up 25 per cent from FF 1,950m to FF 2,440m.

Essilor had further good news for shareholders in September when it announced a 23 per cent increase in net profits and sales in the first half of 1984. The favourable trend of the first six months — well above expectations at end-1983 — is expected to continue for the rest of the year.

The triple factors of fast foreign growth, sales abroad are two-thirds of turnover — strong research and development efforts, and product innovation have more than doubled turnover since 1979.

The company, which makes a range of spectacle glass, frames, contact lenses and precision instruments, accounts for about 85 per cent of French spectacle glass production. Including its frames business, where it has a less formidable 15 per cent of the market, its total share of the French optical sector is 42 per cent.

Mr Bernard Maitenaz, the chairman, says: "Essilor's basic principles are the same as those followed by the 15th century optical pioneers who first brought spectacles on to noses. But the science has been brought up to date through a complex series of efforts in disciplines ranging from organic polymers and biotechnology to metallurgy and composite materials, backed up by automated production processes."

The research budget last year totalled FF 80m, more than 6 per cent of parent company

turnover, with more than 200 people employed in company laboratories.

Investments next year are due to rise to FF 200m from FF 129m last year and FF 95m in 1982. They will be spread 50/50 between France and abroad, in line with general building up of more sophisticated production facilities. The company, which controls 20 subsidiaries in 15 foreign countries, already has a production facility in Florida (along with three U.S. distribution companies) and has just announced plans to build a further American optical glass plant. U.S. subsidiaries last year increased turnover by 52 per cent in franc terms, with profits rising 62 per cent.

The big rise in bourse prices has been especially profitable for Essilor's 8,230 employees, whose own 85 per cent of ordinary shares giving 50 per cent of overall voting rights. The capital is in the form of 1,05m FF 100 ordinary shares and 180,000 non-voting priority dividend shares issued in 1983. Bourse capitalisation rose from FF 386m at end 1981 to FF 798m at end 1983 to FF 2,720m at end of last year.

# FOR EIGHT GENERATIONS, WE'VE BEEN STEERING WORLD TRADERS THROUGH THE PROPER CHANNELS.



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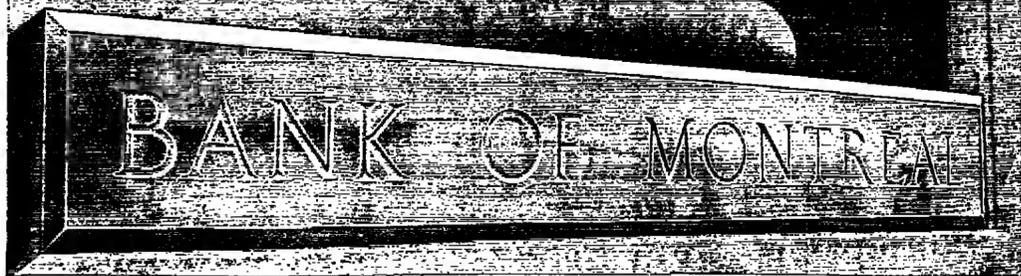
Complex or not, a trade financing package must be on course with financial, economic and political realities at any given moment. The task is made easier by close cooperation between our Trade Finance Division and



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UK

FT 500

VII

251-450

Table of company performance data for FT 500 companies, ranked 251-450. Columns include Rank, Company, Sector, Market cap, Turnover, Profit, ROCE, and Number of employees.

High-tech hits big time

BY TERRY GARRETT

HIGH-TECHNOLOGY stocks and in particular information technology companies dominate the leading rankings of the 500's lists of newcomers and major risers. But it is not solely a diet of blinking screens and whirring printers.

The major climbers of the year include a fair smattering of recovery stocks, oil companies, consumer businesses covering retailers to leisure operations and some high-fliers of the financial sector.

Equally important, many of the existing holders want to cash in part of their investment while establishing a firm value base on their Reuters holdings to underpin their own market worth.

As one of the oldest news agencies, Reuters has come a long way from its image building days of a network of journalists, notebook and pencil around the far flung outposts of the civilised (and not so civilised) world.

gathered bedrock developed a sophisticated on-line news and business information operation across the major financial centres.

For 60 years its ownership has been on a co-operative basis with major British and Commonwealth newspapers holding most of the shares.

By Fleet Street standards its newspaper interests are making quite reasonable returns, despite the seemingly suicidal urge to heap millions of pounds on bingo winners.

By Fleet Street standards its newspaper interests are making quite reasonable returns, despite the seemingly suicidal urge to heap millions of pounds on bingo winners.

share price performance than its impressive trading record. Mr Robert Maxwell, the new owner of the Daily Mirror Group, has recently increased his shareholding in Fleet to 15.5 per cent.

Back to high-tech companies: the highest rise in the rankings this year was achieved by Computer and Systems Engineering (Case), as it is commonly called, which rocketed up from 24th place to 2nd, a rise of 243 places.

To find an example of that one has to search a little lower in the list. Micro Business Systems, Britain's largest independent distributor of microcomputers, rose 140 places over the past year.

Next year's winners? No doubt the "sunrise" industries of high-tech will feature prominently again but the year's highest entry—probably into the top ten—can be anticipated computer companies. It is a fair degree of certainty.

UK distributor of machines from NBI Inc of the U.S. That investment proved to be a disaster and 12 months back Case had to withdraw with a total trading loss of £1m.

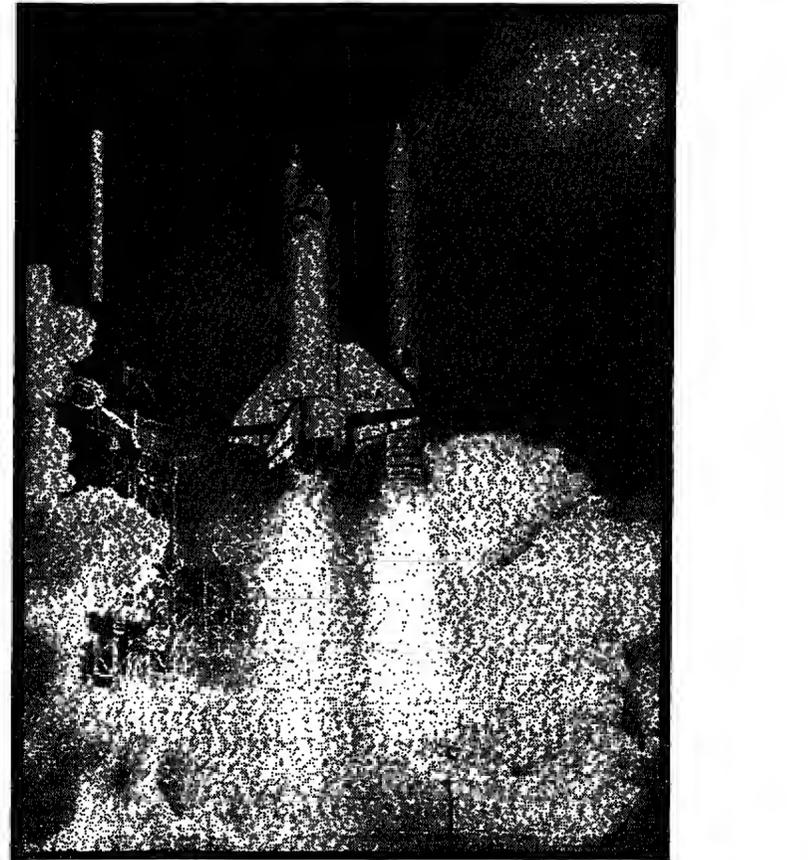
However, such is the growth of its principle products—modems, multiplexers and message switchers—that the recent profits outturn has returned Case to the market's favour and the shares have almost tripled in value from their low point earlier this year.

High-tech, of course, does not have to mean computer-oriented companies alone. Undoubtedly with an extremely valid claim to high-tech status is Oxford Instruments which was launched on the stock market towards the end of last year and has already climbed up the 500 list to the 212 position.

Oxford is the culmination of more than two decades of work by members of the academic scientific establishment and a pioneer in the application of high magnetic fields for the use of body scanning.

FOOTNOTES FOR COMPANIES LISTED ON THIS PAGE

252 Vantona Vyeella, incorporated 9th Feb. 83 through merger between Vantona and Carrington Vyeella. 253 Micro Focus, incorporated 12th May 83. 254 McCarty and Stone, floated 16th Dec. 83. 255 Gernard and National, profit after tax, minority interest and transfer to Inver, 27th June 84. 256 Guinness Past Group, 82/83 for 17 months to 30th Sep. 83. Emp-UK only. 275 Automated Security Holdings, turnover includes invoice value of rental turnover-gross proceeds from auction, 298 Premier Consolidated Oilfields, profit is after unrealised exchange gains. 300 Hickson International, formerly Hickson and Welch Holdings, 82/83 for 15 months to 31 Dec. 83. ROCE is before tax and transfer to investment reserve. 311 Paus, formerly Paus and Whites, 82/83 after providing reserve, 31st Dec. 83. 312 Selskabet, incorporated 25th Nov. 83 and acquired entire share capital of Trust Securities Holdings on 16th Jan. 84. 313 N/A. 321 Telemetric, floated 10th Oct. 83. 322 Eton, floated 21st June 84. 330 Paterson Zochonis, preliminary results. 338 United Real Property Trust, preliminary results. 344 Hillside, profit is after deducting employee profit share. 352 Central Independent Television, USA. 354 Genet S. R., floated 29th May 84. 355 Paterson, floated 29th May 84. 356 Pira for 15 months to 31st Dec. 83. 385 Systems Reliability, floated 19th March 84. 381 Tunstall Television Group, USA. 382 Bridon, 81/2 profit is after exceptional exchange losses. 385 First Leisure Corporation, floated 12th April 84. 81/2 profit includes interest. 402 Brown Shipley Holdings, profit is net of tax. 403 De Vero Hotels and Restaurants, became a subsidiary of Ginnell Whitley, Aug. 84. 423 United Leasing, floated 11th July 83. 420 Combined English Group, turnover excludes associated Co. turnover. 430 Caser Allan Holdings, profit is after providing reserve, tax and transfer to contingency reserve. 445 Caser Brothers, 81/2 turnover related by Co. to exclude inter-group sales. 446 Cluff Oil, USA.



Pirelli advertisement featuring the text 'Technology', 'Professionalism', and 'Internationalism' with descriptions of their services and products. Includes the Pirelli logo and the slogan 'Ready for the future.'

# FT 500

## 451-500

Ranking 1984	Company	Market cap. £m	Ranking	Turnover £m	Profit £m	% change	ROCE	Number of employees	Year end			
451 (283)	Brown John	32.4	100	687.6	-7.2	(5.6)	5.3	12,363	31.3.84			
452 (-)	RHP Group	32.2	95	102.0	1.5	3.9	6.1	2,252	30.3.83			
453 (15)	Lowell Y. (Holdings)	32.2	255	189.6	10.4	1.5	21.7	18.0	2,523	31.12.83		
454 (378)	Ruberold	32.0	255	98.2	6.2	5.9	4.2	23.1	2,633	31.12.83		
455 (388)	Molins	31.7	225	129.4	13.2	-3.8	7.1	8.3	-14.0	9.1	5,849	31.12.83

Ranking 1984	Company	Market cap. £m	Ranking	Turnover £m	Profit £m	% change	ROCE	Number of employees	Year end			
481 (428)	London and Midland Ind.	29.1	291	71.2	40.6	78.4	5.0	2.9	75.3	23.2	2,775	31.3.84
482 (-)	Camille Investments	29.1	396	1.4	0.1	34.9	0.1	1.0	34.9	0.1	158	31.3.84
483 (-)	Empire Stores	29.0	298	153.5	142.2	8.1	1.5	1.1	34.9	8.4	3,888	31.3.84
484 (420)	Higgs and Hill	29.0	204	199.7	6.3	1.1	4.8	35.3	29.8	3,520	31.12.83	
485 (-)	Sunlight Service Group	28.9	349	38.4	2.9	2.8	3.5	2.8	35.3	26.5	3,123	31.12.83

## Confidence in builders falls

BY ALEXANDER NICOLL

SHAREHOLDERS IN most of Britain's building firms will have been happy to see the year ended by this survey over. The contracting and construction sector was by far the worst performer in the UK chart, afflicted by individual company nightmares and an overall malaise.

Of 24 companies in the table from June to June, only three managed to make any headway in the rankings. The acquisitive Mr Brian Beazer saw his Bath-based group, C. H. Beazer, rise 98 places, and modest gains were recorded by the more established Costain and John Laing.

But among the others, there were some spectacular declines. Thanks to the dramatic fall from grace of Sir Lawrence Barratt's Barratt Developments, down 93 to 150, George Wimpey became the sector's most highly capitalised group. But it, too slipped, from 76th place to 97th. Burnett and Hallamshire had the biggest fall in the entire 500, dropping 168 places to 347.

The City, obviously, expected better things. Many shares in the sector were being sold, and "buys" and "holds" by stockbrokers' analysts in mid-1983, though the recommendations were naturally cautious after the travails of the recession.

The biggest impetus was expected to come from the private housing sector, where Barratt had become a stock market favourite through its extraordinary success in marketing homes to first-time buyers.

The withdrawal of clearing banks from mortgage lending, coupled with suburbanly high interest rates, were not helpful. In addition, sharply rising land prices put severe pressure on housebuilders, especially those with depleted land banks. They blamed local authorities for not releasing sufficient land for development.

Growth of private housing



exceptional losses of £41.7m on activities in Saudi Arabia, Hong Kong and Swaziland.

With substantial idles capacity in the UK contracting industry, repair and refurbishment work is being looked to increasingly as a profit source. It is helping SCB, for example, to recoup after several years of declining profits amid cut-throat competition. Overseas operations, however, have continued to lose money.

Other contracting companies such as Higgs and Hill, F. J. C. Lilley and John Mowlem, showed quite large falls in the rankings despite registering good results and displaying no skeletons in cupboards.

Victim of virtually every misfortune available has been Burnett and Hallamshire, a coal trading and contracting group. After South African interests and a Californian property excursion had shown disappointing results, the miners' strike has cut sharply into its UK business. A new leadership is struggling to reverse a steep drop in profits.

## Britain's highest paid executives

Even so, the captains of British industry are not shockingly well paid. A director's need only earn a year to be among the 100 best-paid UK executives. That may seem a lot to those who still believe that earning a lot of money is a kind of crime but it is less than the average partner in a London stockbroking firm makes or, for that matter, a top insurance salesman, a top barrister and well below a top footballer, entertainer, or snooker player.

It is also well below the American levels of compensation for top executives. According to a recent Arthur Young study, the chief executive at 1,500 large U.S. companies earns more than \$300,000 a year.

Of the 100 best paid UK executives, only 49 came from the first 100 companies in the FT 500. Companies with market caps of £122m or less

Rank	Company	Name	£000	FT 500 rank	Place moved 84/85
1	Boc Group	Richard Giordano	521.5	36	-2
2	Lourie	R. W. Rowland	264.554	89	+22
3	Plessey	W. Sinsheimer	248.365	14	-4
4	Hill Samuel Group	Richard Shaw	242.0	143	0
5	Assoc Newspapers Holdings	Sir Patrick Sargeant	234.42	178	+38

## Biggest profit increases (UK)

Rank	Company	FT UK 500 Rank	Sec	Profit Increase %
1	Waddington John	293	23	890.2
2	Chloride Group	395	64	900.0
3	Sovereign Oil and Gas	260	51	749.5
4	Powerline International	500	65	685.9
5	Laing John	243	03	668.8
6	Telematrix	321	05	600.0
7	Woolworth Holdings	106	34	252.0
8	Baker Perkins	382	06	316.9
9	Mount Charlotte Inns	272	29	250.8
10	URM	268	02	280.6

## Biggest profit decrease (UK)

Rank	Company	FT UK 500 Rank	Sec	Profit Decrease %
1	Lucas Industries	161	09	-89.6
2	Grindlays Holdings	168	70	-85.9
3	REP Group	452	06	-83.2
4	Premier Cons Oilfields	286	51	-75.7
5	Burnett and Hallamshire	347	03	-70.6
6	Hamilton Oil GB	192	51	-64.1
7	Commercial Union	38	66	-56.7
8	Ocean Transport & Trading	194	45	-48.2
9	Oceania	332	51	-45.3
10	Union Discount Company	307	63	-45.2

## A-Z list of UK top 500

COMPANY	RANK	COMPANY	RANK	COMPANY	RANK	COMPANY	RANK	COMPANY	RANK
AAH Holdings	481	British Petroleum	1	Dea Corporation	109	Nambro Life Ass.	74	Pleassey Company	14
AB Electronic Prods	251	British Vits	366	Delta Group	203	Hambro	78	Plyer	447
Abendun Controls	473	Britoil	25	Dewhurst J. Higgs	285	Harlow	83	Polly Peak (Higgs)	105
Advest Group	400	Britrol	25	Dixons Group	37	Henderson Ad. Op.	410	Parade Holdings	98
AE	231	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
AGS Retail	429	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Aldian Hums	459	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Alroy & Smithers	225	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Alexanders Olscourt	486	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Allied Colloids	181	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Allied London Prop.	497	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Allied Lyons	427	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
AMC	196	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Amoco	231	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Amrod Cons. Ent.	254	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Ansbacher, Henry	487	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Applied Comp.	228	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
APV Holdings	254	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Argyl Group	107	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Ascom	231	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Asco. Computers	224	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Automated Security	279	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Automotive Products	432	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Avensa Group	163	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Babcock International	157	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Baker Perkins Higgs	382	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
Baker's	382	Brook	28	Dixons Group	37	Henderson Property	41	Parkway	270
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